

LVMH

DECEMBER 31, 2023
CONSOLIDATED FINANCIAL STATEMENTS

FINANCIAL STATEMENTS

Consolidated financial statements

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As table totals are based on unrounded figures, there may be discrepancies between these totals and the sum of their rounded component figures.

This document is a free translation into English of the original French “Comptes consolidés – 31 décembre 2023”, hereafter referred to as the “Consolidated financial statements”. It is not a binding document. In the event of a conflict in interpretation, reference should be made to the French version, which is the authentic text.

CONSOLIDATED INCOME STATEMENT

| <i>(EUR millions, except for earnings per share)</i> | Notes | 2023 | 2022 | 2021 |
|-------------------------------------------------------------------|-------|---------------|---------------|---------------|
| Revenue | 24-25 | 86,153 | 79,184 | 64,215 |
| Cost of sales | | (26,876) | (24,988) | (20,355) |
| Gross margin | | 59,277 | 54,196 | 43,860 |
| Marketing and selling expenses | | (30,768) | (28,151) | (22,308) |
| General and administrative expenses | | (5,714) | (5,027) | (4,414) |
| Income/(Loss) from joint ventures and associates | 8 | 7 | 37 | 13 |
| Profit from recurring operations | 24-25 | 22,802 | 21,055 | 17,151 |
| Other operating income and expenses | 26 | (242) | (54) | 4 |
| Operating profit | | 22,560 | 21,001 | 17,155 |
| Cost of net financial debt | | (367) | (17) | 41 |
| Interest on lease liabilities | | (393) | (254) | (242) |
| Other financial income and expenses | | (175) | (617) | 254 |
| Net financial income/(expense) | 27 | (935) | (888) | 53 |
| Income taxes | 28 | (5,673) | (5,362) | (4,510) |
| Net profit before minority interests | | 15,952 | 14,751 | 12,698 |
| Minority interests | 18 | (778) | (667) | (662) |
| Net profit, Group share | | 15,174 | 14,084 | 12,036 |
| Basic Group share of net earnings per share <i>(EUR)</i> | 29 | 30.34 | 28.05 | 23.90 |
| Number of shares on which the calculation is based | | 500,056,586 | 502,120,694 | 503,627,708 |
| Diluted Group share of net earnings per share <i>(EUR)</i> | 29 | 30.33 | 28.03 | 23.89 |
| Number of shares on which the calculation is based | | 500,304,316 | 502,480,100 | 503,895,592 |

CONSOLIDATED STATEMENT OF COMPREHENSIVE GAINS AND LOSSES

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|-----------------------------------------------------------------------------------------------|----------|----------------|---------------|---------------|
| Net profit before minority interests | | 15,952 | 14,751 | 12,698 |
| Translation adjustments | | (1,091) | 1,303 | 2,177 |
| Amounts transferred to income statement | | (21) | (32) | (4) |
| Tax impact | | - | (4) | 17 |
| | 16.5, 18 | (1,112) | 1,267 | 2,190 |
| Change in value of hedges of future foreign currency cash flows ^(a) | | 477 | 28 | 281 |
| Amounts transferred to income statement | | (523) | 290 | (303) |
| Tax impact | | 13 | (73) | 127 |
| | | (33) | 245 | 105 |
| Change in value of the ineffective portion of hedging instruments (including cost of hedging) | | (237) | (309) | (375) |
| Amounts transferred to income statement | | 362 | 340 | 237 |
| Tax impact | | (29) | (11) | 33 |
| | | 96 | 21 | (105) |
| Gains and losses recognized in equity, transferable to income statement | | (1,049) | 1,534 | 2,190 |
| Change in value of vineyard land | 6 | 53 | (72) | 52 |
| Amounts transferred to consolidated reserves | | - | - | - |
| Tax impact | | (11) | 18 | (12) |
| | | 41 | (53) | 40 |
| Employee benefit obligations: Change in value resulting from actuarial gains and losses | | 30 | 301 | 251 |
| Tax impact | | (7) | (77) | (58) |
| | | 23 | 223 | 193 |
| Gains and losses recognized in equity, not transferable to income statement | | 64 | 170 | 233 |
| Total gains and losses recognized in equity | | (985) | 1,705 | 2,423 |
| Comprehensive income | | 14,967 | 16,456 | 15,121 |
| Minority interests | | (749) | (755) | (762) |
| Comprehensive income, Group share | | 14,218 | 15,701 | 14,359 |

(a) In 2021, this amount included 477 million euros relating to foreign exchange hedges implemented in anticipation of the acquisition of Tiffany shares and included in the value of the investment; see Note 2.3.

CONSOLIDATED BALANCE SHEET

| Assets <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|--------------------------------------------------------|-------|----------------|----------------|----------------|
| Brands and other intangible assets | 3 | 25,589 | 25,432 | 24,551 |
| Goodwill | 4 | 24,022 | 24,782 | 25,904 |
| Property, plant and equipment | 6 | 27,331 | 23,055 | 20,193 |
| Right-of-use assets | 7 | 15,679 | 14,615 | 13,705 |
| Investments in joint ventures and associates | 8 | 991 | 1,066 | 1,084 |
| Non-current available for sale financial assets | 9 | 1,363 | 1,109 | 1,363 |
| Other non-current assets | 10 | 1,017 | 1,186 | 1,054 |
| Deferred tax | 28 | 3,992 | 3,661 | 3,156 |
| Non-current assets | | 99,984 | 94,906 | 91,010 |
| Inventories and work in progress | 11 | 22,952 | 20,319 | 16,549 |
| Trade accounts receivable | 12 | 4,728 | 4,258 | 3,787 |
| Income taxes | | 533 | 375 | 338 |
| Other current assets | 13 | 7,723 | 7,488 | 5,606 |
| Cash and cash equivalents | 15 | 7,774 | 7,300 | 8,021 |
| Current assets | | 43,710 | 39,740 | 34,301 |
| Total assets | | 143,694 | 134,646 | 125,311 |
| Liabilities and equity <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
| Equity, Group share | 16 | 61,017 | 55,111 | 47,119 |
| Minority interests | 18 | 1,684 | 1,493 | 1,790 |
| Equity | | 62,701 | 56,604 | 48,909 |
| Long-term borrowings | 19 | 11,227 | 10,380 | 12,165 |
| Non-current lease liabilities | 7 | 13,810 | 12,776 | 11,887 |
| Non-current provisions and other liabilities | 20 | 3,880 | 3,902 | 3,980 |
| Deferred tax | 28 | 7,012 | 6,952 | 6,704 |
| Purchase commitments for minority interests' shares | 21 | 11,919 | 12,489 | 13,677 |
| Non-current liabilities | | 47,848 | 46,498 | 48,413 |
| Short-term borrowings | 19 | 10,680 | 9,359 | 8,075 |
| Current lease liabilities | 7 | 2,728 | 2,632 | 2,387 |
| Trade accounts payable | 22 | 9,049 | 8,788 | 7,086 |
| Income taxes | | 1,148 | 1,211 | 1,267 |
| Current provisions and other liabilities | 22 | 9,540 | 9,553 | 9,174 |
| Current liabilities | | 33,145 | 31,543 | 27,989 |
| Total liabilities and equity | | 143,694 | 134,646 | 125,311 |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| <i>(EUR millions)</i> | Number of shares | Share capital | Share premium account | Treasury shares | Cumulative translation adjustment | Revaluation reserves | | | | Net profit and other reserves | Total equity | | |
|--------------------------------------------------------|--------------------|---------------|-----------------------|-----------------|-----------------------------------|-------------------------------------|------------------------------------------------------------------|---------------|------------------------------|-------------------------------|---------------|--------------------|---------------|
| | | | | | | Available for sale financial assets | Hedges of future foreign currency cash flows and cost of hedging | Vineyard land | Employee benefit commitments | | Group share | Minority interests | Total |
| Notes | | 16.2 | 16.2 | 16.3 | 16.5 | | | | | | | 18 | |
| As of December 31, 2020 | 504,757,339 | 152 | 2,225 | (260) | (692) | - | (283) | 1,139 | (231) | 35,363 | 37,412 | 1,417 | 38,829 |
| Gains and losses recognized in equity | | | | | 2,073 | | 43 | 29 | 178 | | 2,323 | 101 | 2,423 |
| Net profit | | | | | | | | | | 12,036 | 12,036 | 662 | 12,698 |
| Comprehensive income | | - | - | - | 2,073 | - | 43 | 29 | 178 | 12,036 | 14,359 | 763 | 15,122 |
| Bonus share plan-related expenses | | | | | | | | | | 126 | 126 | 6 | 132 |
| (Acquisition)/disposal of LVMH shares | | | | (652) | | | | | | (92) | (744) | - | (744) |
| Exercise of LVMH share subscription options | | | | | | | | | | | | | |
| Retirement of LVMH shares | | | | | | | | | | | | | |
| Capital increase in subsidiaries | | | | | | | | | | | | 12 | 12 |
| Interim and final dividends paid | | | | | | | | | | (3,527) | (3,527) | (428) | (3,956) |
| Changes in control of consolidated entities | | | | | | | | | | (42) | (42) | 397 | 355 |
| Acquisition and disposal of minority interests' shares | | | | | | | | | | (443) | (443) | (211) | (654) |
| Purchase commitments for minority interests' shares | | | | | | | | | | (22) | (22) | (166) | (188) |
| As of December 31, 2021 | 504,757,339 | 152 | 2,225 | (912) | 1,380 | - | (239) | 1,167 | (53) | 43,399 | 47,119 | 1,790 | 48,909 |
| Gains and losses recognized in equity | | | | | 1,206 | | 249 | (43) | 204 | | 1,617 | 88 | 1,705 |
| Net profit | | | | | | | | | | 14,084 | 14,084 | 667 | 14,751 |
| Comprehensive income | | - | - | - | 1,206 | - | 249 | (43) | 204 | 14,084 | 15,701 | 755 | 16,456 |
| Bonus share plan-related expenses | | | | | | | | | | 127 | 127 | 5 | 132 |
| (Acquisition)/disposal of LVMH shares | | | | (1,316) | | | | | | (54) | (1,370) | - | (1,370) |
| Retirement of LVMH shares | (1,500,000) | | (936) | 936 | | | | | | | | | |
| Capital increase in subsidiaries | | | | | | | | | | | | 28 | 28 |
| Interim and final dividends paid | | | | | | | | | | (6,024) | (6,024) | (382) | (6,406) |
| Changes in control of consolidated entities | | | | | | | | | | 7 | 7 | 6 | 13 |
| Acquisition and disposal of minority interests' shares | | | | | | | | | | (48) | (48) | (138) | (186) |
| Purchase commitments for minority interests' shares | | | | | | | | | | (399) | (399) | (571) | (970) |
| As of December 31, 2022 | 503,257,339 | 151 | 1,289 | (1,293) | 2,586 | - | 9 | 1,125 | 151 | 51,092 | 55,111 | 1,493 | 56,604 |
| Gains and losses recognized in equity | | | | | (1,062) | | 57 | 31 | 18 | | (956) | (29) | (985) |
| Net profit | | | | | | | | | | 15,174 | 15,174 | 778 | 15,952 |
| Comprehensive income | | - | - | - | (1,062) | - | 57 | 31 | 18 | 15,174 | 14,218 | 749 | 14,967 |
| Bonus share plan-related expenses | | | | | | | | | | 113 | 113 | 4 | 117 |
| (Acquisition)/disposal of LVMH shares | | | | (1,420) | | | | | | (122) | (1,542) | - | (1,542) |
| Retirement of LVMH shares | (1,208,939) | | (759) | 759 | | | | | | | | | |
| Capital increase in subsidiaries | | | | | | | | | | | | 19 | 19 |
| Interim and final dividends paid | | | | | | | | | | (6,251) | (6,251) | (513) | (6,764) |
| Changes in control of consolidated entities | | | | | | | | | | | | 10 | 10 |
| Acquisition and disposal of minority interests' shares | | | | | | | | | | (38) | (38) | (4) | (42) |
| Purchase commitments for minority interests' shares | | | | | | | | | | (594) | (594) | (74) | (668) |
| As of December 31, 2023 | 502,048,400 | 151 | 530 | (1,953) | 1,525 | - | 66 | 1,156 | 170 | 59,373 | 61,017 | 1,684 | 62,701 |

CONSOLIDATED CASH FLOW STATEMENT

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|--------------------------------------------------------------------------------------------------|-------|----------------|-----------------|-----------------|
| I. OPERATING ACTIVITIES | | | | |
| Operating profit | | 22,560 | 21,001 | 17,155 |
| (Income)/Loss and dividends received from joint ventures and associates | 8 | 42 | 26 | 41 |
| Net increase in depreciation, amortization and provisions | | 4,146 | 3,219 | 3,139 |
| Depreciation of right-of-use assets | 7.1 | 3,031 | 3,007 | 2,691 |
| Other adjustments and computed expenses | | (259) | (483) | (405) |
| Cash from operations before changes in working capital | | 29,520 | 26,770 | 22,621 |
| Cost of net financial debt: interest paid | | (457) | (74) | 71 |
| Lease liabilities: interest paid | | (356) | (240) | (231) |
| Tax paid | | (5,730) | (5,604) | (4,239) |
| Change in working capital | 15.2 | (4,577) | (3,019) | 426 |
| Net cash from/(used in) operating activities | | 18,400 | 17,833 | 18,648 |
| II. INVESTING ACTIVITIES | | | | |
| Operating investments | 15.3 | (7,478) | (4,969) | (2,664) |
| Purchase and proceeds from sale of consolidated investments | 2 | (721) | (809) | (13,226) |
| Dividends received | | 5 | 7 | 10 |
| Tax paid related to non-current available for sale financial assets and consolidated investments | | - | - | - |
| Purchase and proceeds from sale of non-current available for sale financial assets | 9 | (116) | (149) | (99) |
| Net cash from/(used in) investing activities | | (8,310) | (5,920) | (15,979) |
| III. FINANCING ACTIVITIES | | | | |
| Interim and final dividends paid | 15.4 | (7,159) | (6,774) | (4,161) |
| Purchase and proceeds from sale of minority interests | | (17) | (351) | (435) |
| Other equity-related transactions | 15.4 | (1,569) | (1,604) | (552) |
| Proceeds from borrowings | 19 | 5,990 | 3,774 | 251 |
| Repayment of borrowings | 19 | (3,968) | (3,891) | (6,413) |
| Repayment of lease liabilities | 7.2 | (2,818) | (2,751) | (2,453) |
| Purchase and proceeds from sale of current available for sale financial assets | 14 | 144 | (1,088) | (1,393) |
| Net cash from/(used in) financing activities | | (9,397) | (12,685) | (15,156) |
| IV. EFFECT OF EXCHANGE RATE CHANGES | | | | |
| | | (273) | 55 | 498 |
| NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (I+II+III+IV) | | 420 | (717) | (11,989) |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD | 15.1 | 7,100 | 7,817 | 19,806 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | 15.1 | 7,520 | 7,100 | 7,817 |
| TOTAL TAX PAID | | (6,106) | (5,933) | (4,464) |

Alternative performance measure

The following table presents the reconciliation between “Net cash from operating activities” and “Operating free cash flow” for the fiscal years presented:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-----------------------------------------------|--------------|---------------|---------------|
| Net cash from operating activities | 18,400 | 17,833 | 18,648 |
| Operating investments | (7,478) | (4,969) | (2,664) |
| Repayment of lease liabilities | (2,818) | (2,751) | (2,453) |
| Operating free cash flow^(a) | 8,104 | 10,113 | 13,531 |

(a) Under IFRS 16, fixed lease payments are treated partly as interest payments and partly as principal repayments. For its own operational management purposes, the Group treats all lease payments as components of its “Operating free cash flow”, whether the lease payments made are fixed or variable. In addition, for its own operational management purposes, the Group treats operating investments as components of its “Operating free cash flow”.

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1. ACCOUNTING POLICIES

1.1 General framework and environment

The consolidated financial statements for fiscal year 2023 were established in accordance with the international accounting standards and interpretations (IAS/IFRS) adopted by the European Union and applicable on December 31, 2023. These standards and interpretations have been applied consistently to the fiscal years presented. The consolidated financial statements for fiscal year 2023 were approved by the Board of Directors on January 25, 2024.

1.2 Changes in the accounting framework applicable to LVMH

The application of standards, amendments and interpretations that took effect on January 1, 2023 did not have a material impact on the Group's financial statements, in particular the amendments to IAS 12 establishing a temporary exception to the recognition of deferred tax resulting from the international tax reform (Pillar Two). Furthermore, the application of IFRS 17 Insurance Contracts to the Group's operations did not have a material impact.

1.3 Taking into account climate change risks

The Group's current exposure to the consequences of climate change is limited. As such, at this stage, the impact of climate change on the financial statements is not material.

As part of the LIFE 360 program, which puts the Group's environmental strategy into practice, LVMH has launched a plan to transform its value chains.

The implementation of this program is reflected in LVMH's financial statements in the form of operating investments, research and development expenses and corporate philanthropy expenses. In addition, profit from recurring operations in particular will be affected by changes in raw material prices; production, transport and distribution costs; and costs related to the end-of-life phase of its products.

The short-term effects have been incorporated into the Group's strategic plans, which form the basis for conducting impairment tests on intangible assets with indefinite useful lives (see Note 5). The long-term effects of these changes are not quantifiable at this stage.

1.4 First-time adoption of IFRS

The first accounts prepared by the Group in accordance with IFRS were the financial statements for the year ended December 31, 2005, with a transition date of January 1, 2004. IFRS 1 allowed for exceptions to the retrospective application of IFRS at the transition date. The procedures implemented by the Group with respect to these exceptions include the following:

- business combinations: the exemption from retrospective application was not applied. The recognition of the merger of Moët Hennessy and Louis Vuitton in 1987 and all subsequent acquisitions were restated in accordance with IFRS 3; IAS 36 Impairment of Assets and IAS 38 Intangible Assets were applied retrospectively as of that date;
- foreign currency translation of the financial statements of subsidiaries outside the eurozone: translation reserves relating to the consolidation of subsidiaries that prepare their accounts in foreign currency were reset to zero as of January 1, 2004 and offset against "Other reserves".

1.5 Presentation of the financial statements

Definitions of "Profit from recurring operations" and "Other operating income and expenses"

The Group's main business is the management and development of its brands and trade names. "Profit from recurring operations" is derived from these activities, whether they are recurring or non-recurring, core or incidental transactions.

"Other operating income and expenses" comprises income statement items, which – due to their nature, amount or frequency – may not be considered inherent to the Group's recurring operations or its profit from recurring operations. This caption reflects in particular the impact of changes in the scope of consolidation, the impairment of goodwill and the impairment and amortization of brands and trade names. It also includes any significant amounts relating to the impact of certain unusual transactions, such as gains or losses arising on the disposal of fixed assets, restructuring costs, costs in respect of disputes, or any other non-recurring income or expense that may otherwise distort the comparability of profit from recurring operations from one period to the next.

Cash flow statement

Net cash from operating activities is determined on the basis of operating profit, adjusted for non-cash transactions. In addition:

- dividends received are presented according to the nature of the underlying investments, thus in "Net cash from operating activities" for dividends from joint ventures and associates and in "Net cash from financial investments" for dividends from other unconsolidated entities;

- tax paid is presented according to the nature of the transaction from which it arises, thus in “Net cash from operating activities” for the portion attributable to operating transactions; in “Net cash from financial investments” for the portion attributable to transactions in available for sale financial assets, notably tax paid on gains from their sale; and in “Net cash from transactions relating to equity” for the portion attributable to transactions in equity, notably distribution taxes arising on the payment of dividends.

1.6 Use of estimates

For the purpose of preparing the consolidated financial statements, the measurement of certain balance sheet and income statement items requires the use of assumptions, estimates or other forms of judgment. This is particularly true of the valuation of intangible assets (see Notes 1.16 and 5); the measurement of leases (see Notes 1.15 and 7) and purchase commitments for minority interests' shares (see Notes 1.13 and 21); the determination of the amount of provisions for contingencies and losses, and uncertain tax positions (see Note 20) or for impairment of inventories (see Notes 1.18 and 11); and, if applicable, deferred tax assets (see Note 28). Such assumptions, estimates or other forms of judgment made on the basis of the information available or the situation prevailing at the date at which the financial statements are prepared may subsequently prove different from actual events.

1.7 Methods of consolidation

The subsidiaries in which the Group holds a direct or indirect *de facto* or *de jure* controlling interest are fully consolidated.

Jointly controlled companies and companies where the Group has significant influence but no controlling interest are accounted for using the equity method. Although jointly controlled, those entities are fully integrated within the Group's operating activities. LVMH discloses their net profit, as well as that of entities using the equity method (see Note 8), on a separate line, which forms part of profit from recurring operations.

When an investment in a joint venture or associate accounted for using the equity method involves a payment tied to meeting specific performance targets, known as an earn-out payment, the estimated amount of this payment is included in the initial purchase price recorded in the balance sheet, with an offsetting entry under financial liabilities. Any difference between the initial estimate and the actual payment made is recorded as part of the value of investments in joint ventures and associates, without any impact on the income statement.

The assets, liabilities, income and expenses of the Wines and Spirits distribution subsidiaries held jointly with the Diageo group are consolidated only in proportion to the LVMH group's share of operations (see Note 1.27).

The consolidation on an individual or collective basis of companies that are not consolidated (see “Companies not included in the scope of consolidation”) would not have a significant impact on the Group's main aggregates.

1.8 Foreign currency translation of the financial statements of entities outside the eurozone

The consolidated financial statements are presented in euros; the financial statements of entities presented in a different functional currency are translated into euros:

- at the period-end exchange rates for balance sheet items;
- at the average rates for the period for income statement items.

Translation adjustments arising from the application of these rates are recorded in equity under “Cumulative translation adjustment”.

1.9 Foreign currency transactions and hedging of exchange rate risks

Transactions of consolidated companies denominated in a currency other than their functional currencies are translated to their functional currencies at the exchange rates prevailing at the transaction dates.

Accounts receivable, accounts payable and debts denominated in currencies other than the entities' functional currencies are translated at the applicable exchange rates at the fiscal year-end. Gains and losses resulting from this translation are recognized:

- within “Cost of sales” for commercial transactions;
- within “Net financial income/(expense)” for financial transactions.

Foreign exchange gains and losses arising from the translation or elimination of intra-Group transactions or receivables and payables denominated in currencies other than the entity's functional currency are recorded in the income statement unless they relate to long-term intra-Group financing transactions, which can be considered equity-related transactions. In the latter case, translation adjustments are recorded in equity under “Cumulative translation adjustment”.

Derivatives used to hedge commercial, financial or investment transactions are recognized in the balance sheet at their market value (see Note 1.10) at the balance sheet date. Changes in the value of the effective portions of these derivatives are recognized as follows:

- for hedges that are commercial in nature:
 - within “Cost of sales” for hedges of receivables and payables recognized in the balance sheet at the end of the period,
 - within equity under “Revaluation reserves” for hedges of future cash flows; this amount is transferred to cost of sales upon recognition of the hedged trade receivables and payables;

- for hedges relating to the acquisition of fixed assets: within equity under “Revaluation reserves” for hedges of future cash flows; this amount is transferred to the asset side of the balance sheet, as part of the initial cost of the hedged item when accounting for the latter, and then to the income statement in the event of the disposal or impairment of the hedged item;
- for hedges that are tied to the Group’s investment portfolio (hedging the net worth of subsidiaries whose functional currency is not the euro): within equity under “Cumulative translation adjustment”; this amount is transferred to the income statement upon the sale or liquidation (whether partial or total) of the subsidiary whose net worth is hedged;
- for hedges that are financial in nature: within “Net financial income/(expense)”, under “Other financial income and expenses”.

Changes in the value of these derivatives related to forward points associated with forward contracts, as well as in the time value component of options, are recognized as follows:

- for hedges that are commercial in nature: within equity under “Revaluation reserves”. The cost of the forward contracts (forward points) and of the options (premiums) is transferred to “Cost of foreign exchange derivatives” within “Net financial income/(expense)” upon realization of the hedged transaction;
- for hedges that are tied to the Group’s investment portfolio or financial in nature: expenses and income arising from discounts or premiums are recognized in “Borrowing costs” on a pro rata basis over the term of the hedging instruments. The difference between the amounts recognized in “Net financial income/(expense)” and the change in the value of forward points is recognized in equity under “Revaluation reserves”.

Market value changes of derivatives not designated as hedges are recorded within “Net financial income/(expense)”.

See also Note 1.22 for the definition of the concepts of effective and ineffective portions.

1.10 Fair value measurement

Fair value (or market value) is the price that would be obtained from the sale of an asset or paid to transfer a liability in an orderly transaction between market participants.

The assets and liabilities measured at fair value in the balance sheet are as follows:

| | Approaches to determining fair value | Amounts recorded at balance sheet date |
|--------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| Vineyard land | Based on recent transactions in similar assets. See Note 1.14. | Note 6 |
| Grape harvests | Based on purchase prices for equivalent grapes. See Note 1.18. | Note 11 |
| Derivatives | Based on market data and according to commonly used valuation models. See Note 1.23. | Note 23 |
| Borrowings hedged against changes in value due to interest rate fluctuations | Based on market data and according to commonly used valuation models. See Note 1.22. | Note 19 |
| Liabilities in respect of purchase commitments for minority interests’ shares priced according to fair value | Generally based on the market multiples of comparable companies. See Note 1.13. | Note 21 |
| Available for sale financial assets | Quoted investments: price quotations at the close of trading on the balance sheet date. Unquoted investments: estimated net realizable value, either according to formulas based on market data or based on private quotations. See Note 1.17. | Note 9, Note 14 |
| Cash and cash equivalents (SICAV and FCP funds) | Based on the liquidation value at the balance sheet date. See Note 1.20. | Note 15 |

No other assets or liabilities have been remeasured at market value at the balance sheet date.

1.11 Brands and other intangible assets

Only acquired brands and trade names that are well known and individually identifiable are recorded as assets based on their market values at their dates of acquisition.

Brands and trade names are chiefly valued using the forecast discounted cash flow method, or based on comparable transactions (i.e. using the revenue and net profit coefficients employed for recent transactions involving similar brands) or stock market multiples observed for related businesses. Other complementary methods may also be employed: the relief from royalty method, involving equating a brand's value with the present value of the royalties required to be paid for its use; the margin differential method, applicable when a measurable difference can be identified in the amount of revenue generated by a branded product in comparison with a similar unbranded product; and finally the equivalent brand reconstitution method involving, in particular, estimation of the amount of advertising and promotion expenses required to generate a similar brand.

Costs incurred in creating a new brand or developing an existing brand are expensed.

Brands, trade names and other intangible assets with finite useful lives are amortized over their estimated useful lives. The classification of a brand or trade name as an asset of finite or indefinite useful life is generally based on the following criteria:

- the brand or trade name's overall positioning in its market expressed in terms of volume of activity, international presence and reputation;
- its expected long-term profitability;
- its degree of exposure to changes in the economic environment;
- any major event within its business segment liable to compromise its future development;
- its age.

Amortizable lives of brands and trade names with finite useful lives range from 5 to 20 years, depending on their anticipated period of use.

Impairment tests are carried out for brands, trade names and other intangible assets using the methodology described in Note 1.16.

Research expenditure is not capitalized. New product development expenditure is not capitalized unless the final decision has been made to launch the product.

Intangible assets other than brands and trade names are amortized over the following periods:

- rights attached to sponsorship agreements and media partnerships are amortized over the life of the agreements, depending on how the rights are used;

- development expenditure is amortized over 3 years at most;
- software and websites are amortized over 1 to 5 years.

1.12 Changes in ownership interests in consolidated entities

When the Group takes *de jure* or *de facto* control of a business, its assets, liabilities and contingent liabilities are estimated at their market value as of the date when control is obtained; the difference between the cost of taking control and the Group's share of the market value of those assets, liabilities and contingent liabilities is recognized as goodwill.

The cost of taking control is the price paid by the Group in the context of an acquisition, or an estimate of this price if the transaction is carried out without any payment of cash, excluding acquisition costs, which are disclosed under "Other operating income and expenses".

The difference between the carrying amount of minority interests purchased after control is obtained and the price paid for their acquisition is deducted from equity.

Goodwill is accounted for in the functional currency of the acquired entity.

Goodwill is not amortized but is subject to annual impairment testing using the methodology described in Note 1.16. Any impairment expense recognized is included within "Other operating income and expenses".

1.13 Purchase commitments for minority interests' shares

The Group has granted put options to minority shareholders of certain fully consolidated subsidiaries.

Pending specific guidance from IFRSs regarding this issue, the Group recognizes these commitments as follows:

- the value of the commitment at the balance sheet date appears in "Purchase commitments for minority interests' shares", as a liability on its balance sheet;
- the corresponding minority interests are canceled;
- for commitments granted prior to January 1, 2010, the difference between the amount of the commitments and canceled minority interests is maintained as an asset on the balance sheet under goodwill, as are subsequent changes in this difference. For commitments granted as from January 1, 2010, the difference between the amount of the commitments and minority interests is recorded in equity, under "Other reserves".

This recognition method has no effect on the presentation of minority interests within the income statement.

1.14 Property, plant and equipment

With the exception of vineyard land, the gross value of property, plant and equipment is stated at acquisition cost.

Vineyard land is recognized at the market value at the balance sheet date. This valuation is based on official published data for recent transactions in the same region. Any difference compared to historical cost is recognized within equity in "Revaluation reserves". If the market value falls below the acquisition cost, the resulting impairment is charged to the income statement.

Buildings mostly occupied by third parties are reported as investment property, at acquisition cost. Investment property is thus not remeasured at market value.

The depreciable amount of property, plant and equipment comprises the acquisition cost of their components less residual value, which corresponds to the estimated disposal price of the asset at the end of its useful life.

Property, plant and equipment are depreciated on a straight-line basis over their estimated useful lives. For leased assets, the depreciation period cannot be longer than that used for the calculation of the lease liability.

The estimated useful lives are as follows:

- buildings including investment property: 20 to 100 years;
- machinery and equipment: 3 to 25 years;
- leasehold improvements: 3 to 10 years;
- producing vineyards: 18 to 25 years.

Expenses for maintenance and repairs are charged to the income statement as incurred.

1.15 Leases

The Group has applied IFRS 16 Leases since January 1, 2019. The initial application was carried out using the "modified retrospective" approach to transition. See Note 1.2 to the 2019 consolidated financial statements for details of this initial application procedure for IFRS 16 and the impact of its initial application on the 2019 financial statements.

When entering into a lease, a liability is recognized in the balance sheet, measured at the discounted present value of future payments of the fixed portion of lease payments and offset against a right-of-use asset depreciated over the lease term. The amount of the liability depends to a large degree on the assumptions used for the lease term and, to a lesser extent, the discount rate. The Group's extensive geographic coverage means it encounters a wide range of different legal conditions when entering into contracts.

The lease term generally used to calculate the liability is the term of the initially negotiated lease, not taking into account

any early termination options, except in special circumstances. When leases contain extension options, the term used for the calculation of the liability may include these periods, mainly when the anticipated period of use of the fixed assets, whether under a new or existing lease, is greater than the initial contractual lease term.

The lease term to be used in accounting for lease liabilities when the underlying assets are capitalized even though the obligation to make lease payments covers a period of less than twelve months is consistent with the anticipated period of use of the invested assets. Most often, this involves leases for retail locations that are automatically renewable on an annual basis.

The standard requires that the discount rate be determined for each lease using the incremental borrowing rate of the subsidiary entering into the lease. In practice, given the structure of the Group's financing – virtually all of which is held or guaranteed by LVMH SE – this incremental borrowing rate is generally the total of the risk-free rate for the currency of the lease, with reference to its term, and the Group's credit risk for this same currency and over the same term.

Leasehold rights and property, plant and equipment related to restoration obligations for leased facilities are presented within "Right-of-use assets" and subject to depreciation under the same principles as those described above.

The Group has implemented a dedicated IT solution to gather lease data and run the calculations required by the standard.

Since the application of IFRS 16 had a significant impact on the cash flow statement given the importance of fixed lease payments to the Group's activities, specific indicators are used for internal performance monitoring requirements and financial communication purposes in order to present consistent performance measures, independently of the fixed or variable nature of lease payments. One such alternative performance measure is "Operating free cash flow", which is calculated by deducting capitalized fixed lease payments in their entirety from cash flow. The reconciliation between "Net cash from operating activities" and "Operating free cash flow" is presented in the consolidated cash flow statement.

1.16 Impairment testing of fixed assets

Property, plant and equipment, intangible assets, and all leased fixed assets are subject to impairment testing whenever there is any indication that an asset may be impaired (particularly following major changes in the asset's operating conditions), and in any event at least annually in the case of intangible assets with indefinite useful lives (mainly brands, trade names and goodwill). When the carrying amount of assets with indefinite useful lives is greater than the higher of their value in use or market value, the resulting impairment loss is recognized within "Other operating income and expenses", allocated on a priority basis to any existing goodwill.

Value in use is based on the present value of the cash flows expected to be generated by these assets, taking into account their residual value. Market value is estimated by comparison with recent similar transactions or on the basis of valuations performed by independent experts for the purposes of a disposal transaction.

Cash flows are forecast at Group level for each business segment, defined as one or several brands or trade names under the responsibility of a dedicated management team; in general, a business segment as defined above corresponds to a Maison within the Group. Smaller-scale cash-generating units, such as a group of stores, may be distinguished within a particular business segment.

The forecast data required for the discounted cash flow method is based on annual budgets and multi-year business plans prepared by the management of the business segments concerned. Detailed forecasts cover a five-year period, which may be extended for brands undergoing strategic repositioning or whose production cycle exceeds five years. An estimated terminal value is added to the value resulting from discounted forecast cash flows, which corresponds to the capitalization in perpetuity of cash flows most often arising from the last year of the plan. Discount rates are set for each business group with reference to companies engaged in comparable businesses. Forecast cash flows are discounted on the basis of the rate of return to be expected by an investor in the applicable business and an assessment of the risk premium associated with that business. When several forecast scenarios are developed, the probability of occurrence of each scenario is assessed.

1.17 Available for sale financial assets

Available for sale financial assets are classified as current or non-current based on their type.

Non-current available for sale financial assets comprise strategic and non-strategic investments whose estimated period and form of ownership justify such classification.

Current available for sale financial assets (presented in “Other current assets”; see Note 13) include temporary investments in shares, shares of SICAVs, FCPs and other mutual funds, excluding investments made as part of day-to-day cash management, which are accounted for as “Cash and cash equivalents” (see Note 1.20).

Available for sale financial assets are measured at their listed value at the fiscal year-end date in the case of quoted investments, and in the case of unquoted investments at their estimated net realizable value, assessed either according to formulas based on market data or based on private quotations at the fiscal year-end date.

Positive or negative changes in value are recognized under “Net financial income/(expense)” (within “Other financial income and expenses”; see Note 27) for all shares held in the portfolio during the reported periods.

1.18 Inventories and work in progress

Inventories other than wine produced by the Group are recorded at the lower of cost (excluding interest expense) and net realizable value; cost comprises manufacturing cost (finished goods) or purchase price, plus incidental costs (raw materials, merchandise).

Wine produced by the Group, including champagne, is measured on the basis of the applicable harvest market value, which is determined by reference to the average purchase price of equivalent grapes, as if the grapes harvested had been purchased from third parties. Until the date of the harvest, the value of grapes is calculated on a pro rata basis, in line with the estimated yield and market value.

Inventories are valued using either the weighted average cost or the FIFO method, depending on the type of business.

Due to the length of the aging process required for champagnes, spirits (cognac, whisky and rum, in particular) and wines, the holding period for these inventories generally exceeds one year. However, in accordance with industry practices, these inventories are classified as current assets.

Provisions for impairment of inventories are chiefly recognized for businesses other than Wines and Spirits. They are generally required because of product obsolescence (end of season or collection, expiration date approaching, etc.) or lack of sales prospects.

1.19 Trade accounts receivable, loans and other receivables

Trade accounts receivable, loans and other receivables are recorded at amortized cost, which corresponds to their face value. Impairment is recognized for the portion of loans and receivables not covered by credit insurance when such receivables are recorded, in the amount of the losses expected upon maturity. This reflects the probability of counterparty default and the expected loss rate, measured using historical statistical data, information provided by credit bureaus, or ratings by credit rating agencies, depending on the specific case.

The amount of long-term loans and receivables (i.e. those falling due in more than one year) is subject to discounting, the effects of which are recognized under “Net financial income/(expense)”, using the effective interest method.

1.20 Cash and cash equivalents

Cash and cash equivalents comprise cash and highly liquid money-market investments subject to an insignificant risk of changes in value over time.

Money-market investments are measured at their market value, based on price quotations at the close of trading and on the exchange rate prevailing at the fiscal year-end date, with any changes in value recognized as part of “Net financial income/(expense)”.

1.21 Provisions

A provision is recognized whenever an obligation exists towards a third party resulting in a probable disbursement for the Group, the amount of which may be reliably estimated. See also Notes 1.25 and 20.

If the date at which this obligation is to be discharged is in more than one year, the provision amount is discounted, the effects of which are recognized in “Net financial income/(expense)” using the effective interest method.

1.22 Borrowings

Borrowings are measured at amortized cost, i.e. nominal value net of issue premiums and issuance costs, which are charged over time to “Net financial income/(expense)” using the effective interest method.

In the case of hedging against fluctuations in the value of borrowings resulting from changes in interest rates, both the hedged amount of borrowings and the related hedging instruments are measured at their market value at the balance sheet date, with any changes in those values recognized within “Net financial income/(expense)”, under “Fair value adjustment of borrowings and interest rate hedges”. See Note 1.10 regarding the measurement of hedged borrowings at market value. Interest income and expenses related to hedging instruments are recognized within “Net financial income/(expense)”, under “Borrowing costs”.

In the case of hedging against fluctuations in future interest payments, the related borrowings remain measured at their amortized cost while any changes in value of the effective hedge portions are taken to equity as part of “Revaluation reserves”.

Changes in value of non-hedging derivatives, and of the ineffective portions of hedges, are recognized within “Net financial income/(expense)”.

Net financial debt comprises short- and long-term borrowings, the market value at the balance sheet date of interest rate derivatives, less the amount at the balance sheet date of non-current available for sale financial assets used to hedge financial debt, current available for sale financial assets, cash and cash equivalents, in addition to the market value at that date of foreign exchange derivatives related to any of the aforementioned items.

1.23 Derivatives

The Group enters into derivative transactions as part of its strategy for hedging foreign exchange, interest rate and precious metal price risks.

To hedge against commercial, financial and investment foreign exchange risk, the Group uses options, forward contracts, foreign exchange swaps and cross-currency swaps. The time value of options, the forward point component of forward contracts and foreign exchange swaps, as well as the foreign currency basis spread

component of cross-currency swaps are systematically excluded from the hedge relation. Consequently, only the intrinsic value of the instruments is considered a hedging instrument. Regarding hedged items (future foreign currency cash flows, commercial or financial liabilities and accounts receivable in foreign currencies, subsidiaries' equity denominated in a functional currency other than the euro), only their change in value in respect of foreign exchange risk is considered a hedged item. As such, aligning the hedging instruments' main features (nominal values, currencies, maturities) with those of the hedged items makes it possible to perfectly offset changes in value.

Derivatives are recognized in the balance sheet at their market value at the balance sheet date. Changes in their value are accounted for as described in Note 1.9 in the case of foreign exchange hedges and as described in Note 1.22 in the case of interest rate hedges.

Market value is based on market data and commonly used valuation models.

Derivatives with maturities in excess of 12 months are disclosed as non-current assets and liabilities.

1.24 LVMH shares

LVMH shares held by the Group are measured at their acquisition cost and recognized as a deduction from consolidated equity, irrespective of the purpose for which they are held.

In the event of disposal, the cost of the shares disposed of is determined by allocation category (see Note 16.3) using the FIFO method.

Gains and losses on disposal, net of income taxes, are taken directly to equity.

1.25 Pensions, contribution to medical costs and other employee benefit commitments

When plans related to retirement bonuses, pensions, contributions to medical costs, or other employee benefit commitments entail the payment by the Group of contributions to third-party organizations that assume sole responsibility for subsequently paying such retirement bonuses, pensions or contributions to medical costs, these contributions are expensed in the fiscal year in which they fall due, with no liability recorded on the balance sheet.

When the payment of retirement bonuses, pensions, contributions to medical costs, or other employee benefit commitments is to be borne by the Group, a provision is recorded in the balance sheet in the amount of the corresponding actuarial commitment (see Note 30). Changes in this provision are recognized as follows:

- the portion related to the cost of services rendered by employees and net interest for the fiscal year is recognized in profit from recurring operations for the fiscal year;

- the portion related to changes in actuarial assumptions and to differences between projected and actual data (experience adjustments) is recognized in gains and losses taken to equity.

If this commitment is partially or fully funded by payments made by the Group to external financial organizations, these dedicated funds are deducted from the actuarial commitment recorded in the balance sheet.

The actuarial commitment is calculated based on assessments that are specifically designed for the country and the Group company concerned. In particular, these assessments include assumptions regarding discount rates, salary increases, inflation, life expectancy and staff turnover.

1.26 Current and deferred tax

The tax expense comprises current tax payable by consolidated companies, deferred tax resulting from temporary differences, and the change in uncertain tax positions.

Deferred tax is recognized in respect of temporary differences arising between the value of assets and liabilities for purposes of consolidation and the value resulting from the application of tax regulations.

Deferred tax is measured on the basis of the income tax rates enacted at the balance sheet date; the effect of changes in rates is recognized during the periods in which changes are enacted.

Future tax savings from tax losses carried forward are recorded as deferred tax assets on the balance sheet and impaired if they are deemed not recoverable; only amounts for which future use is deemed probable are recognized.

Deferred tax assets and liabilities are not discounted.

Taxes payable in respect of the distribution of retained earnings of subsidiaries give rise to provisions if distribution is deemed probable.

1.27 Revenue recognition

Definition of revenue

Revenue mainly comprises retail sales within the Group's store network (including e-commerce websites) and wholesale sales through agents and distributors. Sales made in stores owned by third parties are treated as retail transactions if the risks and rewards of ownership of the inventories are retained by the Group.

Direct sales to customers are mostly made through retail stores in Fashion and Leather Goods and Selective Retailing, as well as certain Watches and Jewelry and Perfumes and Cosmetics brands. The Group recognizes revenue when title transfers to third-party customers, which is generally at the time of purchase by retail customers.

Wholesale sales mainly concern the Wines and Spirits businesses, as well as certain Perfumes and Cosmetics and Watches and Jewelry brands. The Group recognizes revenue when title transfers to third-party customers.

Revenue includes shipment and transportation costs re-billed to customers only when these costs are included in products' selling prices as a lump sum.

Sales of services, mainly involved in the Group's "Other activities" segment, are recognized as the services are provided.

Revenue is presented net of all forms of discount. In particular, payments made in order to have products referenced or, in accordance with agreements, to participate in advertising campaigns with the distributors, are deducted from related revenue.

Provisions for product returns

Perfumes and Cosmetics companies and, to a lesser extent, Fashion and Leather Goods and Watches and Jewelry companies may accept the return of unsold or outdated products from their customers and distributors. Retail sales, and in particular online sales, also result in product returns from customers.

Where these practices are applied, revenue is reduced by the estimated amount of such returns, and a provision is recognized within "Other current liabilities" (see Note 22.2), along with a corresponding entry made to inventories. The estimated rate of returns is based on historical statistical data.

Businesses undertaken in partnership with Diageo

A significant proportion of revenue for the Group's Wines and Spirits businesses is generated within the framework of distribution agreements with Diageo, generally taking the form of shared entities that sell and deliver both groups' products to customers; the income statement and balance sheet of these entities is apportioned between LVMH and Diageo based on distribution agreements. According to those agreements, the assets, liabilities, income, and expenses of such entities are consolidated only in proportion to the Group's share of operations.

1.28 Advertising and promotion expenses

Advertising and promotion expenses include the costs of producing advertising media, purchasing media space, manufacturing samples, publishing catalogs and, in general, the cost of all activities designed to promote the Group's brands and products.

Advertising and promotion expenses are recorded within marketing and selling expenses upon receipt or production of goods or upon completion of services rendered.

1.29 Bonus share and similar plans

The expected gain for bonus share plans is calculated on the basis of the closing share price on the day before the Board of Directors' meeting at which the plan is instituted, less the amount of dividends expected to accrue during the vesting period. For any bonus share plans subject to performance conditions, the expense for the fiscal year includes provisional allocations for which the conditions are deemed likely to be met.

For all plans, the amortization expense is apportioned on a straight-line basis in the income statement over the vesting period, with a corresponding impact on reserves in the balance sheet.

For any cash-settled compensation plans index-linked to the change in the LVMH share price, the gain over the vesting period is estimated at each balance sheet date based on the LVMH share price at that date and is charged to the income statement on a pro rata basis over the vesting period, with a corresponding balance

sheet impact on provisions. Between that date and the settlement date, the change in the expected gain resulting from the change in the LVMH share price is recorded in the income statement.

1.30 Earnings per share

Earnings per share are calculated based on the weighted average number of shares outstanding during the fiscal year, excluding treasury shares.

Diluted earnings per share are calculated based on the weighted average number of shares before dilution and adding the weighted average number of shares that would result from the exercise of any diluting instrument during the fiscal year. It is assumed for the purposes of this calculation that the funds received from the exercise of options, plus the amount not yet expensed for bonus share and similar plans (see Note 1.29), would be employed to buy back LVMH shares at a price corresponding to their average trading price over the fiscal year.

2. CHANGES IN OWNERSHIP INTERESTS IN CONSOLIDATED ENTITIES

2.1 Fiscal year 2023

Minuty

In January 2023, Moët Hennessy took a majority stake in the share capital of Minuty SAS and acquired control of the company's wine-growing assets. Château Minuty is renowned worldwide for its rosé wine, which has been a *Grand Cru Classé* since 1955, and is located in Gassin on the peninsula of Saint-Tropez (France).

Starboard & Onboard Cruise Services

In December 2023, LVMH sold an 80% stake in Cruise Line Holdings Co. – the holding company of the Starboard & Onboard Cruise Services businesses – to a group of private investors.

Other

In September 2023, LVMH acquired a majority stake in the Platinum Invest group, a French high jewelry manufacturer, in order to reinforce its production capacity, in particular for Tiffany.

In September 2023 and November 2023, Thélios acquired all the shares in the companies that own the iconic French and American eyewear brands Vuarnet and Barton Perreira, respectively.

LVMH Métiers d'Art acquired a majority stake in Spanish tannery Verdeveleno in October 2023, and in December 2023 it acquired all the shares in Menegatti, an Italian company specializing in the production of metal parts.

In May 2023, LVMH entered into an agreement to acquire a majority stake in Nuti Ivo SpA, an Italian company founded in 1955, specializing in leather-working. After receiving the approval of the Italian competition authorities, the acquisition was completed in January 2024.

Equity investments newly consolidated in 2023 did not have a significant impact on revenue or profit from recurring operations for the fiscal year.

2.2 Fiscal year 2022

Joseph Phelps

In August 2022, the Group acquired the entire share capital of Joseph Phelps, a California estate offering a collection of Napa Valley and Sonoma Coast red wines. The price paid,

which totaled 587 million US dollars (587 million euros), was mainly allocated to the Joseph Phelps brand, in the amount of 169 million euros, and to producing vineyards for 119 million euros. Final goodwill came to 186 million euros.

Sephora

In October 2022, Sephora disposed of all its shares in its Russian subsidiary.

Off-White

In September 2022, LVMH acquired an additional 40% stake in Off-White LLC, bringing its ownership interest to 100%.

2.3 Fiscal year 2021

Tiffany

On January 7, 2021, LVMH acquired all of the shares in Tiffany & Co. (“Tiffany”), in accordance with the agreement signed in November 2019, amended in October 2020 and approved at Tiffany’s Shareholders’ Meeting on December 30, 2020. The acquisition was completed at the price of 131.50 US dollars per share, for a total of 16.1 billion US dollars, paid in cash, equivalent to 13.1 billion euros as of the acquisition date. Tiffany has been consolidated since January 2021.

The acquisition of Tiffany has reinforced LVMH’s position in high jewelry and further expanded its presence in the United States. The integration of this iconic American brand profoundly transforms LVMH’s Watches and Jewelry business group.

The following table details the final allocation of the purchase price paid by LVMH on January 7, 2021, the date of acquisition of the controlling interest:

| <i>(EUR millions)</i> | Final purchase price allocation |
|-------------------------------------------------------------|----------------------------------------|
| Brand and other intangible assets | 6,124 |
| Property, plant and equipment | 1,002 |
| Right-of-use assets | 860 |
| Inventories and work in progress | 1,788 |
| Deferred tax | (1,199) |
| Lease liabilities | (927) |
| Net financial debt | (345) |
| Other current and non-current assets and liabilities | (479) |
| Minority interests | - |
| Net assets acquired | 6,824 |
| Goodwill | 6,750 |
| Carrying amount of shares held as of January 7, 2021 | 13,574 |

The amounts presented in the table above are taken from Tiffany’s financial statements at the date of acquisition of the controlling interest, prepared and presented in accordance with the accounting policies applied by LVMH; they have undergone specific audit procedures.

Pedemonte

In November 2022, LVMH acquired Pedemonte Group, a jewelry manufacturer with locations in Italy and France, from the Equinox III SLP SIF investment fund. This equity investment was consolidated in 2023.

Equity investments newly consolidated in 2022 did not have a significant impact on revenue or profit from recurring operations for the fiscal year.

The main revaluation of the assets and liabilities acquired was related to the brand. This was measured primarily using the relief-from-royalty method and secondarily using the excess earnings method. The value determined, i.e. 7,300 million US dollars (5,949 million euros), is the average of the value ranges obtained. Final goodwill, amounting to 8,283 million US dollars (6,750 million euros), reflects Tiffany’s specific expertise in the development and production of high-quality jewelry products, as well as its access to a high-quality directly operated distribution network; this goodwill also reflects the synergies that will result from the inclusion of Tiffany in the LVMH group.

The carrying amount of shares held as of the date of acquisition of the controlling interest includes the impact of foreign exchange hedges implemented in anticipation of the acquisition for 477 million euros.

During fiscal year 2021, the Tiffany acquisition generated an outflow of 12.5 billion euros, net of cash acquired in the amount of 0.6 billion euros. The transaction was funded through a number of bond issues in 2020, for a total amount of 10.7 billion euros, together with US dollar-denominated commercial paper for the remainder (see Note 19 to the 2020 consolidated financial statements).

The acquisition costs for Tiffany were recognized in “Other operating income and expenses” and totaled 4 million euros, 35 million euros and 39 million euros for fiscal years 2021, 2020 and 2019, respectively.

For fiscal year 2021, Tiffany generated consolidated revenue of 4,321 million euros and profit from recurring operations of 778 million euros.

Château d’Esclans

In May 2021, LVMH acquired an additional 45% stake in Château d’Esclans, bringing its ownership interest to 100%.

Armand de Brignac

In May 2021, LVMH acquired a 50% stake in Armand de Brignac, a major purveyor of prestige champagne. The price paid was mainly allocated to the Armand de Brignac brand for an amount of 390 million US dollars (318 million euros), with the final goodwill totaling 112 million euros.

Rimowa

In June 2021, the minority shareholder holding 20% of the share capital of Rimowa exercised its put option for all of its shares. Payment took place in July 2021. Following this transaction, LVMH now holds all the shares in Rimowa.

Off-White

On September 1, 2021, LVMH acquired an additional 25% stake in Off-White LLC, bringing its ownership interest to 60%. Off-White LLC owns the Off-White fashion brand founded by Virgil Abloh. Off-White LLC has been fully consolidated since that date; the price paid was mainly allocated to the Off-White brand for an amount of 291 million US dollars (236 million euros).

Feelunique

In September 2021, Sephora fully acquired Feelunique, a leading online beauty retailer in the United Kingdom. This acquisition, which represents the first step in establishing Sephora's presence in the United Kingdom, was consolidated in 2022.

Officine Universelle Buly

In October 2021, the Group fully acquired Officine Universelle Buly, a Parisian brand specializing in perfumes and cosmetics that was founded in the 19th century and relaunched in 2014. This equity investment was consolidated in 2022.

Thélios

In December 2021, LVMH acquired an additional 49% stake in Thélios, a company specializing in eyewear, bringing its ownership interest to 100%.

2.4 Impact on net cash and cash equivalents of changes in ownership interests in consolidated entities

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-----------------------------------------------------------------------------------------------------------|--------------|----------------|-----------------|
| Purchase price of consolidated investments and of minority interests' shares | (885) | (1,158) | (14,294) |
| Positive cash balance/(net overdraft) of companies acquired | 80 | 14 | 658 |
| Proceeds from sale of consolidated investments | 69 | 4 | 7 |
| (Positive cash balance)/net overdraft of companies sold | (2) | (20) | (32) |
| Impact of changes in ownership interests in consolidated entities on net cash and cash equivalents | (738) | (1,160) | (13,661) |
| <i>Of which: Purchase and proceeds from sale of consolidated investments</i> | <i>(721)</i> | <i>(809)</i> | <i>(13,226)</i> |
| <i>Purchase and proceeds from sale of minority interests</i> | <i>(17)</i> | <i>(351)</i> | <i>(435)</i> |

In 2023, the impact on net cash and cash equivalents of changes in ownership interests in consolidated entities primarily arose from the acquisitions of Minuty, Platinum Invest, Barton Perreira and Vuarnet. In addition to the net cash impact of the purchase and sale of consolidated investments, the Group may take on the borrowings of entities acquired (see Note 19). In most cases, such borrowings are repaid to third-party lenders.

In 2022, the impact on net cash and cash equivalents of changes in ownership interests in consolidated entities primarily arose from the acquisition of Joseph Phelps.

In 2021, the impact on net cash and cash equivalents of changes in ownership interests in consolidated entities mainly arose from the acquisition of Tiffany.

3. BRANDS, TRADE NAMES AND OTHER INTANGIBLE ASSETS

| <i>(EUR millions)</i> | 2023 | | | 2022 | 2021 |
|-----------------------|---------------|------------------------------------|---------------|---------------|---------------|
| | Gross | Amortization and impairment | Net | Net | Net |
| Brands | 22,297 | (812) | 21,485 | 21,545 | 20,873 |
| Trade names | 3,972 | (1,636) | 2,336 | 2,410 | 2,285 |
| License rights | 115 | (98) | 17 | 23 | 53 |
| Software, websites | 3,946 | (2,912) | 1,035 | 926 | 849 |
| Other | 1,568 | (851) | 717 | 528 | 490 |
| Total | 31,897 | (6,309) | 25,589 | 25,432 | 24,551 |

The carrying amounts of brands, trade names and other intangible assets changed as follows during the fiscal year:

| Gross value <i>(EUR millions)</i> | Brands | Trade names | Software, websites | Other intangible assets | Total |
|---------------------------------------------|---------------|--------------------|-------------------------------|----------------------------------------|---------------|
| As of December 31, 2022 | 22,350 | 4,103 | 3,603 | 1,338 | 31,394 |
| Acquisitions | - | - | 352 | 648 | 1,000 |
| Disposals and retirements | - | - | (164) | (104) | (268) |
| Changes in the scope of consolidation | 110 | - | (9) | 15 | 116 |
| Translation adjustment | (163) | (132) | (56) | 4 | (346) |
| Reclassifications | - | - | 220 | (219) | - |
| As of December 31, 2023 | 22,297 | 3,972 | 3,946 | 1,682 | 31,897 |

| Amortization and impairment <i>(EUR millions)</i> | Brands | Trade names | Software, websites | Other intangible assets | Total |
|-------------------------------------------------------------|---------------|--------------------|-------------------------------|----------------------------------------|----------------|
| As of December 31, 2022 | (805) | (1,693) | (2,677) | (787) | (5,963) |
| Amortization expense | (7) | - | (454) | (259) | (720) |
| Impairment expense | - | - | 3 | (1) | 2 |
| Disposals and retirements | - | - | 164 | 104 | 268 |
| Changes in the scope of consolidation | - | - | 10 | (2) | 8 |
| Translation adjustment | - | 57 | 40 | (2) | 95 |
| Reclassifications | - | - | 4 | (1) | 2 |
| As of December 31, 2023 | (812) | (1,636) | (2,912) | (949) | (6,309) |
| Carrying amount as of December 31, 2023 | 21,485 | 2,336 | 1,035 | 733 | 25,589 |

Translation adjustments mainly related to brands and trade names recognized in US dollars, based on fluctuations in the US dollar-to-euro exchange rate between January 1 and December 31, 2023.

The carrying amounts of brands, trade names and other intangible assets changed as follows during prior fiscal years:

| Carrying amount <i>(EUR millions)</i> | Brands | Trade names | Software, websites | Other intangible assets | Total |
|-------------------------------------------------|---------------|--------------------|-------------------------------|----------------------------------------|---------------|
| As of December 31, 2020 | 13,737 | 2,130 | 665 | 481 | 17,012 |
| Acquisitions | - | - | 244 | 337 | 581 |
| Disposals and retirements | - | - | (7) | 1 | (6) |
| Changes in the scope of consolidation | 6,503 | - | 147 | 28 | 6,678 |
| Amortization expense | (9) | - | (372) | (148) | (529) |
| Impairment expense | 1 | - | (1) | (13) | (13) |
| Translation adjustment | 641 | 156 | 33 | 16 | 845 |
| Reclassifications | - | - | 140 | (157) | (17) |
| As of December 31, 2021 | 20,873 | 2,285 | 849 | 544 | 24,551 |
| Acquisitions | - | - | 319 | 366 | 685 |
| Disposals and retirements | - | - | - | (1) | (1) |
| Changes in the scope of consolidation | 187 | - | (1) | 6 | 192 |
| Amortization expense | (7) | - | (425) | (173) | (604) |
| Impairment expense | (11) | - | (4) | (1) | (16) |
| Translation adjustment | 502 | 125 | 20 | 12 | 660 |
| Reclassifications | - | - | 168 | (203) | (35) |
| As of December 31, 2022 | 21,545 | 2,410 | 926 | 550 | 25,432 |

The breakdown of brands and trade names by business group is as follows:

| <i>(EUR millions)</i> | | | 2023 | 2022 | 2021 |
|---------------------------|---------------|-----------------------------|---------------|---------------|---------------|
| | Gross | Amortization and impairment | Net | Net | Net |
| Wines and Spirits | 1,556 | (154) | 1,402 | 1,308 | 1,144 |
| Fashion and Leather Goods | 9,040 | (336) | 8,704 | 8,713 | 8,698 |
| Perfumes and Cosmetics | 721 | (90) | 631 | 641 | 622 |
| Watches and Jewelry | 10,565 | (107) | 10,458 | 10,594 | 10,119 |
| Selective Retailing | 3,924 | (1,589) | 2,336 | 2,410 | 2,285 |
| Other activities | 462 | (172) | 290 | 290 | 290 |
| Total | 26,269 | (2,448) | 23,821 | 23,955 | 23,158 |

The brands and trade names recognized are those that the Group has acquired. As of December 31, 2023, the principal acquired brands and trade names were:

- Wines and Spirits: Veuve Clicquot, Krug, Château d'Yquem, Belvedere, Glenmorangie, Newton Vineyards, Bodega Numanthia, Château d'Esclans, Armand de Brignac, Joseph Phelps and Château Minuty;
- Fashion and Leather Goods: Louis Vuitton, Fendi, Celine, Loewe, Givenchy, Kenzo, Berluti, Pucci, Loro Piana, Rimowa, Christian Dior Couture and Off-White;
- Perfumes and Cosmetics: Parfums Christian Dior, Guerlain, Parfums Givenchy, Make Up For Ever, Benefit Cosmetics, Fresh, Acqua di Parma, KVD Vegan Beauty, Fenty, Ole Henriksen, Maison Francis Kurkdjian and Officine Universelle Buly 1803;
- Watches and Jewelry: Tiffany, Bulgari, TAG Heuer, Zenith, Hublot, Chaumet, Fred and Repossi;

- Selective Retailing: DFS Galleria, Sephora and Le Bon Marché;
- Other activities: the publications of the media group Les Echos-Investir, the daily newspaper Le Parisien-Aujourd'hui en France, the Royal Van Lent-Feodship brand, La Samaritaine, the hotel group Belmond and the Cova pastry shop brand.

These brands and trade names are recognized in the balance sheet at their value determined as of the date of their acquisition by the Group, which may be much less than their value in use or their market value as of the closing date for the Group's consolidated financial statements. This is notably the case for the brands Louis Vuitton, Veuve Clicquot and Parfums Christian Dior, and the trade name Sephora, with the understanding that this list must not be considered exhaustive.

See also Note 5 for the impairment testing of brands, trade names and other intangible assets with indefinite useful lives.

4. GOODWILL

| <i>(EUR millions)</i> | | | 2023 | 2022 | 2021 |
|-------------------------------------------------------------------------|---------------|----------------|---------------|---------------|---------------|
| | Gross | Impairment | Net | Net | Net |
| Goodwill arising on consolidated investments | 20,030 | (1,690) | 18,340 | 17,883 | 16,834 |
| Goodwill arising on purchase commitments for minority interests' shares | 5,682 | - | 5,682 | 6,899 | 9,070 |
| Total | 25,712 | (1,690) | 24,022 | 24,782 | 25,904 |

Changes in net goodwill during the fiscal years presented break down as follows:

| <i>(EUR millions)</i> | | | 2023 | 2022 | 2021 |
|----------------------------------------------------------------|---------------|----------------|---------------|---------------|---------------|
| | Gross | Impairment | Net | Net | Net |
| As of January 1 | 26,785 | (2,003) | 24,782 | 25,904 | 16,042 |
| Changes in the scope of consolidation | 431 | 282 | 713 | 604 | 6,879 |
| Changes in purchase commitments for minority interests' shares | (1,235) | - | (1,235) | (2,204) | 2,467 |
| Changes in impairment | - | - | - | (27) | (78) |
| Translation adjustment | (268) | 31 | (237) | 504 | 595 |
| As of December 31 | 25,712 | (1,690) | 24,022 | 24,782 | 25,904 |

See Note 21 for goodwill arising on purchase commitments for minority interests' shares.

Changes in the scope of consolidation mainly resulted from the acquisitions of Minuty, Platinum Invest, Barton Perreira and Vuarnet. See Note 2.

Translation adjustments mainly related to goodwill recognized in US dollars, based on fluctuations in the US dollar-to-euro exchange rate between January 1 and December 31, 2023.

In 2022, changes in the scope of consolidation mainly arose from the acquisition of Joseph Phelps as well as the consolidation of acquisitions made prior to 2022, in particular Officine Universelle Buly and Feelunique, and from Sephora's disposal of its subsidiary in Russia. See Note 2.

In 2021, changes in the scope of consolidation mainly resulted from the acquisition of Tiffany. See Note 2.

5. IMPAIRMENT TESTING OF INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIVES

Brands, trade names and other intangible assets with indefinite useful lives as well as the goodwill arising on acquisition were subject to annual impairment testing. No significant impairment expenses were recognized in respect of these items during the course of fiscal year 2023.

As described in Note 1.16, these assets are generally valued on the basis of the present value of forecast cash flows determined

in the context of multi-year business plans drawn up each fiscal year. The consequences of the macroeconomic environment continue to disrupt the commercial operations of certain Maisons, particularly due to the decrease in business travel and tourist numbers in Asia. However, the Group believes that these disruptions are not likely to affect the achievement of objectives set in multi-year business plans.

The main assumptions used to determine these forecast cash flows are as follows:

| (as %) | 2023 | | | | 2022 | | | 2021 | | |
|---------------------------|---------------|--------------|-------------------------------------------------------|-------------------------------------------|------------------------|-------------------------------------------------------|-------------------------------------------|------------------------|-------------------------------------------------------|-------------------------------------------|
| | Discount rate | | Annual growth rate for revenue during the plan period | Growth rate for the period after the plan | Post-tax discount rate | Annual growth rate for revenue during the plan period | Growth rate for the period after the plan | Post-tax discount rate | Annual growth rate for revenue during the plan period | Growth rate for the period after the plan |
| | Post-tax | Pre-tax | | | | | | | | |
| Wines and Spirits | 6.9 to 10.9 | 9.3 to 14.7 | 6.3 | 2.5 | 7.1 to 11.9 | 8.2 | 2.0 | 6.7 to 11.6 | 7.4 | 2.0 |
| Fashion and Leather Goods | 8.6 to 8.8 | 11.6 to 11.9 | 10.1 | 3.3 | 9.6 to 11.0 | 9.4 | 2.0 | 7.4 to 10.2 | 10.6 | 2.0 |
| Perfumes and Cosmetics | 8.5 to 9.1 | 11.5 to 12.3 | 10.1 | 3.0 | 8.3 to 8.5 | 10.9 | 2.0 | 7.3 | 12.2 | 2.0 |
| Watches and Jewelry | 8.6 to 9.1 | 11.6 to 12.3 | 10.4 | 3.0 | 8.8 to 9.0 | 8.8 | 2.0 to 2.5 | 8.2 | 10.1 | 2.0 |
| Selective Retailing | 9.0 to 9.5 | 12.2 to 12.8 | 8.4 | 2.5 | 9.7 to 9.8 | 9.5 | 2.0 | 8.6 | 11.5 | 2.0 |
| Other | 8.7 to 9.3 | 11.8 to 12.6 | 3.5 | 2.0 | 8.5 to 9.7 | 4.7 | 2.0 | 6.6 to 9.0 | 7.6 | 2.0 |

Plans generally cover a five-year period, but may be prolonged up to ten years in the case of brands for which the production cycle exceeds five years or brands undergoing strategic repositioning.

Annual growth rates applied for the period not covered by the plans are based on market estimates for the business groups concerned.

As of December 31, 2023, the intangible assets with indefinite useful lives that are the most significant in terms of their carrying amounts and the criteria used for impairment testing are as follows:

| <i>(EUR millions)</i> | Brands and trade names | Goodwill | Total | Post-tax discount rate <i>(as %)</i> | Growth rate for the period after the plan <i>(as %)</i> | Period covered by the forecast cash flows |
|------------------------|-------------------------------|-----------------|--------------|-------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------|
| Christian Dior | 3,500 | 2,243 | 5,743 | 8.8 | 3.3 | 5 years |
| Louis Vuitton | 2,060 | 548 | 2,608 | 8.8 | 3.3 | 5 years |
| Loro Piana | 1,300 | 1,048 | 2,348 | 8.8 | 3.3 | 5 years |
| Fendi | 713 | 417 | 1,130 | 8.8 | 3.3 | 5 years |
| Tiffany ^(a) | 6,606 | 7,768 | 14,375 | 8.6 | 3.0 | 10 years |
| Bulgari | 2,100 | 1,547 | 3,647 | 9.1 | 3.0 | 5 years |
| TAG Heuer | 1,340 | 261 | 1,600 | 9.1 | 3.0 | 5 years |
| DFS | 2,071 | - | 2,071 | 9.5 | 2.5 | 5 years |
| Sephora | 265 | 640 | 905 | 9.0 to 9.5 | 2.5 | 5 years |
| Belmond ^(a) | 126 | 772 | 898 | 9.3 | 2.0 | 10 years |

(a) These Maisons are considered to be undergoing strategic repositioning, based on a ten-year business plan.

As of December 31, 2023, two business segments disclosed intangible assets with a carrying amount close to their recoverable amount (including one for which the carrying amount of intangible assets with indefinite useful lives is significant). Impairment tests relating to intangible assets with indefinite useful lives in these business segments have been carried out based on value in use. The amount of these intangible assets

as of December 31, 2023 and the impairment loss that would result from a 1.5-point increase in the post-tax discount rate, a 1.0-point decrease in the growth rate for the period not covered by the plans, or a 4.0-point decrease in the annual growth rate for revenue compared to rates used as of December 31, 2023, break down as follows:

| <i>(EUR millions)</i> | Amount of intangible assets concerned as of 12/31/2023 | Post-tax discount rate increases by 1.5 points | Annual growth rate for revenue decreases by 4 points | Growth rate for the period after the plan decreases by 1.0 point |
|------------------------------------|---------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------------------|
| Watches and Jewelry ^(a) | 1,600 | (46) | - | - |
| Other activities ^(b) | 260 | (36) | (28) | (14) |
| Total | 1,860 | (82) | (28) | (14) |

(a) Concerns TAG Heuer.

(b) Concerns Royal Van Lent.

The Group considers that changes in excess of those mentioned above would entail assumptions at a level not deemed relevant in view of the current economic environment and medium- to long-term growth prospects for the business segments concerned. Moreover, a four-point decrease in the average growth rate for revenue over the plan period is a pessimistic assumption with a very low probability of occurrence.

As of December 31, 2023, the gross and net values of brands, trade names and goodwill giving rise to amortization and/or impairment charges in 2023 were 51 million euros and 16 million euros, respectively (471 million euros and 193 million euros as of December 31, 2022).

Impairment and amortization expenses recognized during fiscal year 2023 in respect of intangible assets with indefinite useful lives came to 7 million euros. See Note 26.

6. PROPERTY, PLANT AND EQUIPMENT

| <i>(EUR millions)</i> | 2023 | | | 2022 | 2021 |
|------------------------------------------------------|---------------|-----------------------------|---------------|---------------|---------------|
| | Gross | Depreciation and impairment | Net | Net | Net |
| Land | 7,972 | (22) | 7,950 | 5,511 | 4,804 |
| Vineyard land and producing vineyards ^(a) | 3,084 | (136) | 2,948 | 2,729 | 2,623 |
| Buildings | 8,318 | (3,055) | 5,263 | 4,823 | 4,145 |
| Investment property | 366 | (51) | 316 | 434 | 321 |
| Leasehold improvements, machinery and equipment | 20,880 | (14,227) | 6,653 | 5,773 | 5,114 |
| Assets in progress | 2,125 | (45) | 2,080 | 1,809 | 1,302 |
| Other property, plant and equipment | 2,719 | (598) | 2,121 | 1,977 | 1,886 |
| Total | 45,465 | (18,135) | 27,331 | 23,055 | 20,193 |
| <i>Of which: Historical cost of vineyard land</i> | <i>924</i> | <i>-</i> | <i>924</i> | <i>760</i> | <i>608</i> |

(a) Almost all of the carrying amount of "Vineyard land and producing vineyards" corresponds to vineyard land.

Changes in property, plant and equipment during the fiscal year broke down as follows:

| <i>Gross value (EUR millions)</i> | Vineyard land and producing vineyards | Land and buildings | Investment property | Leasehold improvements, machinery and equipment | | | Assets in progress | Other property, plant and equipment | Total |
|---------------------------------------------|---------------------------------------|--------------------|---------------------|-------------------------------------------------|-----------------------|--------------|--------------------|-------------------------------------|---------------|
| | | | | Stores and hotels | Production, logistics | Other | | | |
| As of December 31, 2022 | 2,861 | 13,201 | 478 | 13,298 | 3,943 | 2,244 | 1,810 | 2,541 | 40,377 |
| Acquisitions | 83 | 2,553 | 2 | 1,163 | 218 | 182 | 2,449 | 176 | 6,824 |
| Change in the market value of vineyard land | 53 | - | - | - | - | - | - | - | 53 |
| Disposals and retirements | (14) | (104) | (113) | (709) | (76) | (166) | (6) | (14) | (1,202) |
| Changes in the scope of consolidation | 82 | 77 | - | (53) | 33 | (2) | 1 | 1 | 139 |
| Translation adjustment | (13) | (174) | (3) | (432) | (14) | (42) | (38) | (17) | (735) |
| Other movements, including transfers | 33 | 738 | 3 | 1,042 | 141 | 109 | (2,090) | 33 | 9 |
| As of December 31, 2023 | 3,084 | 16,291 | 366 | 14,309 | 4,245 | 2,326 | 2,125 | 2,719 | 45,465 |

| <i>Depreciation and impairment (EUR millions)</i> | Vineyard land and producing vineyards | Land and buildings | Investment property | Leasehold improvements, machinery and equipment | | | Assets in progress | Other property, plant and equipment | Total |
|-------------------------------------------------------|---------------------------------------|--------------------|---------------------|-------------------------------------------------|-----------------------|----------------|--------------------|-------------------------------------|-----------------|
| | | | | Stores and hotels | Production, logistics | Other | | | |
| As of December 31, 2022 | (132) | (2,867) | (43) | (9,446) | (2,680) | (1,588) | (1) | (564) | (17,322) |
| Depreciation expense | (9) | (331) | (6) | (1,335) | (264) | (194) | - | (71) | (2,209) |
| Impairment expense | (1) | (6) | - | (5) | (2) | - | (45) | (1) | (60) |
| Disposals and retirements | 2 | 100 | 3 | 706 | 73 | 163 | - | 18 | 1,066 |
| Changes in the scope of consolidation | 2 | (11) | - | 47 | (19) | 3 | - | - | 22 |
| Translation adjustment | 1 | 41 | - | 293 | 6 | 31 | 1 | 5 | 379 |
| Other movements, including transfers | - | (4) | (5) | (12) | (14) | 10 | - | 14 | (10) |
| As of December 31, 2023 | (136) | (3,077) | (51) | (9,753) | (2,899) | (1,575) | (45) | (598) | (18,135) |
| Carrying amount as of December 31, 2023 | 2,948 | 13,213 | 316 | 4,556 | 1,346 | 750 | 2,080 | 2,121 | 27,331 |

“Other property, plant and equipment” includes in particular the works of art owned by the Group.

As of December 31, 2023, purchases of property, plant and equipment mainly included investments by the Group’s Maisons – notably Louis Vuitton, Christian Dior, Tiffany and Sephora – in their retail networks. They also included investments by the champagne houses, Hennessy and Louis Vuitton in their production equipment, as well as investments relating to the Group’s hotel activities. In addition, buildings were acquired in Paris and London by the Group’s holding companies and Maisons, mainly in order to operate stores in them.

At the end of April 2023, Tiffany’s iconic store on Fifth Avenue in New York reopened after several years of renovation.

Translation adjustments on property, plant and equipment mainly related to fixed assets recognized in US dollars, Japanese yen and Chinese renminbi, based on fluctuations in the exchange rates of these currencies with respect to the euro between January 1 and December 31, 2023.

The market value of investment property, according to appraisals by independent third parties, was at least 0.6 billion euros as of December 31, 2023. The valuation methods used are based on market data.

Changes in property, plant and equipment during prior fiscal years broke down as follows:

| Carrying amount (EUR millions) | Vineyard land and producing vineyards | Land and buildings | Investment property | Leasehold improvements, machinery and equipment | | | Assets in progress | Other property, plant and equipment | Total |
|------------------------------------------------|------------------------------------------------|-----------------------|------------------------|----------------------------------------------------|--------------------------|------------|-----------------------|----------------------------------------------|---------------|
| | | | | Stores and hotels | Production, logistics | Other | | | |
| As of December 31, 2020 | 2,551 | 7,983 | 316 | 2,957 | 1,012 | 490 | 1,176 | 1,740 | 18,224 |
| Acquisitions | 11 | 398 | 7 | 679 | 159 | 106 | 1,162 | 150 | 2,672 |
| Disposals and retirements | (4) | (231) | - | (8) | (6) | (3) | (11) | (12) | (275) |
| Depreciation expense | (6) | (282) | (3) | (1,141) | (224) | (174) | - | (64) | (1,894) |
| Impairment expense | - | (7) | (2) | (8) | (1) | - | (21) | (1) | (41) |
| Change in the market value of vineyard land | 52 | - | - | - | - | - | - | - | 52 |
| Changes in the scope of consolidation | - | 385 | - | 351 | 58 | 59 | 112 | 52 | 1,016 |
| Translation adjustment | 11 | 194 | 6 | 152 | 20 | 14 | 39 | 18 | 454 |
| Other movements, including transfers | 8 | 508 | (4) | 417 | 135 | 72 | (1,156) | 3 | (16) |
| As of December 31, 2021 | 2,623 | 8,949 | 321 | 3,398 | 1,152 | 564 | 1,302 | 1,886 | 20,193 |
| Acquisitions | 26 | 1,062 | 115 | 909 | 204 | 161 | 1,770 | 152 | 4,398 |
| Disposals and retirements | - | 1 | - | (1) | (2) | (2) | (4) | (51) | (60) |
| Depreciation expense | (7) | (292) | (6) | (1,260) | (240) | (185) | - | (66) | (2,056) |
| Impairment expense | (1) | (49) | - | (10) | 1 | - | (1) | (2) | (61) |
| Change in the market value of vineyard land | (72) | - | - | - | - | - | - | - | (72) |
| Changes in the scope of consolidation | 119 | 83 | - | 5 | 22 | 2 | 3 | 7 | 239 |
| Translation adjustment | 3 | 41 | 4 | 40 | 8 | 6 | 13 | 14 | 128 |
| Other movements, including transfers | 39 | 541 | - | 772 | 119 | 112 | (1,274) | 38 | 347 |
| As of December 31, 2022 | 2,729 | 10,334 | 434 | 3,853 | 1,263 | 657 | 1,809 | 1,977 | 23,055 |

In 2022, purchases of property, plant and equipment mainly included investments by the Group’s Maisons – notably Christian Dior, Louis Vuitton, Tiffany and Sephora – in their retail networks. They also included investments by the champagne houses, Hennessy and Louis Vuitton in their production equipment, as well as investments relating to the Group’s hotel activities. In the second half of 2022, an investment was made in several buildings in Paris, which resulted in particular in the Group acquiring full ownership of the premises serving as its headquarters, in which it had previously held a 40% stake, recognized under “Investments in joint ventures and associates”. The previously held stake was

remeasured (see Note 26) and the corresponding investment (see Note 8) was reclassified under “Property, plant and equipment” at its new value.

Changes in the scope of consolidation in 2022 mainly resulted from the acquisition of Joseph Phelps. See Note 2.

In 2021, disposals of property, plant and equipment mainly included the sale of the Belmond Charleston hotel; changes in the scope of consolidation mainly resulted from the acquisition of Tiffany. See Note 2.

7. LEASES

7.1 Right-of-use assets

Right-of-use assets break down as follows, by type of underlying asset:

| <i>(EUR millions)</i> | 2023 | | | 2022 | 2021 |
|-----------------------------------------|---------------|-----------------------------|---------------|---------------|---------------|
| | Gross | Depreciation and impairment | Net | Net | Net |
| Stores | 20,377 | (8,171) | 12,206 | 11,202 | 10,636 |
| Offices | 3,405 | (1,151) | 2,253 | 2,274 | 1,991 |
| Other | 1,286 | (390) | 896 | 856 | 771 |
| Capitalized fixed lease payments | 25,068 | (9,713) | 15,355 | 14,332 | 13,398 |
| Leasehold rights | 915 | (592) | 323 | 283 | 307 |
| Total | 25,984 | (10,305) | 15,679 | 14,615 | 13,705 |

The carrying amounts of right-of-use assets changed as follows during the fiscal year:

| <i>(EUR millions)</i> | Capitalized fixed lease payments | | | | Leasehold rights | Total |
|---------------------------------------|----------------------------------|--------------|------------|---------------|------------------|---------------|
| | Stores | Offices | Other | Total | | |
| As of December 31, 2022 | 11,202 | 2,274 | 856 | 14,332 | 283 | 14,615 |
| New leases entered into | 2,900 | 621 | 164 | 3,686 | 78 | 3,763 |
| Changes in assumptions | 753 | 45 | 40 | 838 | - | 838 |
| Leases ended or canceled | (99) | (2) | - | (100) | - | (101) |
| Depreciation expense | (2,477) | (377) | (137) | (2,991) | (55) | (3,046) |
| Impairment expense | 4 | 7 | - | 11 | 4 | 15 |
| Changes in the scope of consolidation | - | (7) | (2) | (9) | - | (9) |
| Translation adjustment | (335) | (40) | (23) | (398) | - | (399) |
| Other movements, including transfers | 259 | (268) | (3) | (12) | 14 | 2 |
| As of December 31, 2023 | 12,206 | 2,253 | 896 | 15,355 | 323 | 15,679 |

“New leases entered into” involved store leases, in particular for Louis Vuitton, Christian Dior Couture, Tiffany and Fendi. They also included leases of office space, mainly for Louis Vuitton, Christian Dior Couture and Sephora. Changes in assumptions mainly resulted from adjustments to estimated lease terms.

These two types of changes led to corresponding increases in right-of-use assets and lease liabilities.

Translation adjustments mainly related to leases recognized in US dollars, Japanese yen and Chinese renminbi, based on fluctuations in the exchange rates of these currencies with respect to the euro between January 1 and December 31, 2023.

7.2 Lease liabilities

Lease liabilities break down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------|---------------|---------------|---------------|
| Non-current lease liabilities | 13,810 | 12,776 | 11,887 |
| Current lease liabilities | 2,728 | 2,632 | 2,387 |
| Total | 16,538 | 15,408 | 14,275 |

The change in lease liabilities during the fiscal year breaks down as follows:

| <i>(EUR millions)</i> | Stores | Offices | Other | Total |
|---------------------------------------|---------------|--------------|------------|---------------|
| As of December 31, 2022 | 12,024 | 2,530 | 854 | 15,408 |
| New leases entered into | 2,861 | 602 | 163 | 3,626 |
| Principal repayments | (2,338) | (320) | (118) | (2,777) |
| Change in accrued interest | 27 | 8 | 2 | 37 |
| Leases ended or canceled | (142) | (5) | (1) | (147) |
| Changes in assumptions | 750 | 46 | 40 | 835 |
| Changes in the scope of consolidation | (1) | (9) | (2) | (11) |
| Translation adjustment | (352) | (44) | (24) | (420) |
| Other movements, including transfers | 254 | (262) | (4) | (12) |
| As of December 31, 2023 | 13,083 | 2,546 | 910 | 16,538 |

The following table presents the contractual schedule of disbursements for lease liabilities as of December 31, 2023:

| <i>(EUR millions)</i> | | As of December 31, 2023 |
|--------------------------------------|-----------------------|--------------------------------------|
| | | Total minimum future payments |
| Maturity: | 2024 | 3,041 |
| | 2025 | 2,749 |
| | 2026 | 2,379 |
| | 2027 | 1,997 |
| | 2028 | 1,661 |
| | Between 2029 and 2033 | 4,630 |
| | Between 2034 and 2038 | 1,283 |
| | Thereafter | 1,005 |
| Total minimum future payments | | 18,746 |
| Impact of discounting | | (2,208) |
| Total lease liability | | 16,538 |

7.3 Breakdown of lease expense

The lease expense for the fiscal year breaks down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-----------------------------------------------------------------|--------------|--------------|--------------|
| Depreciation and impairment of capitalized fixed lease payments | 2,980 | 2,950 | 2,634 |
| Interest on lease liabilities | 393 | 254 | 242 |
| Capitalized fixed lease expense | 3,373 | 3,204 | 2,876 |
| Variable lease payments | 2,788 | 2,445 | 1,702 |
| Short-term leases and/or low-value leases | 548 | 458 | 506 |
| Other lease expenses | 3,336 | 2,902 | 2,208 |
| Total | 6,710 | 6,107 | 5,084 |

In certain countries, leases for stores entail the payment of both minimum amounts and variable amounts, especially for stores with lease payments indexed to revenue. As required by IFRS 16,

only the minimum fixed lease payments are capitalized. "Other lease expenses" mainly relate to variable lease payments.

For leases not required to be capitalized, there is little difference between the expense recognized and the payments made.

7.4 Changes during prior fiscal years

The change in right-of-use assets during the previous fiscal years breaks down as follows, by type of underlying asset:

| Carrying amount (EUR millions) | Capitalized fixed lease payments | | | | Leasehold rights | Total |
|---------------------------------------|----------------------------------|--------------|------------|---------------|------------------|---------------|
| | Stores | Offices | Other | Total | | |
| As of December 31, 2020 | 10,053 | 1,433 | 722 | 12,207 | 313 | 12,522 |
| New leases entered into | 1,924 | 683 | 78 | 2,685 | 45 | 2,730 |
| Changes in assumptions | (274) | 34 | 38 | (202) | - | (202) |
| Leases ended or canceled | (74) | (15) | - | (90) | (3) | (93) |
| Depreciation expense | (2,177) | (342) | (116) | (2,634) | (50) | (2,684) |
| Impairment expense | - | - | - | - | (7) | (7) |
| Changes in the scope of consolidation | 675 | 159 | 23 | 856 | 1 | 858 |
| Translation adjustment | 511 | 49 | 25 | 584 | 4 | 588 |
| Other movements, including transfers | (1) | (10) | 1 | (10) | 4 | (6) |
| As of December 31, 2021 | 10,637 | 1,990 | 771 | 13,398 | 307 | 13,705 |
| New leases entered into | 2,737 | 805 | 176 | 3,718 | 36 | 3,754 |
| Changes in assumptions | 160 | (171) | 71 | 60 | - | 60 |
| Leases ended or canceled | (64) | (18) | (21) | (102) | (5) | (107) |
| Depreciation expense | (2,452) | (355) | (129) | (2,936) | (61) | (2,998) |
| Impairment expense | (16) | 2 | - | (14) | 5 | (9) |
| Changes in the scope of consolidation | (46) | (3) | (20) | (69) | - | (68) |
| Translation adjustment | 262 | 25 | 12 | 299 | 1 | 300 |
| Other movements, including transfers | (17) | (1) | (3) | (22) | (1) | (23) |
| As of December 31, 2022 | 11,201 | 2,273 | 856 | 14,332 | 283 | 14,615 |

The change in lease liabilities during the previous fiscal years breaks down as follows:

| (EUR millions) | Stores | Offices | Other | Total |
|---------------------------------------|---------------|--------------|------------|---------------|
| As of December 31, 2020 | 10,556 | 1,555 | 718 | 12,829 |
| New leases entered into | 1,875 | 686 | 73 | 2,634 |
| Principal repayments | (2,039) | (276) | (112) | (2,426) |
| Change in accrued interest | 7 | 4 | 1 | 12 |
| Leases ended or canceled | (83) | (13) | (1) | (97) |
| Changes in assumptions | (303) | 33 | 38 | (232) |
| Changes in the scope of consolidation | 744 | 157 | 23 | 924 |
| Translation adjustment | 554 | 55 | 27 | 636 |
| Other movements, including transfers | (3) | (4) | 2 | (5) |
| As of December 31, 2021 | 11,309 | 2,198 | 768 | 14,275 |
| New leases entered into | 2,698 | 793 | 165 | 3,656 |
| Principal repayments | (2,291) | (302) | (118) | (2,711) |
| Change in accrued interest | 10 | 2 | 2 | 14 |
| Leases ended or canceled | (70) | (18) | (23) | (111) |
| Changes in assumptions | 147 | (172) | 71 | 45 |
| Changes in the scope of consolidation | (47) | (2) | (26) | (75) |
| Translation adjustment | 288 | 30 | 16 | 334 |
| Other movements, including transfers | (20) | 1 | - | (20) |
| As of December 31, 2022 | 12,024 | 2,530 | 854 | 15,408 |

7.5 Off-balance sheet commitments

Off-balance sheet commitments relating to leases with fixed lease payments break down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------|--------------|--------------|-------------|
| Contracts commencing after the balance sheet date | 888 | 872 | 459 |
| Low-value leases and short-term leases | 286 | 207 | 167 |
| Total undiscounted future payments | 1,174 | 1,078 | 626 |

As part of the active management of its retail network, the Group negotiates and enters into leases with commencement dates after the balance sheet date. Obligations to make payments under these leases are reported as off-balance sheet commitments rather than being recognized as lease liabilities.

In addition, the Group may enter into leases or concession contracts that have variable guaranteed amounts, which are not reflected in the commitments above.

7.6 Discount rates

The average discount rate for lease liabilities breaks down as follows for leases in effect as of December 31, 2023:

| <i>(as %)</i> | Average rate for leases in effect as of December 31, 2023 | Average rate for leases entered into in 2023 |
|-----------------------------------|------------------------------------------------------------------|-----------------------------------------------------|
| Euro | 2.1 | 3.6 |
| US dollar | 3.4 | 4.4 |
| Japanese yen | 0.5 | 0.8 |
| Hong Kong dollar | 2.9 | 4.6 |
| Other currencies | 3.4 | 4.2 |
| Average rate for the Group | 2.7 | 3.7 |

7.7 Termination and renewal options

The term used to calculate the lease liability is generally the contractual term of the lease. Special cases may exist where an early termination option or a renewal option is reasonably certain

to be exercised, and as such the lease term used to calculate the lease liability is reduced or extended, respectively.

The table below presents the impact of these assumptions on lease liabilities recognized as of December 31, 2023:

| <i>(EUR millions)</i> | As of December 31, 2023 | | | | |
|-----------------------------------------|--------------------------------|--------------------------------------------|----------------------------------|---------------------------------------------------------------|----------------------------------|
| | Lease liabilities | <i>Of which:</i> | | Impact of options not taken into account^(a) | |
| | | <i>Impact of early termination options</i> | <i>Impact of renewal options</i> | Renewal options | Early termination options |
| Lease liabilities related to contracts: | | | | | |
| – with options | 6,206 | (152) | 1,823 | 1,680 | (890) |
| – without options | 10,332 | | | | |
| Total | 16,538 | (152) | 1,823 | 1,680 | (890) |

(a) The impact of options not taken into account presented in the table above was calculated by discounting future lease payments on the basis of the last known contractual term.

8. INVESTMENTS IN JOINT VENTURES AND ASSOCIATES

| (EUR millions) | 2023 | | 2022 | | 2021 | |
|-------------------------------------------------------------------------------|--------------|------------------------------------|--------------|------------------------------------|--------------|------------------------------------|
| | Net | Of which: Joint arrangements | Net | Of which: Joint arrangements | Net | Of which: Joint arrangements |
| Share of net assets of joint ventures and associates as of January 1 | 1,066 | 496 | 1,084 | 432 | 990 | 426 |
| Share of net profit/(loss) for the period | 7 | 4 | 37 | 4 | 14 | 7 |
| Dividends paid | (50) | (9) | (60) | (9) | (54) | (9) |
| Changes in the scope of consolidation | 63 | - | 30 | 37 | 95 | - |
| Capital increases subscribed | 11 | 5 | 28 | 26 | 3 | 2 |
| Translation adjustment | (16) | (6) | 15 | 8 | 36 | 17 |
| Impairment of goodwill and brands recognized by joint ventures and associates | (98) | - | - | - | - | - |
| Other, including transfers | 8 | 5 | (69) | 3 | - | - |
| Share of net assets of joint ventures and associates as of December 31 | 991 | 495 | 1,066 | 496 | 1,084 | 432 |

Impairment of goodwill and brands recognized by joint ventures and associates is presented within "Other operating income and expenses" in the consolidated income statement (see Note 26).

As of December 31, 2023, investments in joint ventures and associates consisted primarily of the following:

- For joint arrangements:
 - a 50% stake in the Château Cheval Blanc wine estate (Gironde, France), which produces the eponymous Saint-Émilion *Grand Cru Classé A*;
 - a 50% stake in hotel and rail transport activities operated by Belmond in Peru.

- For other companies:

- a 40% stake in L Catterton Management, an investment fund management company created in December 2015 in partnership with Catterton;
- a 49% stake in Stella McCartney, a London-based ready-to-wear brand;
- a 30% stake in Phoebe Philo, a London-based ready-to-wear brand;
- a 49% stake in Editions Assouline, a French publishing house.

Changes in the scope of consolidation in fiscal year 2022 mainly resulted from the acquisition of a controlling interest in Mongoual SA, a real estate company that owns an office building in Paris (France).

Changes in the scope of consolidation in fiscal year 2021 mainly resulted from the acquisition of a stake in Off-White Srl via Off-White LLC. See Note 2.

9. NON-CURRENT AVAILABLE FOR SALE FINANCIAL ASSETS

| (EUR millions) | 2023 | 2022 | 2021 |
|----------------------------------------|--------------|--------------|--------------|
| As of January 1 | 1,109 | 1,363 | 739 |
| Acquisitions | 212 | 369 | 569 |
| Disposals at net realized value | (30) | (98) | (107) |
| Changes in market value ^(a) | 211 | (125) | 153 |
| Changes in the scope of consolidation | (120) | (410) | (3) |
| Translation adjustment | (19) | 10 | 12 |
| As of December 31 | 1,363 | 1,109 | 1,363 |

(a) Recognized within "Net financial income/(expense)" and, in 2021, partly within "Other operating income and expenses" (see Note 26).

As of December 31, 2023, securities to be consolidated amounted to 106 million euros (see Note 2). Most of these investments will be consolidated as of December 31, 2024.

Changes in the scope of consolidation in 2023 mainly related to the initial consolidation of various acquisitions carried out prior to December 31, 2022 but that had not yet been consolidated as of that date.

10. OTHER NON-CURRENT ASSETS

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|----------------------------|--------------|--------------|--------------|
| Warranty deposits | 577 | 554 | 482 |
| Derivatives ^(a) | 99 | 97 | 55 |
| Loans and receivables | 243 | 444 | 413 |
| Other | 98 | 91 | 103 |
| Total | 1,017 | 1,186 | 1,054 |

(a) See Note 23.

11. INVENTORIES AND WORK IN PROGRESS

| <i>(EUR millions)</i> | 2023 | | | 2022 | 2021 |
|------------------------------------------------------|---------------|-------------------|---------------|---------------|---------------|
| | Gross | Impairment | Net | Net | Net |
| Wines and <i>eaux-de-vie</i> in the process of aging | 6,630 | (48) | 6,582 | 5,932 | 5,433 |
| Other raw materials and work in progress | 5,454 | (895) | 4,559 | 4,187 | 2,885 |
| | 12,085 | (943) | 11,141 | 10,120 | 8,319 |
| Goods purchased for resale | 2,962 | (312) | 2,650 | 2,410 | 1,951 |
| Finished products | 11,078 | (1,917) | 9,161 | 7,790 | 6,279 |
| | 14,040 | (2,229) | 11,811 | 10,200 | 8,230 |
| Total | 26,124 | (3,172) | 22,952 | 20,319 | 16,549 |

The change in net inventories for the fiscal years presented breaks down as follows:

| <i>(EUR millions)</i> | 2023 | | | 2022 | 2021 |
|------------------------------------------------|---------------|-------------------|---------------|---------------|---------------|
| | Gross | Impairment | Net | Net | Net |
| As of January 1 | 23,042 | (2,723) | 20,319 | 16,549 | 13,016 |
| Change in gross inventories | 4,230 | - | 4,230 | 4,169 | 1,567 |
| Impact of provision for returns ^(a) | (10) | - | (10) | (17) | 34 |
| Impact of marking harvests to market | 54 | - | 54 | 24 | (35) |
| Changes in provision for impairment | - | (986) | (986) | (574) | (447) |
| Changes in the scope of consolidation | (90) | 11 | (80) | 53 | 1,808 |
| Translation adjustment | (642) | 71 | (571) | 129 | 605 |
| Other, including reclassifications | (460) | 455 | (5) | (13) | 1 |
| As of December 31 | 26,124 | (3,172) | 22,952 | 20,319 | 16,549 |

(a) See Note 1.27.

The impact of marking harvests to market on Wines and Spirits' cost of sales and value of inventory is as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------------------|------------|-----------|-------------|
| Impact of marking the period's harvest to market | 62 | 40 | (12) |
| Impact of inventory sold during the period | (8) | (16) | (23) |
| Net impact on cost of sales for the period | 54 | 24 | (35) |
| Net impact on the value of inventory as of December 31 | 136 | 82 | 58 |

See Notes 1.10 and 1.18 on the method of marking harvests to market.

12. TRADE ACCOUNTS RECEIVABLE

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------|--------------|--------------|--------------|
| Trade accounts receivable, nominal amount | 4,843 | 4,369 | 3,914 |
| Provision for impairment | (115) | (111) | (127) |
| Net amount | 4,728 | 4,258 | 3,787 |

The change in trade accounts receivable for the fiscal years presented breaks down as follows:

| <i>(EUR millions)</i> | 2023 | | | 2022 | | 2021 |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|------|
| | Gross | Impairment | Net | Net | Net | |
| As of January 1 | 4,369 | (111) | 4,258 | 3,787 | 2,756 | |
| Changes in gross receivables | 695 | - | 695 | 394 | 613 | |
| Changes in provision for impairment | - | (19) | (19) | 6 | (16) | |
| Changes in the scope of consolidation | 28 | (1) | 27 | 42 | 254 | |
| Translation adjustment | (218) | 1 | (217) | 49 | 164 | |
| Reclassifications | (31) | 14 | (17) | (20) | 16 | |
| As of December 31 | 4,843 | (115) | 4,728 | 4,258 | 3,787 | |

The trade accounts receivable balance is comprised essentially of receivables from wholesalers or agents, who are limited in number and with whom the Group maintains long-term relationships.

As of December 31, 2023, the breakdown of the nominal amount of trade accounts receivable and of provisions for impairment by age was as follows:

| <i>(EUR millions)</i> | Nominal amount of receivables | Impairment | Net amount of receivables |
|-----------------------|----------------------------------|--------------|------------------------------|
| Not due: | | | |
| — Less than 3 months | 4,133 | (45) | 4,088 |
| — More than 3 months | 109 | (8) | 101 |
| | 4,242 | (53) | 4,189 |
| Overdue: | | | |
| — Less than 3 months | 420 | (13) | 407 |
| — More than 3 months | 180 | (49) | 132 |
| | 600 | (62) | 539 |
| Total | 4,843 | (115) | 4,728 |

The present value of trade accounts receivable is identical to their carrying amount.

13. OTHER CURRENT ASSETS

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------|--------------|--------------|--------------|
| Current available for sale financial assets ^(a) | 3,490 | 3,552 | 2,544 |
| Derivatives ^(b) | 543 | 462 | 258 |
| Tax accounts receivable, excluding income taxes | 1,833 | 1,602 | 1,210 |
| Advances and payments on account to vendors | 326 | 386 | 315 |
| Prepaid expenses | 681 | 613 | 503 |
| Other receivables | 850 | 875 | 777 |
| Total | 7,723 | 7,488 | 5,606 |

(a) See Note 14.

(b) See Note 23.

14. CURRENT AVAILABLE FOR SALE FINANCIAL ASSETS

The net value of current available for sale financial assets changed as follows during the fiscal years presented:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------------------------------------|--------------|--------------|--------------|
| As of January 1 | 3,552 | 2,544 | 752 |
| Acquisitions | 17 | 1,449 | 1,692 |
| Disposals at net realized value | (161) | (360) | (296) |
| Changes in market value ^(a) | 82 | (81) | 394 |
| Changes in the scope of consolidation | - | - | - |
| Translation adjustment | - | - | 2 |
| Reclassifications | - | - | - |
| As of December 31 | 3,490 | 3,552 | 2,544 |
| <i>Of which: Historical cost of current available for sale financial assets</i> | <i>3,071</i> | <i>3,199</i> | <i>2,117</i> |

(a) Recognized within "Net financial income/(expense)" (see Note 27).

15. CASH AND CHANGE IN CASH

15.1 Cash and cash equivalents

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|----------------------------------------------------|--------------|--------------|--------------|
| Term deposits (less than 3 months) | 1,388 | 1,001 | 1,828 |
| SICAV and FCP funds | 283 | 287 | 477 |
| Ordinary bank accounts | 6,103 | 6,013 | 5,717 |
| Cash and cash equivalents per balance sheet | 7,774 | 7,300 | 8,021 |

The reconciliation between cash and cash equivalents as shown in the balance sheet and net cash and cash equivalents appearing in the cash flow statement is as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|--------------------------------------------------------------|--------------|--------------|--------------|
| Cash and cash equivalents | 7,774 | 7,300 | 8,021 |
| Bank overdrafts | (255) | (200) | (204) |
| Net cash and cash equivalents per cash flow statement | 7,520 | 7,100 | 7,817 |

15.2 Change in working capital

The change in working capital breaks down as follows for the fiscal years presented:

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|------------------------------------------------|-------|----------------|----------------|------------|
| Change in inventories and work in progress | 11 | (4,230) | (4,169) | (1,567) |
| Change in trade accounts receivable | 12 | (695) | (394) | (613) |
| Change in balance of amounts owed to customers | 22 | 24 | 6 | 27 |
| Change in trade accounts payable | 22 | 434 | 1,532 | 1,576 |
| Change in other receivables and payables | | (107) | 8 | 1,002 |
| Change in working capital^(a) | | (4,577) | (3,019) | 426 |

(a) Increase/(Decrease) in cash and cash equivalents.

15.3 Operating investments

Operating investments comprise the following elements for the fiscal years presented:

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|-------------------------------------------------------------------------------|-------|----------------|----------------|----------------|
| Purchase of intangible assets | 3 | (1,000) | (685) | (580) |
| Purchase of property, plant and equipment | 6 | (6,807) | (4,397) | (2,675) |
| Change in accounts payable related to fixed asset purchases | | 324 | 161 | 221 |
| Initial direct costs | 7 | (53) | (27) | (37) |
| Net cash used in purchases of fixed assets | | (7,536) | (4,948) | (3,071) |
| Net cash from fixed asset disposals | | 136 | 73 | 444 |
| Guarantee deposits paid and other cash flows related to operating investments | | (78) | (94) | (37) |
| Operating investments^(a) | | (7,478) | (4,969) | (2,664) |

(a) Increase/(Decrease) in cash and cash equivalents.

15.4 Interim and final dividends paid and other equity-related transactions

Interim and final dividends paid comprise the following elements for the fiscal years presented:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------------------------------------------------|----------------|----------------|----------------|
| Interim and final dividends paid by LVMH SE | (6,251) | (6,025) | (3,527) |
| Interim and final dividends paid to minority interests in consolidated subsidiaries | (532) | (421) | (408) |
| Tax paid related to interim and final dividends paid ^(a) | (376) | (329) | (226) |
| Interim and final dividends paid | (7,159) | (6,774) | (4,161) |

(a) Tax paid related to interim and final dividends paid exclusively related to intra-Group dividends; see Note 28.

Other equity-related transactions comprise the following elements for the fiscal years presented:

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|--------------------------------------------------------------------|-------|----------------|----------------|--------------|
| Capital increases of LVMH SE | 16 | - | - | - |
| Capital increases of subsidiaries subscribed by minority interests | | 15 | 12 | 4 |
| Acquisition and disposal of LVMH shares | 16 | (1,584) | (1,616) | (556) |
| Other equity-related transactions | | (1,569) | (1,604) | (552) |

16. EQUITY

16.1 Equity

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|-----------------------------------|-------|---------------|---------------|---------------|
| Share capital | 16.2 | 151 | 151 | 152 |
| Share premium account | 16.2 | 530 | 1,289 | 2,225 |
| LVMH shares | 16.3 | (1,953) | (1,293) | (912) |
| Cumulative translation adjustment | 16.5 | 1,525 | 2,586 | 1,380 |
| Revaluation reserves | | 1,392 | 1,286 | 875 |
| Other reserves | | 44,199 | 37,007 | 31,363 |
| Net profit, Group share | | 15,174 | 14,084 | 12,036 |
| Equity, Group share | | 61,017 | 55,111 | 47,119 |

16.2 Share capital and share premium account

As of December 31, 2023, the share capital consisted of 502,048,400 fully paid-up shares (503,257,339 as of December 31, 2022 and 504,757,339 as of December 31, 2021), with a par value of 0.30 euros per share, including 233,120,916 shares with double

voting rights (231,307,286 as of December 31, 2022 and 238,140,651 as of December 31, 2021). Double voting rights are attached to registered shares held for more than three years.

Changes in the share capital and share premium account, in value and in terms of number of shares, break down as follows:

| <i>(EUR millions)</i> | | | 2023 | 2022 | 2021 | |
|---------------------------|--------------------|---------------|-----------------------|--------------|--------------|--------------|
| | Number | Amount | | | Amount | Amount |
| | | Share capital | Share premium account | Total | | |
| As of January 1 | 503,257,339 | 151 | 1,289 | 1,440 | 2,376 | 2,376 |
| Retirement of LVMH shares | (1,208,939) | - | (759) | (759) | (936) | - |
| As of period-end | 502,048,400 | 151 | 530 | 681 | 1,440 | 2,376 |

16.3 LVMH shares

The portfolio of LVMH shares is allocated as follows:

| <i>(EUR millions)</i> | 2023 | | 2022 | 2021 |
|--------------------------------------------------------------------|------------------|--------------|--------------|------------|
| | Number | Amount | Amount | Amount |
| Bonus share plans | 606,392 | 352 | 520 | 597 |
| Shares held for bonus share and similar plans^(a) | 606,392 | 352 | 520 | 597 |
| Liquidity contract | 22,000 | 16 | 14 | 15 |
| Shares pending retirement | 1,906,702 | 1,585 | 759 | 300 |
| LVMH shares | 2,535,094 | 1,953 | 1,293 | 912 |

(a) See Note 17 regarding bonus share and similar plans.

The market value of LVMH shares held under the liquidity contract as of December 31, 2023 amounted to 16 million euros.

In December 2021, LVMH announced the implementation of a share buyback program aimed at acquiring its own shares for a maximum amount of 300 million euros over a period beginning on December 21, 2021 and potentially extending until February 15, 2022. The program ended on January 14, 2022 following the acquisition of 417,261 shares, all of which were to be retired.

In May 2022, a new share buyback program was launched by LVMH aimed at acquiring its own shares for a maximum

amount of 1 billion euros over a period beginning on May 17 and potentially extending until November 15, 2022. The program ended on November 15, 2022 following the acquisition of 1,625,050 shares corresponding to the amount of 1 billion euros, all of which were to be retired.

In March 2023, LVMH announced the implementation of a share buyback program aimed at acquiring its own shares for a maximum amount of 1.5 billion euros over a period beginning on March 1, 2023 and potentially extending until July 20, 2023. At the end of this program, 1,791,189 shares totaling 1,500 million euros had been acquired.

The portfolio movements of LVMH shares during the fiscal year were as follows:

| <i>(number of shares or EUR millions)</i> | Number | Amount | Impact on cash |
|-------------------------------------------|------------------|--------------|----------------|
| As of December 31, 2022 | 2,180,399 | 1,293 | |
| Share purchases | 2,285,143 | 1,881 | (1,878) |
| Vested bonus shares | (345,068) | (168) | - |
| Retirement of LVMH shares | (1,208,939) | (759) | - |
| Disposals at net realized value | (376,441) | (294) | 294 |
| Gain/(Loss) on disposal | - | 1 | - |
| As of December 31, 2023 | 2,535,094 | 1,953 | (1,584) |

16.4 Dividends paid by the parent company, LVMH SE

In accordance with French regulations, dividends are taken from the profit for the fiscal year and the distributable reserves of the parent company, after deducting applicable withholding tax and the value attributable to treasury shares. As of December 31, 2023,

the distributable amount was 25,673 million euros; after taking into account the proposed dividend distribution in respect of the 2023 fiscal year, it was 21,908 million euros.

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|--------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|
| Interim dividend for the current fiscal year (2023: 5.50 euros; 2022: 5.00 euros; 2021: 3.00 euros) | 2,761 | 2,516 | 1,514 |
| Impact of treasury shares | (14) | (11) | (3) |
| Gross amount disbursed for the period | 2,747 | 2,505 | 1,511 |
| Final dividend for the previous fiscal year (2022: 7.00 euros; 2021: 7.00 euros; 2020: 4.00 euros) | 3,514 | 3,533 | 2,019 |
| Impact of treasury shares | (11) | (14) | (3) |
| Gross amount disbursed for the previous fiscal year | 3,503 | 3,519 | 2,016 |
| Total gross amount disbursed during the period^(a) | 6,251 | 6,025 | 3,527 |

(a) Excluding the impact of tax regulations applicable to the recipient.

The final dividend for fiscal year 2023, as proposed at the Shareholders' Meeting of April 18, 2024, is 7.50 euros per share, representing a total of 3,765 million euros before deduction of

the amount attributable to treasury shares held at the ex-dividend date.

16.5 Cumulative translation adjustment

The change in “Cumulative translation adjustment” recognized within “Equity, Group share”, net of hedging effects of net assets denominated in foreign currency, breaks down as follows by currency:

| <i>(EUR millions)</i> | 2023 | Change | 2022 | 2021 |
|-------------------------------------------------------|--------------|----------------|--------------|--------------|
| US dollar | 1,013 | (680) | 1,693 | 747 |
| Swiss franc | 1,214 | 170 | 1,044 | 928 |
| Japanese yen | (140) | (120) | (20) | 71 |
| Hong Kong dollar | 318 | (189) | 507 | 532 |
| Pound sterling | (79) | 44 | (123) | 25 |
| Other currencies | (603) | (286) | (317) | (616) |
| Foreign currency net investment hedges ^(a) | (198) | - | (198) | (307) |
| Total, Group share | 1,525 | (1,062) | 2,586 | 1,380 |

(a) Including: -144 million euros with respect to the US dollar, -118 million euros with respect to the Hong Kong dollar, and -223 million euros with respect to the Swiss franc. These amounts remain unchanged since June 30, 2022 and include the tax impact.

16.6 Strategy relating to the Group’s financial structure

The Group believes that the management of its financial structure, together with the development of the companies it owns and the management of its brand portfolio, helps create value for its shareholders. Maintaining a suitable-quality credit rating is a core objective for the Group, ensuring good access to markets under favorable conditions, allowing it to seize opportunities and procure the resources it needs to develop its business.

To this end, the Group monitors a certain number of financial ratios and aggregate measures of financial risk, including:

- net financial debt (see Note 19) to equity;
- cash from operations before changes in working capital to net financial debt;
- net cash from operating activities;
- operating free cash flow (see the consolidated cash flow statement);

- long-term resources to fixed assets;
- proportion of long-term borrowings in net financial debt.

Long-term resources are understood to correspond to the sum of equity and non-current liabilities.

Where applicable, these indicators are adjusted to reflect the Group’s off-balance sheet financial commitments.

The Group also promotes financial flexibility by maintaining numerous and varied banking relationships, through frequent recourse to several negotiable debt markets (both short- and long-term), by holding a large amount of cash and cash equivalents, and through the existence of sizable amounts of undrawn confirmed credit lines, intended to cover (and exceed) the outstanding portion of its short-term negotiable debt securities programs, while continuing to represent a reasonable cost for the Group.

17. BONUS SHARE AND SIMILAR PLANS

17.1 Bonus share plans

17.1.1 General characteristics of plans

At the Shareholders' Meeting of April 21, 2022, the shareholders renewed the authorization given to the Board of Directors, for a period of twenty-six months expiring in June 2024, to grant existing or newly issued shares as bonus shares to Group company employees or senior executives, on one or more occasions, in an amount not to exceed 1% of the Company's share capital on the date of this authorization.

Except in special cases, (i) the vesting of bonus shares granted by the Board of Directors is subject to continued service and performance conditions being met, (ii) the vesting period is three years, and (iii) shares are not subject to any holding requirement once their vesting period is complete.

Performance conditions generally concern the scope of the Group, but in certain cases may concern targets to be met at the level of a subsidiary or business group. The criteria set by the Board of Directors are mainly financial in nature, but some also concern non-financial factors. Performance is most often measured over two fiscal years, and for certain plans over a longer period of time.

17.1.3 Plans subject to financial performance conditions

Financial performance conditions concern the following plans and fiscal years:

| Plan commencement date | Type of plan | Shares awarded if there is a positive change in one of the indicators between fiscal years |
|------------------------|--------------|--------------------------------------------------------------------------------------------|
| October 22, 2020 | Bonus shares | 2020 and 2021; 2020 and 2022 |
| October 28, 2021 | " | 2021 and 2022; 2022 and 2023 ^(a) |
| January 27, 2022 | " | 2021 and 2022; 2022 and 2023 ^{(a)(b)} |
| July 26, 2022 | " | 2021 and 2022; 2022 and 2023 ^{(a)(c)} |
| October 27, 2022 | " | 2022 and 2023; 2023 and 2024 ^(a) |
| January 26, 2023 | " | 2022 and 2023; 2023 and 2024 ^{(a)(d)} |
| July 25, 2023 | " | 2027 and 2028 ^{(a)(e)} |
| October 26, 2023 | " | 2023 and 2024; 2024 and 2025 ^{(a)(f)} |

(a) Financial performance conditions apply to the vesting of 90% of bonus shares for the plans set up on October 28, 2021, January 27, 2022 and July 26, 2022 and 85% of bonus shares for the plans set up on October 27, 2022, January 26, 2023, July 25, 2023 and October 26, 2023. For the remaining bonus shares, vesting is subject to a non-financial performance condition related to the LIFE 360 program being met.

(b) This condition relates to the plan granting a total of 1,308 shares. See Note 17.2.

(c) This condition relates to the plan granting a total of 1,682 shares. See Note 17.2.

(d) This condition relates to the plan granting a total of 1,359 shares. See Note 17.2.

(e) This condition relates to the plan granting a total of 35,000 shares. See Note 17.2.

(f) This condition relates to the plan granting a total of 140,895 shares. See Note 17.2.

17.1.2 Shares granted during the fiscal year under review

Provisional allocations

As authorized at the Shareholders' Meeting of April 21, 2022, the Board of Directors resolved to set up seven bonus share plans in 2023, with the vesting of shares under most of these plans subject to a continued service condition and performance conditions. These performance conditions mainly involve financial targets to be met by either the Group or a Group subsidiary, but also include non-financial targets, in particular with respect to sustainable development.

Shares vested

As the performance condition applicable to shares granted under the plan set up on October 22, 2020 was met in 2021 and 2022, shares vested to eligible recipients as of October 22, 2023.

As the financial performance condition applicable to shares granted under the plans set up on October 28, 2021, January 27, 2022 and July 26, 2022 was met in 2022 and 2023, and the non-financial performance condition was met in 2023, the shares will vest on October 28, 2024 subject to recipients' continued service at that date.

17.2 Bonus share plans

The following table presents the main characteristics of the bonus share plans and any changes that occurred during the fiscal year:

| Plan commencement date | Number of shares awarded initially | Of which: Performance shares ^(a) | Conditions met? | Vesting period of rights | Shares expired in 2023 | Shares vested in 2023 | Provisional allocations as of Dec. 31, 2023 |
|------------------------|------------------------------------|---------------------------------------------|-------------------|--------------------------|------------------------|-----------------------|---------------------------------------------|
| October 22, 2020 | 177,034 | 177,034 | Yes | 3 years | (5,422) | (163,134) | - |
| January 26, 2021 | 124,187 | 40,000 | Yes | ^(c) | - | (50,000) | - |
| April 15, 2021 | 40,000 | 40,000 | Yes | 2 years | - | (40,000) | - |
| July 26, 2021 | 44,225 | 40,000 | Yes | ^(d) | - | (40,000) | - |
| October 28, 2021 | 188,965 | 184,291 | ^{(b)(e)} | ^(f) | (3,919) | (30,072) | 146,844 |
| January 27, 2022 | 10,790 | - | - | 1 year | - | (10,790) | - |
| January 27, 2022 | 1,308 | 1,308 | ^(b) | 2 years and 9 months | - | - | 1,308 |
| July 26, 2022 | 25,000 | 25,000 | ^(g) | 2 years and 8 months | - | - | 25,000 |
| July 26, 2022 | 11,032 | - | - | 1 year | - | (11,032) | - |
| July 26, 2022 | 1,682 | 1,682 | ^(b) | 2 years and 3 months | - | - | 1,682 |
| October 27, 2022 | 139,592 | 139,592 | ^(b) | 3 years | (3,325) | (40) | 136,227 |
| January 26, 2023 | 1,359 | 1,359 | ^(b) | 2 years and 9 months | - | - | 1,359 |
| January 26, 2023 | 1,000 | - | - | 1 year | - | - | 1,000 |
| April 20, 2023 | 13,752 | - | - | 1 year | - | - | 13,752 |
| July 25, 2023 | 15,000 | 15,000 | ^(b) | 4 years and 8 months | - | - | 15,000 |
| July 25, 2023 | 20,000 | 20,000 | ^(b) | 5 years and 6 months | - | - | 20,000 |
| October 26, 2023 | 140,895 | 140,895 | ^(b) | 3 years | - | - | 140,895 |
| October 26, 2023 | 35,000 | 35,000 | ^(b) | 4 years and 5 months | - | - | 35,000 |
| Total | 990,821 | 861,161 | | | (12,666) | (345,068) | 538,067 |

(a) See Note 17.11 "General characteristics of plans".

(b) The performance conditions were considered to have been met for the purpose of determining the expense for fiscal year 2023, on the basis of budget data.

(c) Of which: 44,187 shares with a one-year vesting period not subject to any conditions; 40,000 shares, of which 30,000 bonus shares with a one-year vesting period and 10,000 shares with a two-year vesting period subject to a continued service condition; 40,000 bonus shares with a two-year vesting period subject to a continued service condition and conditions specifically related to the achievement of targets by a subsidiary.

(d) Of which: 4,225 shares with a one-year vesting period not subject to any conditions; 40,000 bonus shares with a two-year vesting period.

(e) Of which: 25,000 shares subject to a continued service condition and conditions specifically related to the performance of LVMH group subsidiaries if the targets are met in respect of the fiscal years ending December 31, 2023 and December 31, 2024.

(f) Of which: 4,674 shares with a one-year vesting period not subject to any conditions; 30,000 bonus shares with an 18-month vesting period; 154,291 bonus shares with a three-year vesting period.

(g) Shares subject to a continued service condition and conditions specifically related to the performance of LVMH group subsidiaries if the targets are met in respect of the fiscal year ending December 31, 2024.

The number of provisional allocations of shares awarded changed as follows during the fiscal years presented:

| <i>(number of shares)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------------|----------------|----------------|----------------|
| Provisional allocations as of January 1 | 668,795 | 666,515 | 824,733 |
| Provisional allocations for the period | 227,006 | 189,404 | 397,377 |
| Shares vested during the period | (345,068) | (175,499) | (544,706) |
| Shares expired during the period | (12,666) | (11,625) | (10,889) |
| Provisional allocations as of period-end | 538,067 | 668,795 | 666,515 |

17.3 Share purchase and subscription option plans

No share purchase or subscription option plans have been set up since 2010. No share purchase or subscription option plans were in effect as of December 31, 2023.

17.4 Expense for the fiscal year

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|----------------------------------------------|------|------|------|
| Expense for the period for bonus share plans | 117 | 132 | 132 |

The following table presents the LVMH closing share price the day before the grant date of the 2023 plans and the average unit value of provisionally allocated bonus shares in fiscal year 2023:

| Plan commencement date | Vesting period of rights | LVMH closing share price the day before the grant date of the plans | Average unit value of provisionally allocated bonus shares |
|------------------------|--------------------------|---------------------------------------------------------------------|------------------------------------------------------------|
| January 26, 2023 | 2 years and 9 months | 792.3 | 760.1 |
| January 26, 2023 | 1 year | 792.3 | 780.1 |
| April 20, 2023 | 1 year | 885.0 | 872.6 |
| July 25, 2023 | 4 years and 8 months | 857.6 | 797.9 |
| July 25, 2023 | 5 years and 6 months | 857.6 | 783.0 |
| October 26, 2023 | 3 years | 679.1 | 639.4 |
| October 26, 2023 | 4 years and 5 months | 679.1 | 619.0 |

18. MINORITY INTERESTS

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|--------------------------------------------------------------------|--------------|--------------|--------------|
| As of January 1 | 1,493 | 1,790 | 1,417 |
| Minority interests' share of net profit | 778 | 667 | 662 |
| Dividends paid to minority interests | (513) | (382) | (428) |
| Impact of changes in control of consolidated entities | 10 | 6 | 397 |
| Impact of acquisition and disposal of minority interests' shares | (4) | (138) | (211) |
| Capital increases subscribed by minority interests | 19 | 28 | 12 |
| Minority interests' share in gains and losses recognized in equity | (29) | 88 | 101 |
| Minority interests' share in bonus share plan-related expenses | 4 | 5 | 6 |
| Impact of changes in minority interests with purchase commitments | (74) | (571) | (166) |
| As of December 31 | 1,684 | 1,493 | 1,790 |

The change in minority interests' share in gains and losses recognized in equity breaks down as follows:

| <i>(EUR millions)</i> | Cumulative translation adjustment | Hedges of future foreign currency cash flows and cost of hedging | Vineyard land | Employee benefit commitments | Minority interests' share in cumulative translation adjustment and revaluation reserves |
|--------------------------------|-----------------------------------|------------------------------------------------------------------|---------------|------------------------------|-----------------------------------------------------------------------------------------|
| As of December 31, 2020 | 22 | 18 | 267 | (53) | 254 |
| Changes during the fiscal year | 118 | (43) | 11 | 14 | 101 |
| As of December 31, 2021 | 140 | (24) | 278 | (39) | 355 |
| Changes during the fiscal year | 61 | 18 | (10) | 19 | 88 |
| As of December 31, 2022 | 201 | (6) | 268 | (20) | 443 |
| Changes during the fiscal year | (50) | 6 | 10 | 5 | (29) |
| As of December 31, 2023 | 151 | - | 278 | (15) | 414 |

Minority interests are composed primarily of Diageo's 34% stake in Moët Hennessy SAS and Moët Hennessy International SAS ("Moët Hennessy") and the 39% stake held by Mari-Cha Group Ltd in DFS. Since the 34% stake held by Diageo in Moët Hennessy is subject to a purchase commitment, it is reclassified

at the period-end within "Purchase commitments for minority interests' shares" under "Other non-current liabilities" and is therefore excluded from the total amount of minority interests at the period-end. See Note 1.13 and Note 21 below.

Dividends paid to Diageo in fiscal year 2023 amounted to 241 million euros in respect of fiscal year 2022. Net profit attributable to Diageo for fiscal year 2023 was 480 million euros, and its share in accumulated minority interests (before recognition of the purchase commitment granted to Diageo) came to 4,281 million euros as of December 31, 2023. As of that date, the condensed consolidated balance sheet of Moët Hennessy was as follows:

| <i>(EUR billions)</i> | 2023 |
|-----------------------------------------------------|-------------|
| Property, plant and equipment and intangible assets | 6.4 |
| Other non-current assets | 1.0 |
| Non-current assets | 7.4 |
| Inventories and work in progress | 7.6 |
| Other current assets | 1.7 |
| Cash and cash equivalents | 2.0 |
| Current assets | 11.4 |
| Total assets | 18.8 |

| <i>(EUR billions)</i> | 2023 |
|-------------------------------------------|-------------|
| Equity | 12.5 |
| Non-current liabilities | 2.4 |
| Equity and non-current liabilities | 14.9 |
| Short-term borrowings | 1.8 |
| Other current liabilities | 2.1 |
| Current liabilities | 3.9 |
| Total liabilities and equity | 18.8 |

No dividends were paid to Mari-Cha Group Ltd in 2023. Net profit attributable to Mari-Cha Group Ltd for 2023 was a loss of 38 million euros, and its share in accumulated minority interests as of December 31, 2023 came to 1,173 million euros.

19. BORROWINGS

19.1 Net financial debt

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------|---------------|---------------|---------------|
| Bonds and Euro Medium-Term Notes (EMTNs) | 11,027 | 10,185 | 11,872 |
| Bank borrowings | 200 | 194 | 293 |
| Long-term borrowings | 11,227 | 10,380 | 12,165 |
| Bonds and Euro Medium-Term Notes (EMTNs) | 2,685 | 1,486 | 3,072 |
| Current bank borrowings | 338 | 222 | 377 |
| Euro- and US dollar-denominated commercial paper | 7,291 | 7,247 | 4,172 |
| Other borrowings and credit facilities | 152 | 144 | 191 |
| Bank overdrafts | 254 | 200 | 203 |
| Accrued interest | (40) | 60 | 61 |
| Short-term borrowings | 10,680 | 9,360 | 8,075 |
| Gross borrowings | 21,907 | 19,739 | 20,241 |
| Interest rate risk derivatives | 96 | 144 | (6) |
| Foreign exchange risk derivatives | 7 | 170 | (63) |
| Gross borrowings after derivatives | 22,010 | 20,053 | 20,172 |
| Current available for sale financial assets ^(a) | (3,490) | (3,552) | (2,544) |
| Cash and cash equivalents ^(b) | (7,774) | (7,300) | (8,021) |
| Net financial debt | 10,746 | 9,201 | 9,607 |

(a) See Note 14.

(b) See Note 15.1.

Net financial debt does not include purchase commitments for minority interests' shares (see Note 21) or lease liabilities (see Note 7).

The change in gross borrowings after derivatives during the fiscal year breaks down as follows:

| <i>(EUR millions)</i> | As of December 31, 2022 | Impact on cash ^(a) | Translation adjustment | Impact of market value changes | Changes in the scope of consolidation | Reclassifications and other | As of December 31, 2023 |
|-----------------------------------------------|-------------------------------|----------------------------------|---------------------------|--------------------------------------|---------------------------------------------|--------------------------------|-------------------------------|
| Long-term borrowings | 10,380 | 3,531 | (2) | 44 | 49 | (2,775) | 11,227 |
| Short-term borrowings | 9,359 | (1,637) | (35) | 1 | 241 | 2,751 | 10,680 |
| Gross borrowings | 19,739 | 1,894 | (37) | 45 | 290 | (24) | 21,907 |
| Derivatives | 314 | 15 | 1 | (226) | (1) | - | 103 |
| Gross borrowings after derivatives | 20,053 | 1,909 | (36) | (181) | 289 | (24) | 22,010 |

(a) Including 5,990 million euros in respect of proceeds from borrowings, 3,968 million euros in respect of repayment of borrowings and 55 million euros due to an increase in bank overdrafts.

During the first half of 2023, LVMH repaid the 700 million euro bond issued in 2019, as well as the 700 million pound sterling bond issued in 2020. The hedging swaps associated with the latter bond were unwound on redemption.

In addition, LVMH carried out three bond issues under its EMTN program:

- in April 2023, a 1,000 million euro bond maturing in October 2025, with a coupon of 3.375%;
- in September 2023, a 1,000 million euro bond maturing in September 2029, with a coupon of 3.25%;
- in September 2023, a 1,500 million euro bond maturing in September 2033, with a coupon of 3.50%.

During fiscal year 2022, LVMH repaid the 1,750 million euro bond issued in 2020, as well as the 800 million euro bond and the 400 million pound sterling bond both issued in 2017. The associated hedging swaps were unwound on redemption.

During fiscal year 2021, LVMH repaid the 300 million euro bond issued in 2019. The remaining cash-settled convertible bonds issued in 2016, with an initial face value of 750 million US dollars, were also redeemed, in the amount of 156 million US dollars.

An amount of 594 million US dollars was redeemed early at the end of 2020, following the exercise of the conversion clause by bondholders. See Note 19 to the 2020 consolidated financial statements for details on the repayment of these bonds. Lastly, LVMH completed the redemption of the 650 million euro bond issued in 2014. The associated hedging swaps were unwound on redemption. Tiffany's bond debt was recognized at its market value at the date of consolidation, i.e. 940 million euros. It comprised four issues in US dollars for a total nominal amount of 800 million US dollars, and an issue of 10 billion Japanese yen.

The market value of gross borrowings, based on market data and commonly used valuation models, was 20,730 million euros as of December 31, 2023 (18,018 million euros as of December 31, 2022 and 19,442 million euros as of December 31, 2021), including 10,402 million euros in short-term borrowings (9,358 million euros as of December 31, 2022 and 8,035 million euros as of December 31, 2021) and 10,327 million euros in long-term borrowings (8,660 million euros as of December 31, 2022 and 11,407 million euros as of December 31, 2021).

As of December 31, 2023, 2022 and 2021, no financial debt was recognized using the fair value option. See Note 1.23.

19.2 Bonds and EMTNs

| Nominal amount (in currency) | Year issued | Maturity | Initial effective interest rate ^(a) (%) | 2023 (EUR millions) | 2022 (EUR millions) | 2021 (EUR millions) |
|---------------------------------|-------------|----------|----------------------------------------------------------|------------------------|------------------------|------------------------|
| EUR 1,500,000,000 | 2023 | 2033 | 3.5 | 1,496 | - | - |
| EUR 1,000,000,000 | 2023 | 2029 | 3.25 | 993 | - | - |
| EUR 1,000,000,000 | 2023 | 2025 | 3.375 | 999 | - | - |
| GBP 850,000,000 | 2020 | 2027 | 1.125 | 886 | 824 | 984 |
| EUR 1,250,000,000 | 2020 | 2024 | - | 1,250 | 1,250 | 1,251 |
| EUR 1,250,000,000 | 2020 | 2026 | - | 1,247 | 1,246 | 1,245 |
| EUR 1,750,000,000 | 2020 | 2028 | 0.125 | 1,738 | 1,727 | 1,737 |
| EUR 1,500,000,000 | 2020 | 2031 | 0.375 | 1,491 | 1,489 | 1,488 |
| GBP 700,000,000 | 2020 | 2023 | 1.0 | - | 786 | 832 |
| EUR 1,500,000,000 | 2020 | 2025 | 0.375 | 1,498 | 1,497 | 1,496 |
| EUR 1,750,000,000 | 2020 | 2022 | Floating | - | - | 1,750 |
| EUR 700,000,000 | 2019 | 2023 | 0.26 | - | 700 | 699 |
| EUR 1,200,000,000 | 2017 | 2024 | 0.82 | 1,195 | 1,187 | 1,202 |
| EUR 800,000,000 | 2017 | 2022 | 0.46 | - | - | 800 |
| GBP 400,000,000 | 2017 | 2022 | 1.09 | - | - | 477 |
| Other | | | | 918 | 964 | 984 |
| Total bonds and EMTNs | | | | 13,712 | 11,672 | 14,944 |

(a) Before the impact of interest rate hedges implemented when or after the bonds were issued.

19.3 Breakdown of gross borrowings by payment date and type of interest rate

| (EUR millions) | | Gross borrowings | | | Impact of derivatives | | | Gross borrowings after derivatives | | |
|----------------|-------------------|------------------|---------------|---------------|-----------------------|---------------|------------|------------------------------------|---------------|---------------|
| | | Fixed rate | Floating rate | Total | Fixed rate | Floating rate | Total | Fixed rate | Floating rate | Total |
| Maturity: | December 31, 2024 | 2,919 | 7,761 | 10,680 | (295) | 315 | 20 | 2,624 | 8,076 | 10,701 |
| | December 31, 2025 | 2,586 | - | 2,586 | (1) | - | (1) | 2,585 | - | 2,585 |
| | December 31, 2026 | 1,410 | - | 1,410 | (19) | - | (19) | 1,391 | - | 1,391 |
| | December 31, 2027 | 946 | - | 946 | (885) | 994 | 109 | 61 | 994 | 1,055 |
| | December 31, 2028 | 1,776 | - | 1,776 | (213) | 208 | (5) | 1,562 | 208 | 1,771 |
| | December 31, 2029 | 1,004 | - | 1,004 | - | - | - | 1,004 | - | 1,004 |
| | Thereafter | 3,505 | - | 3,505 | - | - | - | 3,505 | - | 3,505 |
| Total | | 14,147 | 7,761 | 21,908 | (1,414) | 1,517 | 104 | 12,733 | 9,278 | 22,012 |

See Note 23.3 regarding the market value of interest rate risk derivatives.

The breakdown by quarter of gross borrowings falling due in 2024 is as follows:

| (EUR millions) | Falling due in 2024 |
|----------------|---------------------|
| First quarter | 6,017 |
| Second quarter | 3,881 |
| Third quarter | 151 |
| Fourth quarter | 631 |
| Total | 10,680 |

19.4 Breakdown of gross borrowings by currency after derivatives

The purpose of foreign currency borrowings is to finance the development of the Group's activities outside the eurozone, as well as the Group's assets denominated in foreign currency.

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-----------------------|---------------|---------------|---------------|
| Euro | 15,647 | 14,836 | 17,576 |
| US dollar | 4,048 | 4,564 | 2,845 |
| Swiss franc | 375 | (26) | 588 |
| Japanese yen | 4 | 309 | 453 |
| Other currencies | 1,936 | 371 | (1,290) |
| Total (a) | 22,010 | 20,053 | 20,172 |

(a) The amounts presented above include the impact of swaps to convert Group-level financing into subsidiaries' functional currencies, whether these subsidiaries are borrowers or lenders in the currency concerned.

19.5 Undrawn confirmed credit lines and covenants

As of December 31, 2023, undrawn confirmed credit lines came to 11.1 billion euros. This amount exceeded the outstanding portion of the euro- and US dollar-denominated commercial paper (ECP and USCP) programs, which totaled 7.3 billion euros

as of December 31, 2023. In connection with certain credit lines, the Group may undertake to maintain certain financial ratios. As of December 31, 2023, no significant credit lines were concerned by these provisions.

19.6 Sensitivity

On the basis of debt as of December 31, 2023:

- an instantaneous 1.5-point increase in the yield curves of the Group's debt currencies would raise the annual cost of net financial debt by approximately 140 million euros after hedging, and would lower the market value of gross fixed-rate borrowings by 680 million euros after hedging;
- an instantaneous 1.5-point decrease in these same yield curves would lower the annual cost of net financial debt by approximately 140 million euros after hedging, and would raise the market value of gross fixed-rate borrowings by 680 million euros after hedging.

19.7 Guarantees and collateral

As of December 31, 2023, borrowings secured by collateral amounted to less than 350 million euros.

20. PROVISIONS AND OTHER NON-CURRENT LIABILITIES

Non-current provisions and other liabilities comprise the following:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-----------------------------------------------------|--------------|--------------|--------------|
| Non-current provisions | 1,529 | 1,529 | 1,771 |
| Uncertain tax positions | 1,438 | 1,400 | 1,404 |
| Derivatives (a) | 130 | 206 | 45 |
| Employee profit sharing | 132 | 123 | 105 |
| Other liabilities | 650 | 644 | 656 |
| Non-current provisions and other liabilities | 3,880 | 3,902 | 3,980 |

(a) See Note 23.

Provisions concern the following types of contingencies and losses:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|----------------------------------------------------------------|--------------|--------------|--------------|
| Provisions for pensions, medical costs and similar commitments | 609 | 622 | 915 |
| Provisions for contingencies and losses | 920 | 907 | 856 |
| Non-current provisions | 1,529 | 1,529 | 1,771 |
| Provisions for pensions, medical costs and similar commitments | 17 | 17 | 17 |
| Provisions for contingencies and losses | 578 | 539 | 582 |
| Current provisions | 595 | 556 | 598 |
| Total | 2,125 | 2,085 | 2,369 |

Provisions changed as follows during the fiscal year:

| <i>(EUR millions)</i> | As of December 31, 2022 | Increases | Amounts used | Amounts released | Changes in the scope of consolidation | Other^(a) | As of December 31, 2023 |
|----------------------------------------------------------------|----------------------------------------|------------------|-------------------------|-----------------------------|------------------------------------------------------|----------------------------|----------------------------------------|
| Provisions for pensions, medical costs and similar commitments | 639 | 136 | (109) | (1) | 3 | (41) | 627 |
| Provisions for contingencies and losses | 1,445 | 513 | (274) | (165) | 7 | (28) | 1,498 |
| Total | 2,085 | 649 | (383) | (166) | 10 | (70) | 2,125 |

(a) Including the impact of translation adjustment and change in revaluation reserves. See Note 30 regarding "Provisions for pensions, medical costs and similar commitments".

Provisions for contingencies and losses correspond to the estimate of the impact on assets and liabilities of risks, disputes (see Note 32), or actual or probable litigation arising from the Group's activities; such activities are carried out worldwide, within what is often an imprecise regulatory framework that is different for each country, changes over time and applies to areas ranging from product composition and packaging to relations with the Group's partners (distributors, suppliers, shareholders in subsidiaries, etc.).

Non-current liabilities related to uncertain tax positions include an estimate of the risks, disputes, and actual or probable litigation related to the income tax computation. The Group's entities in France and abroad may be subject to tax inspections and, in certain cases, to rectification claims from local administrations. A liability is recognized for these rectification claims, together with any uncertain tax positions that have been identified but not yet officially notified, the amount of which is regularly reviewed in accordance with the criteria of the application of IFRIC 23 Uncertainty over Income Tax Treatments.

21. PURCHASE COMMITMENTS FOR MINORITY INTERESTS' SHARES

As of December 31, 2023, purchase commitments for minority interests' shares mainly included the put option granted by LVMH to Diageo for its 34% share in Moët Hennessy for 80% of the fair value of Moët Hennessy at the exercise date of the option. This option may be exercised at any time subject to a six-month notice period. The fair value of this commitment was calculated by applying the share price multiples of comparable firms to Moët Hennessy's consolidated operating results.

Moët Hennessy SAS and Moët Hennessy International SAS ("Moët Hennessy") hold the LVMH group's investments in the Wines and Spirits businesses, with the exception of the equity investments in Château d'Yquem, Château Cheval Blanc, Clos des Lambrays and Colgin Cellars, and excluding certain champagne vineyards.

Purchase commitments for minority interests' shares also include commitments relating to minority shareholders in Loro Piana (15%), and distribution subsidiaries in various countries, mainly in the Middle East.

22. TRADE ACCOUNTS PAYABLE AND OTHER CURRENT LIABILITIES

22.1 Trade accounts payable

The change in trade accounts payable for the fiscal years presented breaks down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------|--------------|--------------|--------------|
| As of January 1 | 8,788 | 7,086 | 5,098 |
| Changes in trade accounts payable | 428 | 1,532 | 1,576 |
| Changes in amounts owed to customers | 24 | 6 | 27 |
| Changes in the scope of consolidation | - | 62 | 243 |
| Translation adjustment | (175) | 81 | 226 |
| Reclassifications | (17) | 21 | (85) |
| As of December 31 | 9,049 | 8,788 | 7,086 |

22.2 Current provisions and other liabilities

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------------|--------------|--------------|--------------|
| Current provisions ^(a) | 595 | 556 | 598 |
| Derivatives ^(b) | 149 | 300 | 195 |
| Employees and social security | 2,671 | 2,448 | 2,244 |
| Employee profit sharing | 317 | 266 | 226 |
| Taxes other than income taxes | 1,393 | 1,261 | 1,101 |
| Advances and payments on account from customers | 1,167 | 1,224 | 1,079 |
| Provision for product returns ^(c) | 646 | 653 | 648 |
| Deferred payment for non-current assets | 936 | 787 | 907 |
| Deferred income | 291 | 275 | 230 |
| Loyalty programs and gift cards | 651 | 543 | 451 |
| Other lease liabilities and subsidies | 431 | 321 | 324 |
| Other liabilities | 293 | 919 | 1,170 |
| Total | 9,540 | 9,553 | 9,174 |

(a) See Note 20.

(b) See Note 23.

(c) See Note 1.27.

23. FINANCIAL INSTRUMENTS AND MARKET RISK MANAGEMENT

23.1 Organization of foreign exchange, interest rate and equity market risk management

Financial instruments are mainly used by the Group to hedge risks arising from Group activity and protect its assets.

The management of foreign exchange and interest rate risk, in addition to transactions involving shares and financial instruments, is centralized.

The Group has implemented a stringent policy and rigorous management guidelines to manage, measure and monitor these market risks.

These activities are organized based on a segregation of duties between risk measurement (middle office), hedging (front office), administration (back office) and financial control.

The backbone of this organization is an integrated information system that allows transactions to be checked quickly.

The Group's hedging strategy is presented to the Performance Audit Committee. Hedging decisions are made according to an established process that includes regular presentations to the Group's Executive Committee and detailed documentation.

Counterparties are selected based on their rating and in accordance with the Group's risk diversification strategy.

23.2 Summary of derivatives

Derivatives are recorded in the balance sheet for the amounts and in the captions detailed as follows:

| <i>(EUR millions)</i> | | | Notes | 2023 | 2022 | 2021 |
|------------------------------|--------------|-------------|-------|-------------|--------------|-----------|
| Interest rate risk | Assets: | Non-current | | 2 | - | 4 |
| | | Current | | 23 | 34 | 31 |
| | Liabilities: | Non-current | | (100) | (159) | (25) |
| | | Current | | (21) | (19) | (5) |
| | | | 23.3 | (96) | (144) | 6 |
| Foreign exchange risk | Assets: | Non-current | | 97 | 97 | 51 |
| | | Current | | 509 | 421 | 218 |
| | Liabilities: | Non-current | | (31) | (47) | (20) |
| | | Current | | (126) | (277) | (182) |
| | | | 23.4 | 450 | 193 | 68 |
| Other risks | Assets: | Non-current | | - | - | - |
| | | Current | | 10 | 7 | 9 |
| | Liabilities: | Non-current | | - | - | - |
| | | Current | | (2) | (3) | (8) |
| | | | 23.5 | 9 | 4 | 1 |
| Total | Assets: | Non-current | 10 | 99 | 97 | 55 |
| | | Current | 13 | 543 | 462 | 258 |
| | Liabilities: | Non-current | 20 | (130) | (206) | (45) |
| | | Current | 22 | (149) | (300) | (195) |
| | | | | 363 | 53 | 74 |

Derivatives used to manage “Other risks” mainly concern futures and/or options contracts to hedge the price of certain precious metals, in particular silver, gold and platinum.

23.3 Derivatives used to manage interest rate risk

The aim of the Group’s debt management policy is to adapt the debt maturity profile to the characteristics of the assets held and its repayment capacity to curb borrowing costs, and to protect net profit from the impact of significant changes in interest rates.

For these purposes, the Group uses interest rate swaps and options.

Derivatives used to manage interest rate risk outstanding as of December 31, 2023 break down as follows:

| <i>(EUR millions)</i> | Nominal amounts by maturity | | | | Market value ^(a) ^(b) | | | |
|--------------------------------------------|-----------------------------|-------------------|-------------------|-------|--------------------------------------------|-------------------|---------------|-------------|
| | Less than 1 year | From 1 to 5 years | More than 5 years | Total | Future cash flow hedges | Fair value hedges | Not allocated | Total |
| Interest rate swaps, floating-rate payer | 300 | 1,178 | - | 1,478 | - | (102) | - | (102) |
| Interest rate swaps, fixed-rate payer | - | - | - | - | - | - | - | - |
| Foreign currency swaps, euro-rate payer | - | 978 | - | 978 | - | - | 5 | 5 |
| Foreign currency swaps, euro-rate receiver | - | - | - | - | - | - | - | - |
| Interest rate options | - | 400 | - | 400 | - | - | - | - |
| Total | | | | | - | (102) | 5 | (97) |

(a) Gain/(Loss).

(b) See Note 1.10 regarding the methodology used for market value measurement.

23.4 Derivatives used to manage foreign exchange risk

A significant portion of Group companies' sales to customers and to their own distribution subsidiaries as well as certain purchases are denominated in currencies other than their functional currency; the majority of these foreign currency-denominated cash flows are intra-Group cash flows. Hedging instruments are used to reduce the foreign exchange risks arising from the fluctuations of currencies against the exporting and importing companies' functional currencies, and are allocated to either trade receivables or payables (fair value hedges) for the fiscal year, or to transactions anticipated for future fiscal years (hedges of future cash flows).

Future foreign currency-denominated cash flows are broken down as part of the budget preparation process and are hedged

progressively over a period not exceeding one year unless a longer period is justified by probable commitments. As such, and according to market trends, identified foreign exchange risks are hedged using forward contracts or options.

In addition, the Group is exposed to foreign exchange risk with respect to the Group's net assets, as it owns assets denominated in currencies other than the euro. This foreign exchange risk may be hedged either partially or in full through foreign currency borrowings or by hedging the net worth of subsidiaries outside the eurozone, using appropriate financial instruments with the aim of limiting the impact of foreign currency fluctuations against the euro on consolidated equity.

Derivatives used to manage foreign exchange risk outstanding as of December 31, 2023 break down as follows:

| <i>(EUR millions)</i> | Nominal amounts by fiscal year of allocation ^(a) | | | | Market value ^{(b) (c)} | | | |
|-----------------------------------|-------------------------------------------------------------|----------------|--------------|----------------|---------------------------------|-------------------|---------------|------------|
| | 2023 | 2024 | Thereafter | Total | Future cash flow hedges | Fair value hedges | Not allocated | Total |
| Options purchased | | | | | | | | |
| Call USD | - | 127 | - | 127 | 1 | - | - | 1 |
| Put JPY | - | 20 | - | 20 | - | - | - | - |
| Put CNY | - | 190 | - | 190 | - | - | - | - |
| Other | - | 11 | - | 11 | 3 | - | - | 3 |
| | - | 348 | - | 348 | 4 | - | - | 4 |
| Collars | | | | | | | | |
| Written USD | 242 | 6,066 | 428 | 6,736 | 157 | 7 | - | 164 |
| Written JPY | 146 | 1,573 | 120 | 1,838 | 77 | 14 | - | 92 |
| Written GBP | 51 | 647 | 43 | 740 | 9 | - | - | 9 |
| Written HKD | 13 | 588 | 45 | 646 | 19 | - | - | 19 |
| Written CNY | 274 | 3,239 | 217 | 3,730 | 118 | 30 | - | 149 |
| | 726 | 12,113 | 852 | 13,691 | 381 | 52 | - | 433 |
| Forward exchange contracts | | | | | | | | |
| USD | 121 | 428 | - | 548 | 4 | 12 | - | 16 |
| JPY | - | 9 | - | 9 | - | - | - | - |
| KRW | 52 | - | - | 52 | - | - | - | - |
| BRL | 1 | 64 | - | 65 | - | (5) | - | (5) |
| Other | (112) | 127 | - | 15 | - | 2 | - | 2 |
| | 62 | 627 | - | 689 | 4 | 10 | - | 13 |
| Foreign exchange swaps | | | | | | | | |
| USD | 116 | (3,632) | 17 | (3,499) | - | (6) | - | (6) |
| GBP | 2 | 492 | (655) | (162) | - | (32) | - | (32) |
| JPY | 7 | (169) | 222 | 60 | - | 60 | - | 60 |
| CNY | 72 | 1,227 | - | 1,299 | - | 16 | - | 16 |
| HKD | 15 | (1,090) | - | (1,075) | - | (24) | - | (24) |
| Other | - | 1,007 | 21 | 1,028 | - | (13) | - | (13) |
| | 212 | (2,164) | (396) | (2,348) | - | - | - | - |
| Total | 999 | 10,924 | 457 | 12,380 | 389 | 61 | - | 450 |

(a) Sale/(Purchase).

(b) See Note 1.10 regarding the methodology used for market value measurement.

(c) Gain/(Loss).

23.5 Financial instruments used to manage other risks

The Group's investment policy is designed to take advantage of a long-term investment horizon. Occasionally, the Group may invest in equity-based financial instruments with the aim of enhancing the dynamic management of its investment portfolio.

The Group is exposed to risks of share price changes either directly (as a result of its holding of subsidiaries, equity investments and current available for sale financial assets) or indirectly (as a result of its holding of funds, which are themselves partially invested in shares).

The Group may also use equity-based derivatives to synthetically create an economic exposure to certain assets, to hedge cash-settled compensation plans index-linked to the LVMH share price, or to hedge certain risks related to changes in the LVMH share price. As of December 31, 2023, there were no equity-based derivatives outstanding.

The Group – mainly through its Watches and Jewelry business group – may be exposed to changes in the prices of certain precious metals, such as silver, gold and platinum. In certain cases, in order to ensure visibility with regard to production costs, hedges may be implemented. This is achieved either by negotiating the forecast price of future deliveries of alloys with precious metal refiners, or the price of semi-finished products with producers; or by entering into financial hedges with top-ranking banks. In the latter case, hedges consist of futures and/or options, with cash payment on delivery. With a nominal value of 189 million euros, derivatives outstanding relating to the hedging of precious metal prices as of December 31, 2023 had a positive market value of 9 million euros. A uniform 1% change in these financial instruments' underlying assets' prices as of December 31, 2023 would have a negative net impact on the Group's consolidated reserves of 2 million euros. They will mature in 2024.

23.6 Financial assets and liabilities recognized at fair value by measurement method

| (EUR millions) | 2023 | | | 2022 | | | 2021 | | |
|--------------------------------------|-------------------------------------|-------------|--------------------------------------------------------------|-------------------------------------|-------------|--------------------------------------------------------------|-------------------------------------|-------------|--------------------------------------------------------------|
| | Available for sale financial assets | Derivatives | Cash and cash equivalents (SICAV and FCP money market funds) | Available for sale financial assets | Derivatives | Cash and cash equivalents (SICAV and FCP money market funds) | Available for sale financial assets | Derivatives | Cash and cash equivalents (SICAV and FCP money market funds) |
| Valuation based on: ^(a) | | | | | | | | | |
| Published price quotations | 3,349 | - | 7,774 | 3,390 | - | 7,300 | 2,427 | - | 8,021 |
| Valuation model based on market data | 10 | 642 | - | 18 | 559 | - | 96 | 314 | - |
| Private quotations | 1,492 | - | - | 1,254 | - | - | 1,384 | - | - |
| Assets | 4,853 | 642 | 7,774 | 4,660 | 559 | 7,300 | 3,907 | 314 | 8,021 |
| Valuation based on: ^(a) | | | | | | | | | |
| Published price quotations | - | - | - | - | - | - | - | - | - |
| Valuation model based on market data | - | 279 | - | - | 506 | - | - | 240 | - |
| Private quotations | - | - | - | - | - | - | - | - | - |
| Liabilities | - | 279 | - | - | 506 | - | - | 240 | - |

(a) See Note 1.10 for information on the valuation approaches used.

Derivatives used by the Group are measured at fair value according to commonly used valuation models and based on market data. The counterparty risk associated with these derivatives (i.e. the credit valuation adjustment) is assessed on the basis of credit spreads from observable market data, as well as

on the basis of the derivatives' market value adjusted by flat-rate add-ons depending on the type of underlying and the maturity of the derivative. It was not significant as of December 31, 2023, December 31, 2022 and December 31, 2021.

The amount of financial assets valued on the basis of private quotations changed as follows in 2023:

| <i>(EUR millions)</i> | 2023 |
|------------------------------------------------------|--------------|
| As of January 1 | 1,254 |
| Acquisitions | 214 |
| Disposals (at net realized value) | (26) |
| Gains and losses recognized in the income statement | 189 |
| Translation adjustment | (19) |
| Reclassifications | - |
| Changes in the scope of consolidation ^(a) | (120) |
| As of December 31 | 1,492 |

(a) See Note 9.

23.7 Impact of financial instruments on the consolidated statement of comprehensive gains and losses

The impact of financial instruments on the consolidated statement of comprehensive gains and losses for the fiscal year breaks down as follows:

| <i>(EUR millions)</i> | Revaluation of effective portions, of which: | | | | Foreign exchange risk ^(a) | | Interest rate risk ^(b) | | | Total ^(c) |
|------------------------------------------|----------------------------------------------|-------------------|----------------------------------------|-------|--------------------------------------|-------|-----------------------------------|---------------------|-------|----------------------|
| | Hedges of future foreign currency cash flows | Fair value hedges | Foreign currency net investment hedges | Total | Revaluation of cost of hedging | Total | Revaluation of effective portions | Ineffective portion | Total | |
| | | | | | | | | | | |
| Changes in the income statement | - | 405 | - | 405 | - | 405 | 60 | - | 60 | 465 |
| Changes in consolidated gains and losses | (45) | - | - | (45) | 124 | 79 | - | - | - | 79 |

(a) See Notes 1.10 and 1.23 on the principles of fair value adjustments to foreign exchange risk hedging instruments.

(b) See Notes 1.22 and 1.23 on the principles of fair value adjustments to interest rate risk derivatives.

(c) Gain/(Loss).

Since fair value adjustments to hedged items recognized in the balance sheet offset the effective portions of fair value hedging instruments (see Note 1.22), no ineffective portions of foreign exchange hedges were recognized during the fiscal year.

23.8 Sensitivity analysis

The impact on the income statement of gains and losses on hedges of future cash flows, as well as the future cash flows hedged using these instruments, will mainly be recognized in 2024; the amount will depend on exchange rates at that date. The impact on net profit for fiscal year 2023 of a 10% change in

the value of the US dollar, the Japanese yen, the pound sterling and the Hong Kong dollar against the euro, including impact of foreign exchange derivatives outstanding during the fiscal year, compared with the rates applying to transactions in 2023, would have been as follows:

| <i>(EUR millions)</i> | US dollar | | Japanese yen | | Pound sterling | | Hong Kong dollar | |
|----------------------------------------------------------------------------------------------|------------|--------------|--------------|-------------|----------------|-------------|------------------|-------------|
| | +10% | -10% | +10% | -10% | +10% | -10% | +10% | -10% |
| Impact of: | | | | | | | | |
| – change in exchange rates of cash receipts in respect of foreign currency-denominated sales | 147 | (63) | 9 | 1 | 25 | (3) | 5 | (2) |
| – conversion of net profit of entities outside the eurozone | 216 | (216) | 65 | (65) | 21 | (20) | 46 | (46) |
| Impact on net profit | 363 | (279) | 74 | (64) | 46 | (23) | 51 | (48) |

The data presented in the table above should be assessed on the basis of the characteristics of the hedging instruments outstanding in fiscal year 2023, mainly comprising options and collars.

As of December 31, 2023, forecast cash collections for 2024 in US dollars and Japanese yen were 71% and 67% hedged, respectively. For the hedged portion, due to the optional nature of the

hedging instruments, the exchange rate upon sale will be more favorable than 1.10 EUR/USD for the US dollar and 151 EUR/JPY for the Japanese yen.

The Group's net equity (excluding net profit) exposure to foreign currency fluctuations as of December 31, 2023 can be assessed by measuring the impact of a 10% change in the value of the US dollar, the Japanese yen, the pound sterling and the Hong Kong dollar against the euro compared to the rates applying as of the same date:

| <i>(EUR millions)</i> | US dollar | | Japanese yen | | Pound sterling | | Hong Kong dollar | |
|------------------------------------------------------------|--------------|----------------|--------------|----------|----------------|--------------|------------------|--------------|
| | +10% | -10% | +10% | -10% | +10% | -10% | +10% | -10% |
| Conversion of foreign currency-denominated net assets | 1,787 | (1,787) | 95 | (95) | 144 | (144) | 159 | (159) |
| Change in market value of net investment hedges, after tax | (149) | 428 | (54) | 97 | (29) | 40 | (20) | 42 |
| Net impact on equity, excluding net profit | 1,638 | (1,359) | 41 | 2 | 115 | (104) | 139 | (117) |

23.9 Liquidity risk

In addition to local liquidity risks, which are generally immaterial, the Group's exposure to liquidity risk can be assessed in relation to the amount of its short-term borrowings excluding derivatives, i.e. 10.7 billion euros, lower than the 11.3 billion euro balance of cash and cash equivalents and current available for sale financial assets; or in relation to the outstanding amount of its short-term negotiable debt securities programs, i.e. 7.3 billion euros. Should any of these borrowing facilities not be renewed, the Group has

access to undrawn confirmed credit lines totaling 11.1 billion euros.

The Group's liquidity is based on the amount of its investments, its capacity to raise long-term borrowings, the diversity of its investor base (short-term paper and bonds), and the quality of its banking relationships, whether evidenced or not by confirmed lines of credit.

The following table presents the contractual schedule of disbursements for financial liabilities (excluding derivatives) recognized as of December 31, 2023, at nominal value and with interest, excluding discounting effects:

| <i>(EUR millions)</i> | 2024 | 2025 | 2026 | 2027 | 2028 | More than 5 years | Total |
|----------------------------------------------------------|---------------|--------------|--------------|--------------|--------------|-------------------|---------------|
| Bonds and Euro Medium-Term Notes (EMTNs) | 2,800 | 2,669 | 1,427 | 1,045 | 1,839 | 4,809 | 14,589 |
| Bank borrowings | 320 | 68 | 88 | 5 | 30 | 12 | 523 |
| Other borrowings and credit facilities | 151 | 14 | - | - | - | - | 165 |
| Commercial paper (ECP and USCP) | 7,291 | - | - | - | - | - | 7,291 |
| Bank overdrafts | 254 | - | - | - | - | - | 254 |
| Gross borrowings | 10,816 | 2,751 | 1,515 | 1,050 | 1,869 | 4,821 | 22,821 |
| Other current and non-current liabilities ^(a) | 8,275 | 226 | 26 | 23 | 135 | 51 | 8,736 |
| Trade accounts payable | 9,049 | - | - | - | - | - | 9,049 |
| Other financial liabilities | 17,324 | 226 | 26 | 23 | 135 | 51 | 17,785 |
| Total financial liabilities | 28,140 | 2,977 | 1,541 | 1,073 | 2,004 | 4,872 | 40,607 |

(a) Corresponds to "Other current liabilities" (excluding derivatives, deferred income and loyalty programs) for 8,275 million euros and to "Other non-current liabilities" (excluding derivatives and deferred income) for 461 million euros.

See also Note 7 for the schedule of lease payments.

See Note 31.2 regarding contractual maturity dates of collateral and other guarantee commitments, Notes 19.4 and 23.4 regarding foreign exchange derivatives, and Note 23.3 regarding interest rate risk derivatives.

24. SEGMENT INFORMATION

The Group's brands and trade names are organized into six business groups. Four business groups – Wines and Spirits, Fashion and Leather Goods, Perfumes and Cosmetics, and Watches and Jewelry – comprise brands dealing with the same category of products that use similar production and distribution processes. Information on Louis Vuitton, Bulgari and Tiffany is presented according to the brand's main business, namely the Fashion and Leather Goods business group for Louis Vuitton

and the Watches and Jewelry business group for Bulgari and Tiffany. The Selective Retailing business group comprises the Group's own-label retailing activities. The "Other and holding companies" business group comprises brands and businesses that are not associated with any of the above-mentioned business groups, particularly the media division, the Dutch luxury yacht maker Royal Van Lent, hotel operations and holding or real estate companies.

24.1 Information by business group

Fiscal year 2023

| <i>(EUR millions)</i> | Wines and Spirits | Fashion and Leather Goods | Perfumes and Cosmetics | Watches and Jewelry | Selective Retailing | Other and holding companies | Eliminations and not allocated ^(a) | Total |
|----------------------------------------------------|-------------------|---------------------------|------------------------|---------------------|---------------------|-----------------------------|-----------------------------------------------|----------------|
| Sales outside the Group | 6,587 | 42,089 | 7,126 | 10,811 | 17,781 | 1,759 | - | 86,153 |
| Intra-Group sales | 14 | 80 | 1,145 | 91 | 104 | 61 | (1,496) | - |
| Total revenue | 6,602 | 42,169 | 8,271 | 10,902 | 17,885 | 1,820 | (1,496) | 86,153 |
| Profit from recurring operations | 2,109 | 16,836 | 713 | 2,162 | 1,391 | (397) | (12) | 22,802 |
| Other operating income and expenses | (15) | (117) | (25) | (5) | (109) | 27 | - | (242) |
| Depreciation, amortization and impairment expenses | (274) | (2,599) | (507) | (1,012) | (1,377) | (388) | 138 | (6,018) |
| <i>Of which: Right-of-use assets</i> | <i>(31)</i> | <i>(1,475)</i> | <i>(164)</i> | <i>(536)</i> | <i>(851)</i> | <i>(113)</i> | <i>138</i> | <i>(3,031)</i> |
| <i>Other</i> | <i>(242)</i> | <i>(1,124)</i> | <i>(343)</i> | <i>(476)</i> | <i>(526)</i> | <i>(276)</i> | <i>-</i> | <i>(2,987)</i> |
| Intangible assets and goodwill ^(b) | 2,540 | 14,142 | 1,542 | 20,668 | 3,404 | 7,320 | (5) | 49,611 |
| Right-of-use assets | 221 | 8,124 | 644 | 2,562 | 4,182 | 926 | (982) | 15,679 |
| Property, plant and equipment | 4,248 | 7,099 | 897 | 2,411 | 1,695 | 10,988 | (8) | 27,331 |
| Inventories and work in progress | 7,703 | 5,635 | 1,118 | 5,758 | 2,966 | 94 | (323) | 22,952 |
| Other operating assets ^(c) | 1,712 | 3,529 | 1,561 | 1,761 | 949 | 1,666 | 16,943 | 28,121 |
| Total assets | 16,425 | 38,529 | 5,763 | 33,160 | 13,197 | 20,994 | 15,626 | 143,694 |
| Equity | - | - | - | - | - | - | 62,701 | 62,701 |
| Lease liabilities | 239 | 8,474 | 700 | 2,637 | 4,444 | 1,023 | (978) | 16,538 |
| Other liabilities ^(d) | 2,114 | 7,841 | 2,938 | 2,482 | 4,196 | 1,738 | 43,146 | 64,455 |
| Total liabilities and equity | 2,353 | 16,315 | 3,638 | 5,119 | 8,640 | 2,761 | 104,870 | 143,694 |
| Operating investments ^(e) | (538) | (3,025) | (432) | (871) | (571) | (2,041) | (1) | (7,478) |

Fiscal year 2022

| <i>(EUR millions)</i> | Wines and Spirits | Fashion and Leather Goods | Perfumes and Cosmetics | Watches and Jewelry | Selective Retailing | Other and holding companies | Eliminations and not allocated^(a) | Total |
|----------------------------------------------------|--------------------------|----------------------------------|-------------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------------------------|----------------|
| Sales outside the Group | 7,086 | 38,576 | 6,701 | 10,512 | 14,774 | 1,536 | - | 79,184 |
| Intra-Group sales | 13 | 72 | 1,021 | 70 | 79 | 50 | (1,304) | - |
| Total revenue | 7,099 | 38,648 | 7,722 | 10,581 | 14,852 | 1,586 | (1,304) | 79,184 |
| Profit from recurring operations | 2,155 | 15,709 | 660 | 2,017 | 788 | (267) | (7) | 21,055 |
| Other operating income and expenses | (12) | (7) | (12) | (5) | (208) | 190 | - | (54) |
| Depreciation, amortization and impairment expenses | (261) | (2,431) | (480) | (994) | (1,427) | (291) | 112 | (5,772) |
| <i>Of which: Right-of-use assets</i> | <i>(34)</i> | <i>(1,422)</i> | <i>(160)</i> | <i>(523)</i> | <i>(883)</i> | <i>(96)</i> | <i>112</i> | <i>(3,007)</i> |
| <i>Other</i> | <i>(227)</i> | <i>(1,008)</i> | <i>(321)</i> | <i>(471)</i> | <i>(544)</i> | <i>(194)</i> | - | <i>(2,766)</i> |
| Intangible assets and goodwill ^(b) | 8,861 | 13,937 | 1,696 | 20,594 | 3,609 | 1,522 | (5) | 50,213 |
| Right-of-use assets | 234 | 7,138 | 646 | 2,277 | 4,284 | 922 | (886) | 14,615 |
| Property, plant and equipment | 3,822 | 5,397 | 839 | 2,005 | 1,688 | 9,312 | (8) | 23,055 |
| Inventories and work in progress | 6,892 | 4,793 | 1,033 | 5,051 | 2,805 | 72 | (327) | 20,319 |
| Other operating assets ^(c) | 1,674 | 3,297 | 1,493 | 1,720 | 775 | 1,436 | 16,048 | 26,443 |
| Total assets | 21,483 | 34,562 | 5,707 | 31,646 | 13,161 | 13,264 | 14,823 | 134,646 |
| Equity | - | - | - | - | - | - | 56,604 | 56,604 |
| Lease liabilities | 247 | 7,426 | 695 | 2,363 | 4,537 | 1,019 | (879) | 15,408 |
| Other liabilities ^(d) | 2,161 | 7,731 | 2,953 | 2,583 | 3,651 | 1,743 | 41,812 | 62,634 |
| Total liabilities and equity | 2,408 | 15,157 | 3,648 | 4,946 | 8,188 | 2,762 | 97,537 | 134,646 |
| Operating investments ^(e) | (440) | (1,872) | (409) | (654) | (523) | (1,074) | 1 | (4,969) |

Fiscal year 2021

| <i>(EUR millions)</i> | Wines and Spirits | Fashion and Leather Goods | Perfumes and Cosmetics | Watches and Jewelry | Selective Retailing | Other and holding companies | Eliminations and not allocated^(a) | Total |
|----------------------------------------------------|--------------------------|----------------------------------|-------------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------------------------|----------------|
| Sales outside the Group | 5,965 | 30,844 | 5,711 | 8,872 | 11,680 | 1,142 | - | 64,215 |
| Intra-Group sales | 9 | 52 | 897 | 92 | 74 | 27 | (1,150) | - |
| Total revenue | 5,974 | 30,896 | 6,608 | 8,964 | 11,754 | 1,169 | (1,150) | 64,215 |
| Profit from recurring operations | 1,863 | 12,842 | 684 | 1,679 | 534 | (436) | (15) | 17,151 |
| Other operating income and expenses | (26) | (47) | (17) | (4) | (53) | 151 | - | 4 |
| Depreciation, amortization and impairment expenses | (228) | (2,142) | (443) | (860) | (1,399) | (294) | 113 | (5,253) |
| <i>Of which: Right-of-use assets</i> | <i>(32)</i> | <i>(1,291)</i> | <i>(149)</i> | <i>(410)</i> | <i>(836)</i> | <i>(89)</i> | <i>110</i> | <i>(2,698)</i> |
| <i>Other</i> | <i>(196)</i> | <i>(851)</i> | <i>(294)</i> | <i>(449)</i> | <i>(563)</i> | <i>(205)</i> | <i>3</i> | <i>(2,555)</i> |
| Intangible assets and goodwill ^(b) | 10,688 | 13,510 | 1,417 | 19,726 | 3,348 | 1,766 | - | 50,455 |
| Right-of-use assets | 153 | 6,755 | 556 | 1,922 | 4,142 | 841 | (665) | 13,705 |
| Property, plant and equipment | 3,450 | 4,569 | 752 | 1,730 | 1,667 | 8,032 | (8) | 20,193 |
| Inventories and work in progress | 6,278 | 3,374 | 831 | 3,949 | 2,410 | 41 | (335) | 16,549 |
| Other operating assets ^(c) | 1,597 | 2,807 | 1,281 | 1,409 | 747 | 1,060 | 15,508 | 24,409 |
| Total assets | 22,167 | 31,016 | 4,838 | 28,737 | 12,313 | 11,741 | 14,500 | 125,311 |
| Equity | - | - | - | - | - | - | 48,909 | 48,909 |
| Lease liabilities | 164 | 6,894 | 594 | 1,985 | 4,362 | 931 | (656) | 14,275 |
| Other liabilities ^(d) | 1,843 | 6,800 | 2,770 | 2,471 | 3,050 | 1,992 | 43,202 | 62,128 |
| Total liabilities and equity | 2,007 | 13,694 | 3,364 | 4,456 | 7,412 | 2,923 | 91,454 | 125,311 |
| Operating investments ^(e) | (328) | (1,131) | (290) | (458) | (370) | (89) | 1 | (2,664) |

(a) Eliminations correspond to sales between business groups; these generally consist of sales to Selective Retailing from other business groups. Selling prices between the different business groups correspond to the prices applied in the normal course of business for sales transactions to wholesalers or retailers outside the Group.

(b) Intangible assets and goodwill correspond to the carrying amounts shown in Notes 3 and 4.

(c) Assets not allocated include available for sale financial assets, other financial assets, and current and deferred tax assets.

(d) Liabilities not allocated include financial debt, current and deferred tax liabilities, and liabilities related to purchase commitments for minority interests' shares.

(e) Increase/(Decrease) in cash and cash equivalents.

24.2 Information by geographic region

Revenue by geographic region of delivery breaks down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-----------------------|---------------|---------------|---------------|
| France | 6,830 | 6,071 | 4,111 |
| Europe (excl. France) | 14,145 | 12,717 | 9,860 |
| United States | 21,764 | 21,542 | 16,591 |
| Japan | 6,314 | 5,436 | 4,384 |
| Asia (excl. Japan) | 26,577 | 23,785 | 22,365 |
| Other countries | 10,523 | 9,632 | 6,904 |
| Revenue | 86,153 | 79,184 | 64,215 |

Operating investments by geographic region are as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------|--------------|--------------|--------------|
| France | 3,575 | 1,891 | 1,054 |
| Europe (excl. France) | 1,318 | 905 | 520 |
| United States | 1,095 | 955 | 313 |
| Japan | 202 | 133 | 82 |
| Asia (excl. Japan) | 844 | 761 | 488 |
| Other countries | 444 | 324 | 207 |
| Operating investments | 7,478 | 4,969 | 2,664 |

No geographic breakdown of segment assets is provided since a significant portion of these assets consists of brands and goodwill, which must be analyzed on the basis of the revenue

generated by these assets in each region, and not in relation to the region of their legal ownership.

24.3 Quarterly information

Quarterly revenue by business group breaks down as follows:

| <i>(EUR millions)</i> | Wines and Spirits | Fashion and Leather Goods | Perfumes and Cosmetics | Watches and Jewelry | Selective Retailing | Other and holding companies | Eliminations | Total |
|-----------------------|------------------------------|------------------------------------------|---------------------------------------|------------------------------------|--------------------------------|--------------------------------------------|---------------------|---------------|
| First quarter | 1,694 | 10,728 | 2,115 | 2,589 | 3,961 | 341 | (394) | 21,035 |
| Second quarter | 1,486 | 10,434 | 1,913 | 2,839 | 4,394 | 491 | (351) | 21,206 |
| Third quarter | 1,509 | 9,750 | 1,993 | 2,524 | 4,076 | 512 | (399) | 19,964 |
| Fourth quarter | 1,912 | 11,257 | 2,250 | 2,951 | 5,454 | 476 | (352) | 23,948 |
| Total for 2023 | 6,602 | 42,169 | 8,271 | 10,902 | 17,885 | 1,820 | (1,496) | 86,153 |
| First quarter | 1,638 | 9,123 | 1,905 | 2,338 | 3,040 | 282 | (322) | 18,003 |
| Second quarter | 1,689 | 9,013 | 1,714 | 2,570 | 3,591 | 441 | (291) | 18,726 |
| Third quarter | 1,899 | 9,687 | 1,959 | 2,666 | 3,465 | 443 | (364) | 19,755 |
| Fourth quarter | 1,873 | 10,825 | 2,145 | 3,006 | 4,757 | 420 | (327) | 22,699 |
| Total for 2022 | 7,099 | 38,648 | 7,722 | 10,581 | 14,852 | 1,586 | (1,304) | 79,184 |
| First quarter | 1,510 | 6,738 | 1,550 | 1,883 | 2,337 | 215 | (274) | 13,959 |
| Second quarter | 1,195 | 7,125 | 1,475 | 2,140 | 2,748 | 280 | (257) | 14,706 |
| Third quarter | 1,546 | 7,452 | 1,642 | 2,137 | 2,710 | 330 | (305) | 15,512 |
| Fourth quarter | 1,723 | 9,581 | 1,941 | 2,804 | 3,959 | 344 | (314) | 20,038 |
| Total for 2021 | 5,974 | 30,896 | 6,608 | 8,964 | 11,754 | 1,169 | (1,150) | 64,215 |

25. REVENUE AND EXPENSES BY NATURE

25.1 Breakdown of revenue

Revenue consists of the following:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------|---------------|---------------|---------------|
| Revenue generated by brands and trade names | 85,538 | 78,761 | 63,920 |
| Royalties and license revenue | 157 | 135 | 105 |
| Income from investment property | 24 | 25 | 15 |
| Other revenue | 434 | 262 | 175 |
| Total | 86,153 | 79,184 | 64,215 |

The portion of total revenue generated by the Group at its own stores, including sales through e-commerce websites, was approximately 77% in 2023 (75% in 2022 and 74% in 2021),

i.e. 66,416 million euros in 2023 (59,383 million euros in 2022 and 47,624 million euros in 2021).

25.2 Expenses by nature

Profit from recurring operations includes the following expenses:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------|--------|--------|--------|
| Advertising and promotion expenses | 10,221 | 9,584 | 7,291 |
| Personnel costs | 14,349 | 12,649 | 10,541 |

See also Note 7 regarding the breakdown of lease expenses.

Advertising and promotion expenses mainly consist of the cost of media campaigns and point-of-sale advertising; they also

include the personnel costs dedicated to this function. As of December 31, 2023, a total of 6,097 stores were operated by the Group worldwide (5,664 in 2022, 5,556 in 2021), particularly by Fashion and Leather Goods and Selective Retailing.

Personnel costs consist of the following elements:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Salaries and social security contributions | 14,082 | 12,360 | 10,264 |
| Pensions, contribution to medical costs and expenses in respect of defined-benefit plans ^(a) | 150 | 157 | 145 |
| Expenses related to bonus share and similar plans ^(b) | 117 | 132 | 132 |
| Personnel costs | 14,349 | 12,649 | 10,541 |

(a) See Note 30.

(b) See Note 17.4.

In 2023, the average full-time equivalent workforce broke down as follows by job category:

| <i>(in number and as %)</i> | 2023 | % | 2,022 | % | 2021 | % |
|--------------------------------|----------------|-------------|----------------|-------------|----------------|-------------|
| Executives and managers | 44,519 | 23% | 39,181 | 23% | 35,875 | 23% |
| Technicians and supervisors | 17,767 | 9% | 16,703 | 10% | 15,688 | 10% |
| Administrative and sales staff | 96,497 | 50% | 86,980 | 50% | 78,297 | 50% |
| Production workers | 33,504 | 17% | 30,627 | 18% | 28,093 | 18% |
| Total | 192,287 | 100% | 173,492 | 100% | 157,953 | 100% |

25.3 Statutory Auditors' fees

The amount of fees paid to the Statutory Auditors of LVMH SE and members of their networks recorded in the consolidated income statement for the 2023 fiscal year breaks down as follows:

| <i>(EUR millions, excluding VAT)</i> | 2023 | | 2023 |
|--------------------------------------|-----------|-----------|-----------|
| | Deloitte | Mazars | Total |
| Audit-related fees | 15 | 18 | 33 |
| Tax services | 1 | NS | 1 |
| Other | 1 | NS | 1 |
| Non-audit-related fees | 2 | NS | 2 |
| Total | 17 | 18 | 35 |

NS: Not significant.

Audit-related fees include other services related to the certification of the consolidated and parent company financial statements, for non-material amounts. They also include specific checks run at the Group's request, mainly in countries where statutory audit is not required, or at the request of certain partners.

In addition to tax services – which are mainly performed outside Europe to ensure that the Group's subsidiaries meet their local tax filing obligations – non-audit-related services include various types of certifications, mainly those required by lessors concerning the revenue of certain stores and verification of the statement of non-financial performance.

26. OTHER OPERATING INCOME AND EXPENSES

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------------------------------|--------------|-------------|-------------|
| Net gains/(losses) on disposals | (102) | (210) | 9 |
| Restructuring costs | (9) | 3 | - |
| Remeasurement of shares acquired prior to their initial consolidation | 2 | 232 | 119 |
| Transaction costs relating to the acquisition of consolidated companies | (14) | (25) | (18) |
| Impairment or amortization of brands, trade names, goodwill and other fixed assets | (105) | (50) | (89) |
| Other items, net | (14) | (3) | (16) |
| Other operating income and expenses | (242) | (54) | 4 |

See Notes 5 and 8 for impairment and amortization expenses recorded in 2023.

In 2023, “Net gains/(losses) on disposals” mainly related to the disposal of the 80% stake in Cruise Line Holdings Co. (see Note 2).

In 2022, “Net gains/(losses) on disposals” mainly related to Sephora's sale of its subsidiary in Russia, which was finalized in October 2022. The remeasurement of shares acquired prior to their initial consolidation in 2022 resulted from the acquisition of the remaining 60% stake in Mongoual SA, in which the Group previously held a 40% stake, recognized under “Investments in joint ventures and associates” (see Note 8).

27. NET FINANCIAL INCOME/(EXPENSE)

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------------------------------|--------------|--------------|--------------|
| Borrowing costs | (580) | (128) | 4 |
| Income from cash, cash equivalents and current available for sale financial assets | 212 | 113 | 40 |
| Fair value adjustment of borrowings and interest rate hedges | 1 | (2) | (3) |
| Cost of net financial debt | (367) | (17) | 41 |
| Interest on lease liabilities | (393) | (254) | (242) |
| Dividends received from non-current available for sale financial assets | 5 | 8 | 10 |
| Cost of foreign exchange derivatives | (399) | (358) | (206) |
| Fair value adjustment of available for sale financial assets | 263 | (225) | 499 |
| Other items, net | (43) | (42) | (49) |
| Other financial income and expenses | (175) | (618) | 254 |
| Net financial income/(expense) | (935) | (888) | 53 |

Income from cash, cash equivalents and current available for sale financial assets comprises the following items:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------------------------------------------------------|------------|------------|-----------|
| Income from cash and cash equivalents | 136 | 49 | 27 |
| Income from current available for sale financial assets ^(a) | 77 | 65 | 13 |
| Income from cash, cash equivalents and current available for sale financial assets | 212 | 113 | 40 |

(a) Including 60 million euros related to dividends received as of December 31, 2023 (50 million euros as of December 31, 2022 and 9 million euros as of December 31, 2021).

The fair value adjustment of borrowings and interest rate hedges is attributable to the following items:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------------------------|----------|------------|------------|
| Hedged financial debt | (60) | 139 | 82 |
| Hedging instruments | 60 | (135) | (80) |
| Unallocated derivatives | 1 | (6) | (5) |
| Fair value adjustment of borrowings and interest rate hedges | 1 | (2) | (3) |

The cost of foreign exchange derivatives breaks down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------------------------------------------------------------|--------------|--------------|--------------|
| Cost of commercial foreign exchange derivatives | (405) | (348) | (196) |
| Cost of foreign exchange derivatives related to net investments denominated in foreign currency | - | (12) | 3 |
| Cost and other items related to other foreign exchange derivatives | 5 | 3 | (13) |
| Cost of foreign exchange derivatives | (399) | (358) | (206) |

28. INCOME TAXES

28.1 Breakdown of the income tax expense

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------------|----------------|----------------|----------------|
| Current income taxes for the fiscal year | (6,059) | (5,877) | (5,316) |
| Current income taxes relating to previous fiscal years | 8 | (18) | (20) |
| Current income taxes | (6,051) | (5,896) | (5,336) |
| Change in deferred income taxes | 378 | 534 | 913 |
| Impact of changes in tax rates on deferred income taxes | - | - | (87) |
| Deferred income taxes | 378 | 534 | 826 |
| Total tax expense per income statement | (5,673) | (5,362) | (4,510) |
| Tax on items recognized in equity | (34) | (147) | 89 |

28.2 Breakdown of the net deferred tax asset/(liability)

The net deferred tax asset/(liability) broke down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------|----------------|----------------|----------------|
| Deferred tax assets | 3,992 | 3,661 | 3,156 |
| Deferred tax liabilities | (7,012) | (6,952) | (6,704) |
| Net deferred tax asset/(liability) | (3,020) | (3,290) | (3,549) |

28.3 Breakdown of the difference between statutory and effective tax rates

The effective tax rate is as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------|--------------|--------------|--------------|
| Profit before tax | 21,625 | 20,113 | 17,208 |
| Total tax expense | (5,673) | (5,362) | (4,510) |
| Effective tax rate | 26.2% | 26.7% | 26.2% |

The statutory tax rate – which is the rate applicable by law to the Group's French companies, including the 3.3% social security contribution – may be reconciled as follows to the effective tax rate disclosed in the consolidated financial statements:

| <i>(as % of income before tax)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------------------------------------|-------------|-------------|-------------|
| French statutory tax rate | 25.8 | 25.8 | 28.4 |
| Changes in tax rates | - | - | 0.5 |
| Differences in tax rates for foreign companies | (2.0) | (1.5) | (3.0) |
| Tax losses and tax loss carryforwards, and other changes in deferred tax | 0.2 | 0.2 | (3.2) |
| Differences between consolidated and taxable income, and income taxable at reduced rates | 0.5 | 0.5 | 2.2 |
| Tax on distribution ^(a) | 1.8 | 1.7 | 1.3 |
| Effective tax rate of the Group | 26.2 | 26.7 | 26.2 |

(a) Tax on distribution is mainly related to intra-Group dividends.

The Group's effective tax rate was 26.2% in 2023, compared with 26.7% in 2022 and 26.2% in 2021. As of December 31, 2023, the effective tax rate was down 0.5 points from December 31, 2022.

The international tax reform drawn up by the OECD, known as Pillar Two, aimed in particular at establishing a minimum tax rate of 15%, will take effect in France starting in fiscal year 2024.

The Group has launched a project to measure the impact of this reform and to coordinate the processes necessary to ensure compliance with its obligations. In light of the current state of regulations in the countries in which the Group is located, and subject to future regulatory specifications, the financial consequences mainly concern countries in the Middle East, and are not significant.

28.4 Sources of deferred tax

In the income statement^(a)

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------------|-------------|-------------|-------------|
| Valuation of brands | (40) | (47) | 350 |
| Other revaluation adjustments | 29 | (51) | 245 |
| Gains and losses on available for sale financial assets | (30) | 56 | (125) |
| Gains and losses on hedges of future foreign currency cash flows | - | 6 | (9) |
| Provisions for contingencies and losses | 107 | 18 | 121 |
| Intra-Group margin included in inventories | 118 | 268 | 120 |
| Other consolidation adjustments | 184 | 267 | 157 |
| Losses carried forward | 10 | 18 | (30) |
| Total | 378 | 534 | 826 |

(a) Income/(Expenses).

In equity^(a)

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------------|-------------|--------------|-------------|
| Fair value adjustment of vineyard land | (11) | 18 | (13) |
| Gains and losses on available for sale financial assets | - | - | - |
| Gains and losses on hedges of future foreign currency cash flows | (16) | (85) | 161 |
| Gains and losses on employee benefit commitments | (7) | (80) | (59) |
| Total | (34) | (147) | 89 |

(a) Gains/(Losses).

In the balance sheet^(a)

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------------------|----------------|----------------|----------------|
| Valuation of brands | (5,529) | (5,525) | (5,326) |
| Fair value adjustment of vineyard land | (588) | (578) | (595) |
| Other revaluation adjustments | (552) | (589) | (615) |
| Gains and losses on available for sale financial assets | (120) | (90) | (144) |
| Gains and losses on hedges of future foreign currency cash flows | (19) | (2) | 77 |
| Provisions for contingencies and losses | 948 | 882 | 945 |
| Intra-Group margin included in inventories | 1,320 | 1,209 | 936 |
| Other consolidation adjustments | 1,367 | 1,249 | 1,051 |
| Losses carried forward | 155 | 153 | 122 |
| Total | (3,020) | (3,290) | (3,549) |

(a) Asset/(Liability).

28.5 Losses carried forward

As of December 31, 2023, unused tax loss carryforwards and tax credits for which no assets were recognized (deferred tax assets or receivables) represented potential tax savings of

511 million euros (398 million euros in 2022 and 416 million euros in 2021).

28.6 Tax consolidation

France's tax consolidation system allows virtually all of the Group's French companies to combine their taxable profits to calculate the overall tax expense, for which only the consolidating parent company is liable. This tax consolidation system generated current tax savings of 266 million euros in 2023 (compared with tax savings of 66 million euros in 2022 and 91 million euros in 2021).

The other tax consolidation systems in place, notably in the United States, generated current tax savings of 80 million euros in 2023 (54 million euros in 2022 and 36 million euros in 2021).

29. EARNINGS PER SHARE

| | 2023 | 2022 | 2021 |
|-----------------------------------------------------------------------------------|--------------------|--------------------|--------------------|
| Net profit, Group share (EUR millions) | 15,174 | 14,084 | 12,036 |
| Average number of shares outstanding during the fiscal year | 502,290,188 | 504,157,339 | 504,757,339 |
| Average number of treasury shares held during the fiscal year | (2,233,602) | (2,036,645) | (1,129,631) |
| Average number of shares on which the calculation before dilution is based | 500,056,586 | 502,120,694 | 503,627,708 |
| Basic earnings per share (EUR) | 30.34 | 28.05 | 23.90 |
| Average number of shares outstanding on which the above calculation is based | 500,056,586 | 502,120,694 | 503,627,708 |
| Dilutive effect of bonus share plans | 247,730 | 359,406 | 267,884 |
| Other dilutive effects | - | - | - |
| Average number of shares on which the calculation after dilution is based | 500,304,316 | 502,480,100 | 503,895,592 |
| Diluted earnings per share (EUR) | 30.33 | 28.03 | 23.89 |

The LVMH share buyback program that began on December 21, 2021 ended on January 14, 2022; the LVMH shares acquired under this program are taken into account in calculating earnings per share before dilution. Shares remaining to be acquired at the period-end are not taken into account in calculating diluted earnings per share, in respect of “Other dilutive effects”.

No events occurred between December 31, 2023 and the date at which the financial statements were approved for publication that would have significantly affected the number of shares outstanding or the potential number of shares.

30. PROVISIONS FOR PENSIONS, CONTRIBUTION TO MEDICAL COSTS AND OTHER EMPLOYEE BENEFIT COMMITMENTS

30.1 Expense for the fiscal year

The expense recognized in the fiscal years presented for provisions for pensions, contribution to medical costs and other employee benefit commitments is as follows:

| (EUR millions) | 2023 | 2022 | 2021 |
|--------------------------------------------------------------------|------------|------------|------------|
| Service cost | 122 | 136 | 130 |
| Net interest cost | 23 | 15 | 15 |
| Actuarial gains and losses | 1 | (3) | - |
| Changes in plans | 4 | 8 | (1) |
| Total expense for the fiscal year for defined-benefit plans | 150 | 157 | 145 |

The French retirement reform passed in April 2023 has a negligible impact on the Group's benefit commitments.

30.2 Net recognized commitment

| <i>(EUR millions)</i> | Notes | 2023 | 2022 | 2021 |
|-----------------------------------------|-------|----------------|----------------|----------------|
| Benefits covered by plan assets | | 2,185 | 2,205 | 2,656 |
| Benefits not covered by plan assets | | 380 | 362 | 472 |
| Defined-benefit obligation | | 2,566 | 2,567 | 3,128 |
| Market value of plan assets | | (2,006) | (2,005) | (2,299) |
| Net recognized commitment | | 559 | 562 | 829 |
| <i>Of which: Non-current provisions</i> | 20 | 609 | 622 | 915 |
| <i>Current provisions</i> | 20 | 17 | 17 | 17 |
| <i>Other assets</i> | | (68) | (77) | (103) |
| Total | | 559 | 562 | 829 |

30.3 Breakdown of the change in the net recognized commitment

| <i>(EUR millions)</i> | Defined-benefit obligation | Market value of plan assets | Net recognized commitment |
|-------------------------------------------|----------------------------|-----------------------------|---------------------------|
| As of December 31, 2022 | 2,567 | (2,005) | 562 |
| Service cost | 122 | - | 122 |
| Net interest cost | 95 | (72) | 23 |
| Payments to recipients | (194) | 164 | (30) |
| Contributions to plan assets | - | (92) | (92) |
| Employee contributions | 15 | (15) | - |
| Changes in scope and reclassifications | 4 | - | 4 |
| Changes in plans | 4 | - | 4 |
| Actuarial gains and losses ^(a) | (22) | (7) | (29) |
| <i>Of which: Experience adjustments</i> | 50 | (7) | 43 |
| <i>Changes in demographic assumptions</i> | (9) | - | (9) |
| <i>Changes in financial assumptions</i> | (63) | - | (63) |
| Translation adjustment | (25) | 20 | (5) |
| As of December 31, 2023 | 2,566 | (2,006) | 559 |

(a) (Gain)/Loss.

Actuarial gains and losses resulting from experience adjustments related to fiscal years 2019 to 2022 were as follows:

| <i>(EUR millions)</i> | 2019 | 2020 | 2021 | 2022 |
|---------------------------------------------------------------------------------------|-------------|-------------|--------------|------------|
| Experience adjustments on the defined-benefit obligation | 31 | (12) | (64) | 49 |
| Experience adjustments on the market value of plan assets | (82) | (67) | (112) | 428 |
| Actuarial gains and losses resulting from experience adjustments^(a) | (51) | (79) | (176) | 477 |

(a) (Gain)/Loss.

The actuarial assumptions applied to estimate commitments in the main countries concerned were as follows:

| (as %) | 2023 | | | | | 2022 | | | | | 2021 | | | | |
|------------------------------|--------|---------------|----------------|-------|-------------|--------|---------------|----------------|-------|-------------|--------|---------------|----------------|-------|-------------|
| | France | United States | United Kingdom | Japan | Switzerland | France | United States | United Kingdom | Japan | Switzerland | France | United States | United Kingdom | Japan | Switzerland |
| Discount rate ^(a) | 3.27 | 5.17 | 4.77 | 1.83 | 1.85 | 3.38 | 5.18 | 4.78 | 1.27 | 1.50 | 0.70 | 2.89 | 1.74 | 1.00 | 0.06 |
| Future salary increase rate | 3.00 | 4.48 | n.a. | 2.12 | 2.28 | 3.00 | 4.52 | n.a. | 2.10 | 2.12 | 1.96 | 3.59 | n.a. | 2.07 | 1.75 |

(a) Discount rates were determined with reference to market yields of AA-rated corporate bonds at the period-end in the countries concerned. Bonds with maturities comparable to those of the commitments were used.
n.a.: Not applicable.

The assumed rate of increase of medical expenses in the United States is 6.2%.

A 1.5-point increase in the discount rate would result in a 215 million euro reduction in the amount of the defined-benefit obligation as of December 31, 2023; a 1.5-point decrease in the discount rate would result in a 235 million euro increase.

30.4 Breakdown of benefit obligations

The breakdown of the defined-benefit obligation by type of benefit plan is as follows:

| (EUR millions) | 2023 | 2022 | 2021 |
|-----------------------------------------|--------------|--------------|--------------|
| Supplementary pensions | 2,047 | 2,102 | 2,601 |
| Retirement bonuses and similar benefits | 353 | 308 | 351 |
| Medical costs of retirees | 106 | 100 | 133 |
| Length-of-service bonuses and other | 60 | 57 | 43 |
| Defined-benefit obligation | 2,566 | 2,567 | 3,128 |

The geographic breakdown of the defined-benefit obligation is as follows:

| (EUR millions) | 2023 | 2022 | 2021 |
|-----------------------------------|--------------|--------------|--------------|
| France | 606 | 595 | 746 |
| Europe (excl. France) | 639 | 568 | 647 |
| United States | 1,123 | 1,195 | 1,514 |
| Japan | 133 | 151 | 164 |
| Asia (excl. Japan) | 54 | 49 | 49 |
| Other countries | 11 | 9 | 8 |
| Defined-benefit obligation | 2,566 | 2,567 | 3,128 |

The main components of the Group's net commitment for retirement and other defined-benefit obligations as of December 31, 2023 are as follows:

- In France:
 - these commitments include the commitment to the Group's senior executives and members of the Executive Committee, who were covered by a supplementary pension plan after a certain number of years of service, the amount of which was determined on the basis of the average of their three highest amounts of annual compensation. Pursuant to the Order of July 3, 2019, this supplementary pension plan has been closed, and the rights frozen as of December 31, 2019;
 - they also include end-of-career bonuses and long-service awards, the payment of which is determined by French law

and collective bargaining agreements, respectively upon retirement or after a certain number of years of service.

- In Europe (excluding France), commitments concern defined-benefit pension plans set up in the United Kingdom by certain Group companies; participation by Group companies in Switzerland in the mandatory Swiss occupational pension plan, the LPP (*Loi pour la Prévoyance Professionnelle*); and in Italy the TFR (*Trattamento di Fine Rapporto*), a legally required end-of-service allowance, paid regardless of the reason for the employee's departure from the company.
- In the United States, the commitment relates to defined-benefit pension plans or retiree healthcare coverage set up by certain Group companies, Tiffany in particular. Most of the commitment concerns qualified pension plans as defined in the United States Internal Revenue Code.

30.5 Breakdown of related plan assets

The breakdown of the market value of plan assets by type of investment is as follows:

| <i>(as % of market value of related plan assets)</i> | 2023 | 2022 | 2021 |
|------------------------------------------------------|------------|------------|------------|
| Shares | 23 | 26 | 30 |
| Bonds | | | |
| — Private issues | 32 | 34 | 28 |
| — Public issues | 10 | 12 | 13 |
| Cash, investment funds, real estate and other assets | 35 | 28 | 29 |
| Total | 100 | 100 | 100 |

These assets do not include debt securities issued by Group companies, or any LVMH shares for significant amounts. The Group plans to increase the related plan assets in 2024 by paying in approximately 98 million euros.

31. OFF-BALANCE SHEET COMMITMENTS

31.1 Purchase commitments

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|--------------------------------------------------------------------------------------------------------|-------|-------|-------|
| Grapes, wines and <i>eaux-de-vie</i> | 3,463 | 3,138 | 2,843 |
| Other purchase commitments for raw materials | 803 | 810 | 759 |
| Industrial and commercial fixed assets | 1,432 | 1,173 | 715 |
| Investments in joint venture shares and non-current available for sale financial assets ^(a) | 367 | 181 | 317 |

(a) See also Note 2.

Some Wines and Spirits companies have contractual purchase arrangements with various local producers for the future supply of grapes, still wines and *eaux-de-vie*. These commitments are

valued, depending on the nature of the purchases, on the basis of the contractual terms or known fiscal year-end prices and estimated production yields.

As of December 31, 2023, the maturity schedule of these commitments was as follows:

| <i>(EUR millions)</i> | Less than 1 year | From 1 to 5 years | More than 5 years | Total |
|-----------------------------------------------------------------------------------------|------------------|-------------------|-------------------|-------|
| Grapes, wines and <i>eaux-de-vie</i> | 907 | 2,195 | 361 | 3,463 |
| Other purchase commitments for raw materials | 369 | 433 | - | 803 |
| Industrial and commercial fixed assets | 591 | 704 | 137 | 1,432 |
| Investments in joint venture shares and non-current available for sale financial assets | 367 | - | - | 367 |

31.2 Collateral and other guarantees

As of December 31, 2023, these commitments broke down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|----------------------------|-------------|-------------|-------------|
| Securities and deposits | 643 | 415 | 415 |
| Other guarantees | 327 | 328 | 162 |
| Guarantees given | 970 | 744 | 577 |
| Guarantees received | (42) | (53) | (65) |

The maturity dates of these commitments are as follows:

| <i>(EUR millions)</i> | Less than 1 year | From 1 to 5 years | More than 5 years | Total |
|----------------------------|---------------------|----------------------|----------------------|-------------|
| Securities and deposits | 522 | 80 | 41 | 643 |
| Other guarantees | 128 | 150 | 49 | 327 |
| Guarantees given | 650 | 231 | 89 | 970 |
| Guarantees received | (19) | (20) | (3) | (42) |

31.3 Other commitments

The Group is not aware of any significant off-balance sheet commitments other than those described above.

32. EXCEPTIONAL EVENTS AND LITIGATION

As part of its day-to-day management, the Group may be party to various legal proceedings concerning trademark rights, personal data protection, the protection of intellectual property rights, the protection of selective retailing networks, consumer protection, licensing agreements, employee relations, tax audits, and any other matters inherent to its business. The Group believes that the provisions recorded in the balance sheet in respect of these risks, litigation proceedings and disputes that are in progress

and any others of which it is aware at the year-end, are sufficient to avoid its consolidated financial position being materially impacted in the event of an unfavorable outcome.

To the best of the Company's knowledge, there are no pending or impending administrative, judicial or arbitration procedures that are likely to have, or have had over the twelve-month period under review, any significant impact on the Group's financial position or profitability.

33. RELATED-PARTY TRANSACTIONS

33.1 Relations of LVMH with Christian Dior and Agache

The LVMH group is consolidated in the accounts of Christian Dior, a public company listed on the Eurolist by Euronext Paris and controlled by Agache SCA ("Agache") via its subsidiary Financière Agache.

Agache SCA, which has specialist teams, provides assistance to the LVMH group, primarily in the areas of financial engineering,

strategy, development, and corporate and real estate law. Agache SCA also leases office premises to the LVMH group.

Conversely, the LVMH group provides various administrative and operational services and leases real estate and movable property assets to Agache SCA and some of its subsidiaries.

Transactions between LVMH and Agache and its subsidiaries may be summarized as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|-------------------------------------------------------|------|------|------|
| Amounts billed by Agache and its subsidiaries to LVMH | (3) | (4) | (2) |
| Amount payable outstanding as of December 31 | (1) | (1) | - |
| Amounts billed by LVMH to Agache and its subsidiaries | 14 | 12 | 9 |
| Amount receivable outstanding as of December 31 | 5 | 4 | 3 |

33.2 Relations with Diageo

Moët Hennessy SAS and Moët Hennessy International SAS (hereinafter referred to as “Moët Hennessy”) hold the LVMH group’s investments in the Wines and Spirits business group, with the exception of Château d’Yquem, Château Cheval Blanc, Domaine du Clos des Lambrays, Colgin Cellars and certain champagne vineyards. Diageo holds a 34% stake in Moët Hennessy. When that holding was acquired in 1994, an agreement was entered into between Diageo and LVMH for the

apportionment of shared holding company costs between Moët Hennessy and the other holding companies of the LVMH group.

Under this agreement, Moët Hennessy assumed 11% of shared costs in 2023 (12% in 2022 and 13% in 2021), and accordingly re-invoiced the excess costs incurred to LVMH SE. After re-invoicing, the amount of shared costs assumed by Moët Hennessy came to 30 million euros for 2023 (21 million euros in 2022 and 19 million euros in 2021).

33.3 Relations with the Fondation Louis Vuitton

In 2014, the Fondation Louis Vuitton opened a modern and contemporary art museum in Paris. The LVMH group finances the Fondation as part of its corporate giving initiatives. Its net contributions to this project are included in “Property, plant

and equipment” and are depreciated from the time the museum opened (2014) over the remaining duration of the public property use agreement awarded by the City of Paris.

33.4 Executive bodies

The total compensation paid to the members of the Executive Committee and the Board of Directors, in respect of their functions within the Group, breaks down as follows:

| <i>(EUR millions)</i> | 2023 | 2022 | 2021 |
|---------------------------------------------------------------------------------|-------------|-------------|-------------|
| Gross compensation, employer social security contributions and benefits in kind | 109 | 94 | 78 |
| Post-employment benefits | - | - | - |
| Other long-term benefits | 5 | 7 | (5) |
| End-of-contract bonuses | - | 2 | - |
| Cost of bonus share and similar plans | 59 | 84 | 97 |
| Total | 173 | 187 | 170 |

The commitment recognized as of December 31, 2023 for post-employment benefits net of related plan assets equated to a net asset of 5 million euros (compared with a net commitment of 24 million euros as of December 31, 2022 and of 71 million euros as of December 31, 2021).

34. SUBSEQUENT EVENTS

No significant subsequent events occurred between December 31, 2023 and January 25, 2024, the date at which the financial statements were approved for publication by the Board of Directors.

Consolidated companies

CONSOLIDATED COMPANIES

| Company | Registered office | Method of consolidation | Ownership interest |
|------------------------------------------------------|---------------------------------|-------------------------|--------------------|
| WINES AND SPIRITS | | | |
| Moët Hennessy Hellas Single Member MHCS | Athens, Greece | FC | 66% |
| Moët Hennessy Italia SpA | Épernay, France | FC | 66% |
| Société Civile des Crus de Champagne | Milan, Italy | FC | 66% |
| Moët Hennessy UK | Reims, France | FC | 66% |
| Moët Hennessy España | London, United Kingdom | FC | 66% |
| Moët Hennessy Portugal | Barcelona, Spain | FC | 66% |
| Moët Hennessy (Suisse) | Lisbon, Portugal | FC | 66% |
| Moët Hennessy Deutschland GmbH | Geneva, Switzerland | FC | 66% |
| Moët Hennessy Entreprise Adaptée SCEA Les Fournettes | Munich, Germany | FC | 66% |
| Champagne Des Moutiers | Épernay, France | FC | 66% |
| Moët Hennessy de Mexico Chamfiar | Monthelon, France | FC | 66% |
| Société Viticole de Reims | Épernay, France | FC | 66% |
| Compagnie Française du Champagne et du Luxe | Épernay, France | FC | 66% |
| Champagne Bernard Breuzon | Colomé-le-Sec, France | FC | 66% |
| Moët Hennessy Belux | Brussels, Belgium | FC | 66% |
| Champagne De Mansin | Gyé-sur-Seine, France | FC | 66% |
| Moët Hennessy sterreich | Vienna, Austria | FC | 66% |
| Moët Hennessy Polska | Warsaw, Poland | FC | 66% |
| Moët Hennessy Suomi | Helsinki, Finland | FC | 66% |
| Moët Hennessy Czech Republic | Prague, Czech Republic | FC | 66% |
| Moët Hennessy Sverige | Stockholm, Sweden | FC | 66% |
| Moët Hennessy Norge | Sandvika, Norway | FC | 66% |
| Moët Hennessy Danmark | Copenhagen, Denmark | FC | 66% |
| Moët Hennessy Services UK | London, United Kingdom | FC | 66% |
| Moët Hennessy Turkey | Istanbul, Turkey | FC | 66% |
| Moët Hennessy South Africa Pty Ltd SCEV 4F | Johannesburg, South Africa | FC | 66% |
| Moët Hennessy Nigeria | Épernay, France | FC | 66% |
| SCI JVIGNOBLES | Lagos, Nigeria | FC | 66% |
| Moët Hennessy Middle East FZE | Verzenay, France | FC | 66% |
| Champagne Jacques Robert | Dubai, United Arab Emirates | FC | 66% |
| SCI du Domaine de Saint-Antoine | Monthelon, France | FC | 66% |
| Cotes de Saint Michel | Monthelon, France | FC | 66% |
| Moët Hennessy Nederland | Baarn, Netherlands | FC | 66% |
| Moët Hennessy USA | New York, USA | FC | 66% |
| MHD Moët Hennessy Diageo | Courbevoie, France | JV | 66% |
| SA Du Château d'Yquem | Sauternes, France | FC | 97% |
| SC Du Château d'Yquem | Sauternes, France | FC | 97% |
| Société Civile Cheval Blanc (SCCB) | Saint-Emilion, France | EM | 50% |
| Société du Domaine des Lambrays Colgin Cellars | Morey-Saint-Denis, France | FC | 100% |
| Chandon International | California, USA | FC | 60% |
| Domaine Chandon, Inc. | Paris, France | FC | 66% |
| Moët Hennessy Do Brasil - Vinhos E Destilados | California, USA | FC | 66% |
| Bodegas Chandon Argentina | São Paulo, Brazil | FC | 66% |
| Domaine Chandon Australia Pty | Buenos Aires, Argentina | FC | 66% |
| Domaine Chandon (Ningxia) | Coldstream, Victoria, Australia | FC | 66% |
| Moët Hennessy Co. Ltd | Yinchuan, China | FC | 40% |
| Moët Hennessy Chandon (Ningxia) | Yinchuan, China | FC | 40% |
| Vineyards Co. Ltd | Yinchuan, China | FC | 40% |
| Château d'Esclans | La Motte, France | FC | 66% |
| Caves d'Esclans | La Motte, France | FC | 66% |
| Esclans Estate | La Motte, France | FC | 66% |
| Ace of Spades Holdings LLC | New York, USA | FC | 33% |
| Cheval Des Andes | Buenos Aires, Argentina | EM | 33% |
| Veuve Clicquot PTies Pty Ltd | Margaret River, Australia | FC | 66% |
| Cloudy Bay Vineyards Ltd | Blenheim, New Zealand | FC | 66% |
| Moët Hennessy Shangri-La (Deqin) | Deqin, China | FC | 53% |
| Winery Company | Deqin, China | FC | 53% |
| Newton Vineyard LLC | California, USA | FC | 66% |
| Château du Galoupet | La Londe-les-Maures, France | FC | 66% |
| SCI du Domaine Cosson | Morey-Saint-Denis, France | FC | 100% |
| Les Beaux Monts | Morey-Saint-Denis, France | FC | 90% |
| Hugo | Morey-Saint-Denis, France | FC | 100% |
| Minuty SAS | Gassin, France | FC | 66% |
| La Bastide de Verez | Vidauban, France | FC | 66% |
| Consorts Matton | Gassin, France | FC | 66% |
| Elise | Gassin, France | FC | 66% |
| Joseph Phelps Vineyards | California, USA | FC | 66% |
| Jas Hennessy & Co. | Cognac, France | FC | 65% |
| Distillerie de la Groie | Cognac, France | FC | 65% |
| SICA de Bagnolet | Cognac, France | FC | 3% |
| Sodepa | Cognac, France | FC | 65% |
| Diageo Moët Hennessy BV | Amsterdam, Netherlands | JV | 66% |
| Hennessy Dublin | Dublin, Ireland | FC | 66% |
| Edward Dillon & Co. Ltd | Dublin, Ireland | EM | 26% |
| Hennessy Far East | Hong Kong, China | FC | 65% |
| Moët Hennessy Diageo Hong Kong | Hong Kong, China | JV | 66% |
| Moët Hennessy Diageo Macau | Macao, China | JV | 66% |
| Moët Hennessy Diageo Singapore Pte | Singapore | JV | 66% |
| Moët Hennessy Diageo Malaysia Sdn. | Kuala Lumpur, Malaysia | JV | 66% |
| Moët Hennessy Cambodia Co. | Phnom Penh, Cambodia | FC | 34% |
| Moët Hennessy Philippines | Makati, Philippines | FC | 49% |
| Diageo Moët Hennessy Thailand | Bangkok, Thailand | JV | 66% |
| Moët Hennessy Shanghai | Shanghai, China | FC | 66% |

| Company | Registered office | Method of consolidation | Ownership interest |
|----------------------------------------------------------|-----------------------------------|-------------------------|--------------------|
| Moët Hennessy India | Mumbai, India | FC | 66% |
| Jas Hennessy Taiwan | Taipei, Taiwan | FC | 65% |
| Moët Hennessy Diageo China Company | Shanghai, China | JV | 66% |
| Moët Hennessy Distribution Russia | Moscow, Russia | FC | 66% |
| Moët Hennessy Vietnam Distribution Shareholding Co. | Ho Chi Minh City, Vietnam | FC | 33% |
| Moët Hennessy Russia | Moscow, Russia | FC | 66% |
| MH Champagnes and Wines Korea Ltd | Icheon, South Korea | FC | 66% |
| Moët Hennessy (Hainan) Company Limited | Haikou, China | FC | 66% |
| MHD Moët Hennessy Diageo | Tokyo, Japan | JV | 66% |
| Moët Hennessy Asia Pacific Pte Ltd | Singapore | FC | 65% |
| Moët Hennessy Australia | Mascot, Australia | FC | 65% |
| Polmos Zyrardów Sp. z o.o. | Zyrardów, Poland | FC | 66% |
| The Glenmorangie Company | Edinburgh, United Kingdom | FC | 66% |
| Macdonald & Muir Ltd | Edinburgh, United Kingdom | FC | 66% |
| Ardbeg Distillery Limited | Edinburgh, United Kingdom | FC | 66% |
| Glenmorangie Distillery Co. Ltd | Edinburgh, United Kingdom | FC | 66% |
| James Martin & Company Ltd | Edinburgh, United Kingdom | FC | 66% |
| Nicol Anderson & Co. Ltd | Edinburgh, United Kingdom | FC | 66% |
| Woodinville Whiskey Company LLC | Washington, USA | FC | 66% |
| RJM Entrepise | Paris, France | FC | 66% |
| Davis Hogue Distilling Co. | New York, USA | FC | 66% |
| Agrotequilera de Jalisco | Mexico City, Mexico | EM | 33% |
| Dionisro | Sesto San Giovanni, Italy | EM | 33% |
| Cravan SASU | Paris, France | FC | 66% |
| FASHION AND LEATHER GOODS | | | |
| Manufacture de Souliers Louis Vuitton | Fiesso d'Artico, Italy | FC | 100% |
| Louis Vuitton Malletier | Paris, France | FC | 100% |
| Louis Vuitton Saint-Barthélemy | Saint-Barthélemy, French Antilles | FC | 100% |
| Louis Vuitton Cantacilik Ticaret | Istanbul, Turkey | FC | 100% |
| Louis Vuitton Editeur | Paris, France | FC | 100% |
| Louis Vuitton International | Paris, France | FC | 100% |
| Société des Ateliers Louis Vuitton | Paris, France | FC | 100% |
| Les Ateliers Joailliers Louis Vuitton | Paris, France | FC | 100% |
| Manufacture des Accessoires Louis Vuitton | Fiesso d'Artico, Italy | FC | 100% |
| Louis Vuitton Bahrain WLL | Manama, Bahrain | FC | 75% |
| Société Louis Vuitton Services | Paris, France | FC | 100% |
| Louis Vuitton Qatar LLC | Doha, Qatar | FC | 73% |
| Société des Magasins Louis Vuitton France | Paris, France | FC | 100% |
| Belle Jardinière | Paris, France | FC | 100% |
| La Fabrique du Temps Louis Vuitton | Meyrin, Switzerland | FC | 100% |
| Louis Vuitton Monaco | Monte Carlo, Monaco | FC | 100% |
| ELV | Paris, France | FC | 100% |
| Louis Vuitton Services Europe | Brussels, Belgium | FC | 100% |
| Louis Vuitton UK | London, United Kingdom | FC | 100% |
| Louis Vuitton Ireland | Dublin, Ireland | FC | 100% |
| Louis Vuitton Deutschland | Munich, Germany | FC | 100% |
| Louis Vuitton Ukraine | Kiev, Ukraine | FC | 100% |
| Manufacture de Maroquinerie et Accessoires Louis Vuitton | Barcelona, Spain | FC | 100% |
| Atepel - Ateliers des Ponte de Lima | Calvelo, Portugal | FC | 100% |
| Louis Vuitton Netherlands | Amsterdam, Netherlands | FC | 100% |
| Louis Vuitton Belgium | Brussels, Belgium | FC | 100% |
| Louis Vuitton Luxembourg | Luxembourg | FC | 100% |
| Louis Vuitton Hellas | Athens, Greece | FC | 100% |
| Louis Vuitton Portugal Maleiro | Lisbon, Portugal | FC | 100% |
| Louis Vuitton Israel | Tel Aviv, Israel | FC | 100% |
| Louis Vuitton Danmark | Copenhagen, Denmark | FC | 100% |
| Louis Vuitton Aktiebolag | Stockholm, Sweden | FC | 100% |
| Louis Vuitton Suisse | Meyrin, Switzerland | FC | 100% |
| Louis Vuitton Polska Sp. z o.o. | Warsaw, Poland | FC | 100% |
| Louis Vuitton Ceska | Prague, Czech Republic | FC | 100% |
| Louis Vuitton Österreich | Vienna, Austria | FC | 100% |
| Louis Vuitton Kazakhstan | Almaty, Kazakhstan | FC | 100% |
| Louis Vuitton US Manufacturing, Inc. | California, USA | FC | 100% |
| Somarest | Sibi, Romania | FC | 100% |
| Louis Vuitton Hawaii, Inc. | Hawaii, USA | FC | 100% |
| Louis Vuitton Guam, Inc. | Tamuning, Guam | FC | 100% |
| Louis Vuitton Saipan Inc. | Saipan, Northern Mariana Islands | FC | 100% |
| Louis Vuitton Norge | Oslo, Norway | FC | 100% |
| San Dimas Luggage Company | California, USA | FC | 100% |
| Louis Vuitton North America, Inc. | New York, USA | FC | 100% |
| Louis Vuitton USA, Inc. | New York, USA | FC | 100% |
| Louis Vuitton Liban Retail SAL | Beirut, Lebanon | FC | 95% |
| Louis Vuitton Vietnam Company Limited | Hanoi, Vietnam | FC | 100% |
| Louis Vuitton Suomi | Helsinki, Finland | FC | 100% |
| Louis Vuitton Romania Srl | Bucharest, Romania | FC | 100% |
| LYMH Fashion Group Brasil Ltda | São Paulo, Brazil | FC | 100% |
| Louis Vuitton Panama, Inc. | Panama City, Panama | FC | 100% |
| Louis Vuitton Mexico | Mexico City, Mexico | FC | 100% |
| Louis Vuitton Chile SpA | Santiago de Chile, Chile | FC | 100% |
| Louis Vuitton (Aruba) | Oranjestad, Aruba | FC | 100% |
| Louis Vuitton Republica Dominicana | Santo Domingo, Dominican Republic | FC | 100% |
| Louis Vuitton Argentina | Buenos Aires, Argentina | FC | 100% |
| Louis Vuitton Peru Srl | Lima, Peru | FC | 100% |
| Louis Vuitton Hong Kong | Hong Kong, China | FC | 100% |
| Louis Vuitton Hong Kong Limited | Hong Kong, China | FC | 100% |

| Company | Registered office | Method of consolidation | Ownership interest | Company | Registered office | Method of consolidation | Ownership interest |
|---------------------------------------------------|--------------------------------------|-------------------------|--------------------|-----------------------------------------------|------------------------------|-------------------------|--------------------|
| Louis Vuitton (Philippines) Inc. | Makati, Philippines | FC | 100% | Loro Piana Switzerland | Lugano, Switzerland | FC | 85% |
| Louis Vuitton Singapore Pte Ltd | Singapore | FC | 100% | Loro Piana France | Paris, France | FC | 85% |
| LV Information & Operation Services Pte Ltd | Singapore | FC | 100% | Loro Piana | Munich, Germany | FC | 85% |
| PT Louis Vuitton Indonesia | Jakarta, Indonesia | FC | 98% | Loro Piana GB | London, United Kingdom | FC | 85% |
| Louis Vuitton (Malaysia) Sdn. Bhd. | Kuala Lumpur, Malaysia | FC | 100% | LG Distribution LLC | Delaware, USA | FC | 85% |
| Louis Vuitton (Thailand) Société Anonyme | Bangkok, Thailand | FC | 100% | Warren Corporation | Connecticut, USA | FC | 85% |
| Louis Vuitton Taiwan Ltd | Taipei, Taiwan | FC | 100% | Loro Piana & C. | New York, USA | FC | 85% |
| Louis Vuitton Australia Pty Ltd | Sydney, Australia | FC | 100% | Loro Piana USA | New York, USA | FC | 85% |
| Louis Vuitton (China) Co. Ltd | Shanghai, China | FC | 100% | Loro Piana (HK) | Hong Kong, China | FC | 85% |
| Louis Vuitton New Zealand | Auckland, New Zealand | FC | 100% | Loro Piana (Shanghai) Commercial Co. | Shanghai, China | FC | 85% |
| Louis Vuitton Kuwait WLL | Kuwait City, Kuwait | FC | 37% | Loro Piana (Shanghai) Textile Trading Co. | Shanghai, China | FC | 85% |
| Louis Vuitton India Retail Private Limited | Gurugram, India | FC | 100% | Loro Piana Mongolia | Ulaanbaatar, Mongolia | FC | 85% |
| Louis Vuitton EAU LLC | Dubai, United Arab Emirates | FC | 75% | Loro Piana Korea Co. | Seoul, South Korea | FC | 85% |
| Louis Vuitton Saudi Arabia Ltd | Jeddah, Saudi Arabia | FC | 75% | Loro Piana (Macau) | Macao, China | FC | 85% |
| Louis Vuitton Middle East | Dubai, United Arab Emirates | FC | 75% | Loro Piana Monaco | Monte Carlo, Monaco | FC | 85% |
| Louis Vuitton - Jordan PSC | Amman, Jordan | FC | 95% | Loro Piana España | Madrid, Spain | FC | 85% |
| L.D. Manufacture Srl | Sant'Antimo, Italy | FC | 90% | Loro Piana Japan Co. | Tokyo, Japan | FC | 85% |
| Microedge Sàrl | Vernier, Switzerland | FC | 100% | Loro Piana Far East | Singapore | FC | 85% |
| LV Qatar Airport QFZ LLC | Doha, Qatar | FC | 100% | Loro Piana Peru | Lucanas, Peru | FC | 85% |
| Louis Vuitton Korea Ltd | Seoul, South Korea | FC | 100% | Manifattura Loro Piana | Sillavengo, Italy | FC | 85% |
| LV Investments SAS | Paris, France | FC | 100% | Loro Piana Oesterreich | Vienna, Austria | FC | 85% |
| Gérald G. SA | Meyrin, Switzerland | FC | 100% | Loro Piana Czech Republic | Prague, Czech Republic | FC | 85% |
| Daniel R. SA | Meyrin, Switzerland | FC | 100% | Loro Piana Canada | Toronto, Canada | FC | 85% |
| Art & D SA | Carouge, Switzerland | FC | 100% | Cashmere Lifestyle Luxury Trading LLC | Dubai, United Arab Emirates | FC | 51% |
| H2L SARL | Gland, Switzerland | FC | 100% | Loro Piana Mexico S.A. de C.V. | Naucaclpan, Mexico | FC | 85% |
| Manufacture de Souliers des Marches Srl | Civitanova Marche, Italy | FC | 100% | Vicuna Trading WLL | Doha, Qatar | FC | 53% |
| LV Industria Srl | Milan, Italy | FC | 100% | Loro Piana Kuwait | Kuwait City, Kuwait | FC | 51% |
| LVMH Fashion Group Trading Korea Ltd | Seoul, South Korea | FC | 100% | Loro Piana (Thailand) Limited | Bangkok, Thailand | FC | 85% |
| Manufacture de Textiles Louis Vuitton Srl | Milan, Italy | FC | 100% | Loro Piana Hellas Single - Member P.C. | Athens, Greece | FC | 85% |
| Irwindale Associates LLC | New York, USA | FC | 100% | Loro Piana Shared Service Management - FZ LLC | Dubai, United Arab Emirates | FC | 85% |
| Atelier Lutèce SAS | Paris, France | FC | 61% | HLJ Holding Pte Ltd | Singapore | FC | 100% |
| Adamantem SAS | Gueux, France | FC | 51% | Heng Long International Ltd | Singapore | FC | 100% |
| Louis Vuitton Hungaria Kft. | Budapest, Hungary | FC | 100% | Heng Long Leather Co. (Pte) Ltd | Singapore | FC | 100% |
| Louis Vuitton Vostok | Moscow, Russia | FC | 100% | Heng Long Leather (Guangzhou) Co. Ltd | Guangzhou, China | FC | 100% |
| LV Colombia SAS | Santa Fé de Bogota, Colombia | FC | 100% | HL Australia Proprietary Ltd | Sydney, Australia | FC | 100% |
| Louis Vuitton Maroc | Casablanca, Morocco | FC | 100% | Starke Holding | Florida, USA | FC | 100% |
| Louis Vuitton South Africa | Johannesburg, South Africa | FC | 100% | Cypress Creek Farms | Florida, USA | FC | 100% |
| Louis Vuitton Macau Company Limited | Macao, China | FC | 100% | The Florida Alligator Company | Florida, USA | FC | 100% |
| Louis Vuitton Japan KK | Tokyo, Japan | FC | 99% | Pellefina | Florida, USA | FC | 100% |
| Louis Vuitton Services KK | Tokyo, Japan | FC | 99% | LVMH Métiers d'Art | Paris, France | FC | 100% |
| Louis Vuitton Canada, Inc. | Toronto, Canada | FC | 100% | Taneries Roux | Romans-sur-Isère, France | FC | 100% |
| Louis Vuitton Italia Srl | Milan, Italy | FC | 100% | Jade Creation | Albergaria-a-Velha, Portugal | FC | 55% |
| Marc Jacobs International | New York, USA | FC | 80% | Jade Jewellery | Paris, France | FC | 55% |
| Marc Jacobs International (UK) | London, United Kingdom | FC | 80% | Fonderie Sylvain Compagnon | Chaumontel, France | FC | 55% |
| Marc Jacobs Trademarks | New York, USA | FC | 80% | Off-White LLC | New York, USA | FC | 100% |
| Marc Jacobs Japan | Tokyo, Japan | FC | 80% | Off-White Operating Srl | Milan, Italy | EM | 25% |
| Marc Jacobs International France | Paris, France | FC | 80% | Jean Patou SAS | Paris, France | FC | 70% |
| Marc Jacobs Commercial and Trading (Shanghai) Co. | Shanghai, China | FC | 80% | Rimowa GmbH | Cologne, Germany | FC | 100% |
| Marc Jacobs Hong Kong | Hong Kong, China | FC | 80% | Rimowa GmbH & Co. Distribution KG | Cologne, Germany | FC | 100% |
| Marc Jacobs Holdings | New York, USA | FC | 80% | Rimowa Electronic Tag GmbH | Cologne, Germany | FC | 100% |
| Marc Jacobs Hong Kong Distribution Company | Hong Kong, China | FC | 80% | Rimowa CZ spol. s r.o. | Pelhrimov, Czech Republic | FC | 100% |
| Marc Jacobs Macau Distribution Company | Macao, China | FC | 80% | Rimowa America Do Sul Malas De Viagem Ltda | São Paulo, Brazil | FC | 100% |
| Marc Jacobs Canada | Toronto, Canada | FC | 80% | Rimowa North America Inc. | Cambridge, Canada | FC | 100% |
| Loewe | Madrid, Spain | FC | 100% | Rimowa Inc. | New York, USA | FC | 100% |
| Loewe Hermanos | Madrid, Spain | FC | 100% | Rimowa Distribution Inc. | New York, USA | FC | 100% |
| Manufacturas Loewe | Madrid, Spain | FC | 100% | Rimowa Far East Limited | Hong Kong, China | FC | 100% |
| LVMH Fashion Group France | Paris, France | FC | 100% | Rimowa Macau Limited | Macao, China | FC | 100% |
| Loewe Hermanos UK | London, United Kingdom | FC | 100% | Rimowa Japan Co. Ltd | Tokyo, Japan | FC | 100% |
| Loewe Hong Kong | Hong Kong, China | FC | 100% | Rimowa France SARL | Paris, France | FC | 100% |
| Loewe Commercial and Trading (Shanghai) Co. | Shanghai, China | FC | 100% | Rimowa Italy Srl | Milan, Italy | FC | 100% |
| Loewe Fashion | Singapore | FC | 100% | Rimowa Netherlands BV | Amsterdam, Netherlands | FC | 100% |
| Loewe Taiwan | Taipei, Taiwan | FC | 100% | Rimowa Spain SLU | Madrid, Spain | FC | 100% |
| Loewe Macau Company | Macao, China | FC | 100% | Rimowa Great Britain Limited | London, United Kingdom | FC | 100% |
| Loewe Alemania | Frankfurt, Germany | FC | 100% | Rimowa Austria GmbH | Innsbruck, Austria | FC | 100% |
| Loewe Italy | Milan, Italy | FC | 100% | Rimowa Schweiz AG | Dübendorf, Switzerland | FC | 100% |
| Loewe Holanda BV | Amsterdam, Netherlands | FC | 100% | 110 Vondrau Holdings Inc. | Cambridge, Canada | FC | 100% |
| Loewe LLC | New York, USA | FC | 100% | Rimowa China | Shanghai, China | FC | 100% |
| Loewe Canada Inc. | Toronto, Canada | FC | 100% | Rimowa International | Paris, France | FC | 100% |
| Loewe Australia | Sydney, Australia | FC | 100% | Rimowa Group Services | Paris, France | FC | 100% |
| Loewe Thailand Ltd | Bangkok, Thailand | FC | 100% | Rimowa Middle East FZ-LLC | Dubai, United Arab Emirates | FC | 100% |
| Loewe Korea Ltd | Seoul, South Korea | FC | 100% | Rimowa Korea Ltd | Seoul, South Korea | FC | 100% |
| Loewe JV Middle East WLL | Dubai, United Arab Emirates | FC | 65% | Rimowa Orient Trading-LLC | Dubai, United Arab Emirates | FC | 100% |
| Loewe Suecia AB | Stockholm, Sweden | FC | 100% | Rimowa Singapore | Singapore | FC | 100% |
| Loewe Dinamarca Aps | Copenhagen, Denmark | FC | 100% | Rimowa Australia | Sydney, Australia | FC | 100% |
| Loewe Switzerland SA | Geneva, Switzerland | FC | 100% | Rimowa Group GmbH | Cologne, Germany | FC | 100% |
| LVMH Fashion Group Support | Paris, France | FC | 100% | Rimowa Malaysia Sdn. Bhd. | Kuala Lumpur, Malaysia | FC | 100% |
| Berluti SA | Paris, France | FC | 100% | Rimowa Thailand Ltd | Bangkok, Thailand | FC | 100% |
| Berluti Monaco | Monte Carlo, Monaco | FC | 100% | Anin Star Holding Limited | London, United Kingdom | EM | 49% |
| Manifattura Berluti Srl | Ferrara, Italy | FC | 100% | Stella McCartney Limited | London, United Kingdom | EM | 49% |
| Berluti LLC | New York, USA | FC | 100% | Stella McCartney America, Inc. | Delaware, USA | EM | 49% |
| Berluti UK Limited (Company) | London, United Kingdom | FC | 100% | Stella McCartney France SAS | Paris, France | EM | 49% |
| Berluti Deutschland GmbH | Munich, Germany | FC | 100% | Stella McCartney Spain SL | Barcelona, Spain | EM | 49% |
| Berluti Macau Company Limited | Macao, China | FC | 100% | Stella McCartney Italia Srl a socio unico | Milan, Italy | EM | 49% |
| Berluti Singapore Private Ltd | Singapore | FC | 100% | Stella McCartney (Shanghai) Trading Limited | Shanghai, China | EM | 49% |
| Berluti (Shanghai) Company Limited | Shanghai, China | FC | 100% | Stella McCartney Japan Limited | Tokyo, Japan | EM | 49% |
| Berluti Taiwan Ltd | Taipei, Taiwan | FC | 100% | Stella McCartney Hong Kong Limited | Harbour City, China | EM | 49% |
| Berluti Hong Kong Company Limited | Hong Kong, China | FC | 100% | Thélios | Longarone, Italy | FC | 100% |
| Berluti Orient FZ LLC | Ras Al Khaimah, United Arab Emirates | FC | 65% | Thélios France | Paris, France | FC | 100% |
| Berluti EAU LLC | Dubai, United Arab Emirates | FC | 65% | Thélios USA Inc. | New Jersey, USA | FC | 100% |
| Berluti Korea Company Ltd | Seoul, South Korea | FC | 85% | Thélios Asia Pacific Limited | Harbour City, China | FC | 100% |
| Berluti Australia | Sydney, Australia | FC | 100% | Thélios Deutschland GmbH | Cologne, Germany | FC | 100% |
| Berluti Japan KK | Tokyo, Japan | FC | 99% | Thélios Switzerland GmbH | Zurich, Switzerland | FC | 100% |
| Berluti Italia Srl | Milan, Italy | FC | 100% | Thélios Iberian Peninsula SL | Barcelona, Spain | FC | 100% |
| LVMH Fashion Group Services | Paris, France | FC | 100% | Thélios Portugal, Unipersoal Lda. | Lisbon, Portugal | FC | 100% |
| Interlux Company | Hong Kong, China | FC | 100% | Thélios UK | London, United Kingdom | FC | 100% |
| John Galliano SA | Paris, France | FC | 100% | Thélios Eyewear (Shanghai) Co. Ltd | Shanghai, China | FC | 100% |
| Loro Piana | Quarona, Italy | FC | 85% | Thélios Nordics AB | Stockholm, Sweden | FC | 100% |

CONSOLIDATED FINANCIAL STATEMENTS

Consolidated companies

| Company | Registered office | Method of consolidation | Ownership interest | Company | Registered office | Method of consolidation | Ownership interest |
|---------------------------------------------------------|--------------------------------------|-------------------------|--------------------|--------------------------------------------------|-----------------------------------|-------------------------|--------------------|
| Thélios Australia Pty Ltd | Brisbane, Australia | FC | 100% | Christian Dior Couture ME SPV Ltd | Abu Dhabi, United Arab Emirates | FC | 85% |
| Distribuidora de Lentes de Lujo Thélios | Álvaro Obregón - Mexico City, Mexico | FC | 100% | Christian Dior Couture Travel Retail Company | Doha, Qatar | FC | 100% |
| Thélios Benelux | Brussels, Belgium | FC | 100% | Christian Dior Couture Saint-Barthélemy | Saint-Barthélemy, French Antilles | FC | 100% |
| Thélios Middle East FZ-LLC | Dubai, United Arab Emirates | FC | 100% | JW Anderson Limited | London, United Kingdom | EM | 46% |
| Barton Perreira | Irvine, USA | FC | 100% | JW Anderson China | Shanghai, China | EM | 46% |
| Financière Skilynx | Paris, France | FC | 100% | Celine SA | Paris, France | FC | 100% |
| Christian Dior Couture Korea Ltd | Seoul, South Korea | FC | 100% | Avenue M International SCA | Paris, France | FC | 100% |
| Christian Dior KK | Tokyo, Japan | FC | 100% | Enilec Gestion SARL | Paris, France | FC | 100% |
| Christian Dior Inc. | New York, USA | FC | 100% | Celine Montaigne SAS | Paris, France | FC | 100% |
| Christian Dior Far East Ltd | Hong Kong, China | FC | 100% | Celine Monte-Carlo SA | Monte Carlo, Monaco | FC | 100% |
| Christian Dior Hong Kong Ltd | Hong Kong, China | FC | 100% | Celine Germany GmbH | Berlin, Germany | FC | 100% |
| Christian Dior Fashion (Malaysia) Sdn. Bhd. | Kuala Lumpur, Malaysia | FC | 100% | Celine Production Srl | Florence, Italy | FC | 100% |
| Christian Dior Singapore Pte Ltd | Singapore | FC | 100% | Celine Suisse SA | Geneva, Switzerland | FC | 100% |
| Christian Dior Australia Pty Ltd | Sydney, Australia | FC | 100% | Celine UK Ltd | London, United Kingdom | FC | 100% |
| Christian Dior New Zealand Ltd | Auckland, New Zealand | FC | 100% | Celine Inc. | New York, USA | FC | 100% |
| Christian Dior Taiwan Limited | Taipei, Taiwan | FC | 100% | Celine (Hong Kong) Limited | Hong Kong, China | FC | 100% |
| Oteline | Rillieux-la-Pape, France | FC | 90% | Celine Commercial and Trading (Shanghai) Co. Ltd | Shanghai, China | FC | 100% |
| 161 NBS Ltd | London, United Kingdom | FC | 100% | Celine Distribution Singapore | Singapore | FC | 100% |
| Christian Dior Couture Cyprus | Nicosia, Cyprus | FC | 100% | Celine Boutique Taiwan Co. Ltd | Taipei, Taiwan | FC | 100% |
| FG Manufacture | Villeurbanne, France | FC | 100% | CPC Macau Company Limited | Macao, China | FC | 100% |
| Rubens | Florence, Italy | FC | 100% | LVMH FG Services UK | London, United Kingdom | FC | 100% |
| Art Lab | Santa Croce sull'Arno, Italy | FC | 70% | Celine Distribution Spain SLU | Madrid, Spain | FC | 100% |
| Neri Sport | Venice, Italy | FC | 55% | RC Diffusion Rive Droite SARL | Paris, France | FC | 100% |
| Manifattura Salento AF | Casarano, Italy | FC | 40% | Celine Netherlands BV | Baarn, Netherlands | FC | 100% |
| Pelleterie Eiffel | Florence, Italy | EM | 50% | Celine Australia Ltd Co. | Sydney, Australia | FC | 100% |
| Christian Dior (Thailand) Co. Ltd | Bangkok, Thailand | FC | 100% | Celine Sweden AB | Stockholm, Sweden | FC | 100% |
| Pespow SpA | San Martino di Lupari, Italy | FC | 80% | Celine Czech Republic | Prague, Czech Republic | FC | 100% |
| Pespow Italy Srl | San Martino di Lupari, Italy | FC | 80% | Celine Middle East | Dubai, United Arab Emirates | FC | 65% |
| Flinders | Luxembourg | FC | 100% | Celine Canada | Toronto, Canada | FC | 100% |
| Dior Creations | Selvazzano Dentro, Italy | FC | 100% | Celine Thailand | Bangkok, Thailand | FC | 100% |
| Almandine 150 CE | Paris, France | FC | 100% | Celine Philippines | Makati, Philippines | FC | 100% |
| Christian Dior Saipan Ltd | Saipan, Northern Mariana Islands | FC | 100% | Celine Denmark | Copenhagen, Denmark | FC | 100% |
| Christian Dior Guam Ltd | Tumon Bay, Guam | FC | 100% | LMP LLC | New York, USA | FC | 100% |
| Christian Dior Espanola | Madrid, Spain | FC | 100% | Celine Korea Ltd | Seoul, South Korea | FC | 100% |
| Christian Dior UK Limited | London, United Kingdom | FC | 100% | Rossmoda | Vigonza, Italy | FC | 100% |
| Christian Dior Italia Srl | Milan, Italy | FC | 100% | Rossmoda Romania | Cluj-Napoca, Romania | FC | 100% |
| Christian Dior Suisse SA | Geneva, Switzerland | FC | 100% | Celine Service Italia Srl | Milan, Italy | FC | 100% |
| Christian Dior GmbH | Pforzheim, Germany | FC | 100% | Celine Italia | Milan, Italy | FC | 100% |
| Christian Dior Fourrure M.C. | Monte Carlo, Monaco | FC | 100% | Phoebe Philo Ltd | London, United Kingdom | EM | 30% |
| PT Christian Dior Indonesia | Jakarta, Indonesia | FC | 80% | Givenchy SA | Paris, France | FC | 100% |
| Christian Dior do Brasil Ltda | São Paulo, Brazil | FC | 100% | Givenchy Corporation | New York, USA | FC | 100% |
| Christian Dior Belgique | Brussels, Belgium | FC | 100% | Givenchy China Co. | Hong Kong, China | FC | 100% |
| Bopel | Lugagnano Val d'Arda, Italy | FC | 100% | Givenchy Couture Ltd | London, United Kingdom | FC | 100% |
| Christian Dior Couture CZ | Prague, Czech Republic | FC | 100% | Givenchy (Shanghai) Commercial and Trading Co. | Shanghai, China | FC | 100% |
| Ateliers AS | Pierre-Bénite, France | EM | 25% | GCCL Macao Co. | Macao, China | FC | 100% |
| Christian Dior Couture | Paris, France | FC | 100% | Givenchy Italia Srl | Florence, Italy | FC | 100% |
| Christian Dior Couture FZE | Dubai, United Arab Emirates | FC | 100% | Givenchy Germany | Cologne, Germany | FC | 100% |
| Christian Dior Couture Maroc | Casablanca, Morocco | FC | 100% | Givenchy Taiwan | Taipei, Taiwan | FC | 100% |
| Christian Dior Macau Single Shareholder Company Limited | Macao, China | FC | 100% | Givenchy Trading WLL | Doha, Qatar | FC | 52% |
| Christian Dior S. de R.L. de C.V. | Mexico City, Mexico | FC | 100% | LVMH FG ME FZ LLC | Dubai, United Arab Emirates | FC | 65% |
| Les Ateliers Bijoux GmbH | Pforzheim, Germany | FC | 100% | George V EAU LLC | Dubai, United Arab Emirates | FC | 65% |
| Christian Dior Commercial (Shanghai) Co. Ltd | Shanghai, China | FC | 100% | Givenchy Saudi For Trading Company | Riyadh, Saudi Arabia | FC | 59% |
| Christian Dior Trading India Private Limited | Mumbai, India | FC | 100% | Givenchy Singapore | Singapore | FC | 100% |
| Christian Dior Couture Stoleshnikov | Moscow, Russia | FC | 100% | Givenchy Korea Ltd | Seoul, South Korea | FC | 100% |
| CDCH SA | Luxembourg | FC | 85% | Givenchy (Thailand) Ltd | Bangkok, Thailand | FC | 100% |
| CDC Abu Dhabi LLC Couture | Abu Dhabi, United Arab Emirates | FC | 85% | Kenzo SA | Paris, France | FC | 100% |
| Dior Grèce Société Anonyme | Athens, Greece | FC | 100% | Kenzo Belgique SA | Brussels, Belgium | FC | 100% |
| Garments Trading | | | | Kenzo Paris Netherlands | Amsterdam, Netherlands | FC | 100% |
| CDC General Trading LLC | Dubai, United Arab Emirates | FC | 80% | Kenzo UK Limited | London, United Kingdom | FC | 100% |
| Christian Dior Istanbul Magazacilik Anonim Sirketi | Istanbul, Turkey | FC | 100% | Kenzo Italia Srl | Milan, Italy | FC | 100% |
| Christian Dior Couture Qatar LLC | Doha, Qatar | FC | 82% | Kenzo Paris Singapore | Singapore | FC | 100% |
| Christian Dior Couture Bahrain W.L.L. | Manama, Bahrain | FC | 84% | Kenzo Paris Japan KK | Tokyo, Japan | FC | 100% |
| PT Fashion Indonesia Trading Company | Jakarta, Indonesia | FC | 100% | Kenzo Paris Hong Kong Company | Hong Kong, China | FC | 100% |
| Christian Dior Couture Ukraine | Kiev, Ukraine | FC | 100% | Kenzo Paris USA LLC | New York, USA | FC | 100% |
| CDGC FZCO | Dubai, United Arab Emirates | FC | 85% | Kenzo Paris Macau Company Ltd | Macao, China | FC | 100% |
| COU.BO Srl | Arzano, Italy | FC | 100% | Holding Kenzo Asia | Hong Kong, China | FC | 100% |
| Christian Dior Netherlands BV | Amsterdam, Netherlands | FC | 100% | Kenzo Paris Shanghai | Shanghai, China | FC | 100% |
| Christian Dior Vietnam Limited | Hanoi, Vietnam | FC | 100% | LVMH Fashion Group Malaysia | Kuala Lumpur, Malaysia | FC | 100% |
| Liability Company | | | | Outshine Mexico S. de R.L. de C.V. | Mexico City, Mexico | FC | 100% |
| Vermont | Paris, France | FC | 100% | Fendi Timepieces SA | Neuchâtel, Switzerland | FC | 100% |
| Christian Dior Couture Kazakhstan | Almaty, Kazakhstan | FC | 100% | Fendi Prague s.r.o. | Prague, Czech Republic | FC | 100% |
| Christian Dior Austria GmbH | Vienna, Austria | FC | 100% | Luxury Kuwait for Ready Wear Company WLL | Kuwait City, Kuwait | FC | 65% |
| Manufactures Dior Srl | Milan, Italy | FC | 100% | Fun Fashion Qatar LLC | Doha, Qatar | FC | 80% |
| Christian Dior Couture Azerbaijan | Baku, Azerbaijan | FC | 100% | Fendi Netherlands BV | Baarn, Netherlands | FC | 100% |
| Drapnir SA | Luxembourg | FC | 100% | Fendi Australia Pty Ltd | Sydney, Australia | FC | 100% |
| Myolnir SA | Luxembourg | FC | 100% | Fendi Brasil-Comercio de Artigos de Luxo | São Paulo, Brazil | FC | 100% |
| CD Philippines | Makati, Philippines | FC | 100% | Fendi RU LLC | Moscow, Russia | FC | 100% |
| Christian Dior Couture Luxembourg SA | Luxembourg | FC | 100% | Fendi Canada Inc. | Toronto, Canada | FC | 100% |
| Les Ateliers Horlogers Dior | La Chaux-de-Fonds, Switzerland | FC | 100% | Fendi International SAS | Paris, France | FC | 100% |
| Dior Montres | Paris, France | FC | 100% | Fendi Doha LLC | Doha, Qatar | FC | 65% |
| Christian Dior Couture Canada Inc. | Toronto, Canada | FC | 100% | Fendi Spain SL | Madrid, Spain | FC | 100% |
| IDMC Manufacture | Limoges, France | FC | 100% | Fendi Monaco S.A.M. | Monte Carlo, Monaco | FC | 100% |
| GINZA SA | Luxembourg | FC | 100% | Fun Fashion Emirates LLC | Dubai, United Arab Emirates | FC | 81% |
| GFEC. Srl | Casoria, Italy | FC | 100% | Borgo Srl | Pienza, Italy | EM | 30% |
| CDC Kuwait Fashion Accessories WLL | Kuwait City, Kuwait | FC | 85% | Fashion Furniture Design SpA | Milan, Italy | EM | 20% |
| Aurelia Solutions Srl | Milan, Italy | FC | 100% | Fendi Greece Single Member SA | Glyfada, Greece | FC | 100% |
| Lemanus | Luxembourg | FC | 100% | Fashion Furniture Design UK Limited | London, United Kingdom | EM | 20% |
| LikeABee | Lisbon, Portugal | FC | 100% | FF Design USA, Inc. | New York, USA | EM | 20% |
| CD Norway AS | Oslo, Norway | FC | 100% | Fendi Vietnam Company Limited | Ho Chi Minh City, Vietnam | FC | 100% |
| Cador | Florence, Italy | FC | 100% | Fendi Qatar QFZ LLC | Doha, Qatar | FC | 100% |
| Christian Dior Couture Arabia Trading | Riyadh, Saudi Arabia | FC | 85% | Maglificio Matisse Srl | Sant'Egidio alla Vibrata, Italy | FC | 60% |
| Christian Dior Couture Ireland | Dublin, Ireland | FC | 100% | Fashion Furniture Design (Shanghai) Co. Ltd | Shanghai, China | EM | 20% |
| Christian Dior Portugal, Unipessoal LDA | Lisbon, Portugal | FC | 100% | Fun Fashion Bahrain Co. WLL | Manama, Bahrain | FC | 80% |
| CD Montenegro | Podgorica, Montenegro | FC | 100% | Fendi Srl | Rome, Italy | FC | 100% |
| | | | | Fendi Dis Ticaret Ltd Sti | Istanbul, Turkey | FC | 100% |

| Company | Registered office | Method of consolidation | Ownership interest | Company | Registered office | Method of consolidation | Ownership interest |
|--------------------------------------------|-----------------------------|-------------------------|--------------------|------------------------------------------|--------------------------------|-------------------------|--------------------|
| Fendi Philippines Corp. | Makati, Philippines | FC | 100% | LVMH Fragrance Brands | Levallois-Perret, France | FC | 100% |
| Fendi Italia Srl | Rome, Italy | FC | 100% | LVMH Fragrance Brands | London, United Kingdom | FC | 100% |
| Fendi UK Ltd | London, United Kingdom | FC | 100% | LVMH Fragrance Brands | Düsseldorf, Germany | FC | 100% |
| Fendi France SAS | Paris, France | FC | 100% | LVMH Fragrance Brands | New York, USA | FC | 100% |
| Fendi North America Inc. | New York, USA | FC | 100% | LVMH Fragrance Brands Canada | Toronto, Canada | FC | 100% |
| Fendi (Thailand) Company Limited | Bangkok, Thailand | FC | 100% | LVMH Fragrance Brands | Tokyo, Japan | FC | 100% |
| Fendi Korea Ltd | Seoul, South Korea | FC | 100% | LVMH Fragrance Brands WHD | Florida, USA | FC | 100% |
| Fendi Taiwan Ltd | Taipei, Taiwan | FC | 100% | LVMH Fragrance Brands Hong Kong | Hong Kong, China | FC | 100% |
| Fendi Hong Kong Limited | Hong Kong, China | FC | 100% | Parfums Francis Kurkdjian SAS | Paris, France | FC | 71% |
| Fendi China Boutiques Limited | Hong Kong, China | FC | 100% | Parfums Francis Kurkdjian LLC | New York, USA | FC | 71% |
| Fendi (Singapore) Pte Ltd | Singapore | FC | 100% | Maison Francis Kurkdjian UK | London, United Kingdom | FC | 71% |
| Fendi Fashion (Malaysia) Sdn. Bhd. | Kuala Lumpur, Malaysia | FC | 100% | Benefit Cosmetics LLC | California, USA | FC | 100% |
| Fendi Switzerland SA | Mendrisio, Switzerland | FC | 100% | Benefit Cosmetics Ireland Ltd | Dublin, Ireland | FC | 100% |
| Fun Fashion FZCO | Dubai, United Arab Emirates | FC | 81% | Benefit Cosmetics UK Ltd | Chelmsford, United Kingdom | FC | 100% |
| Fendi Macau Company Limited | Macao, China | FC | 100% | Benefit Cosmetics Services Canada Inc. | Toronto, Canada | FC | 100% |
| Fendi Germany GmbH | Munich, Germany | FC | 100% | Benefit Cosmetics Korea | Seoul, South Korea | FC | 100% |
| Fendi Austria GmbH | Vienna, Austria | FC | 100% | Benefit Cosmetics SAS | Paris, France | FC | 100% |
| Fendi (Shanghai) Co. Ltd | Shanghai, China | FC | 100% | Benefit Cosmetics Hong Kong Ltd | Hong Kong, China | FC | 100% |
| Fendi Saudi For Trading LLC | Jeddah, Saudi Arabia | FC | 81% | Fresh Canada | Montreal, Canada | FC | 100% |
| Fun Fashion India Private Ltd | Mumbai, India | FC | 81% | Fresh | New York, USA | FC | 100% |
| Interservices & Trading SA | Mendrisio, Switzerland | FC | 100% | Fresh | Neuilly-sur-Seine, France | FC | 100% |
| Fendi Japan KK | Tokyo, Japan | FC | 99% | Fresh Cosmetics | London, United Kingdom | FC | 100% |
| Emilio Pucci Srl | Florence, Italy | FC | 100% | Fresh Hong Kong | Hong Kong, China | FC | 100% |
| Emilio Pucci International | Baarn, Netherlands | FC | 100% | Fresh Korea | Seoul, South Korea | FC | 100% |
| Emilio Pucci Ltd | New York, USA | FC | 100% | L Beauty Sdn. Bhd. | Kuala Lumpur, Malaysia | FC | 51% |
| Emilio Pucci UK Limited | London, United Kingdom | FC | 100% | L Beauty (Thailand) Co. Ltd | Bangkok, Thailand | FC | 48% |
| Emilio Pucci France SAS | Paris, France | FC | 100% | Guerlain SA | Paris, France | FC | 100% |
| Emilio Pucci International Srl | Milan, Italy | FC | 100% | LVMH Parfums & Kosmetik Deutschland GmbH | Düsseldorf, Germany | FC | 100% |
| PERFUMES AND COSMETICS | | | | Guerlain GmbH | Vienna, Austria | FC | 100% |
| Parfums Loewe SA | Madrid, Spain | FC | 100% | Guerlain Benelux SA | Brussels, Belgium | FC | 100% |
| Parfums Christian Dior | Paris, France | FC | 100% | Guerlain Ltd | London, United Kingdom | FC | 100% |
| LVMH Perfumes and Cosmetics (Thailand) Ltd | Bangkok, Thailand | FC | 49% | PC Parfums Cosmétiques SA | Zurich, Switzerland | FC | 100% |
| LVMH P&C Do Brasil | São Paulo, Brazil | FC | 100% | Guerlain Inc. | New York, USA | FC | 100% |
| France Argentine Cosmetic | Buenos Aires, Argentina | FC | 100% | Guerlain (Canada) Ltd | Saint-Jean, Canada | FC | 100% |
| LVMH P&C Commercial & Trade (Shanghai) | Shanghai, China | FC | 100% | Guerlain de Mexico | Mexico City, Mexico | FC | 100% |
| LVMH P&C (Shanghai) Co. | Shanghai, China | FC | 100% | Guerlain (Asia Pacific) Limited | Hong Kong, China | FC | 100% |
| Shang Pu Ecommerce (Shanghai) | Shanghai, China | FC | 100% | Guerlain KK | Tokyo, Japan | FC | 100% |
| Parfums Christian Dior Finland | Helsinki, Finland | FC | 100% | Guerlain Oceania Australia Pty Ltd | Botany, Australia | FC | 100% |
| LVMH P&C Hainan | Haikou, China | FC | 100% | PT Guerlain Cosmetics Indonesia | Jakarta, Indonesia | FC | 51% |
| LVMH Recherche | Saint-Jean-de-Braye, France | FC | 100% | Guerlain KSA SAS | Levallois-Perret, France | FC | 80% |
| PCIS | Neuilly-sur-Seine, France | FC | 100% | Guerlain Orient DMCC | Dubai, United Arab Emirates | FC | 100% |
| SNC du 33 Avenue Hoche | Paris, France | FC | 100% | Guerlain Saudi Limited | Jeddah, Saudi Arabia | FC | 60% |
| LVMH Fragrances and Cosmetics (Singapore) | Singapore | FC | 100% | Guerlain Polska sp. z o.o. | Warsaw, Poland | FC | 100% |
| Parfums Christian Dior Orient Co. | Dubai, United Arab Emirates | FC | 60% | Guerlain CZ & SK s.r.o. | Prague, Czech Republic | FC | 100% |
| Parfums Christian Dior Emirates | Dubai, United Arab Emirates | FC | 48% | Guerlain Romania Srl | Bucharest, Romania | FC | 100% |
| OOO Seldico | Moscow, Russia | FC | 100% | Guerlain Hungary KFT | Budapest, Hungary | FC | 100% |
| DP Seldico | Kiev, Ukraine | FC | 100% | G Beauty Orient LLC | Dubai, United Arab Emirates | FC | 31% |
| LVMH Cosmetics | Tokyo, Japan | FC | 100% | Acqua di Parma | Milan, Italy | FC | 100% |
| Parfums Christian Dior Arabia | Jeddah, Saudi Arabia | FC | 60% | Acqua di Parma | New York, USA | FC | 100% |
| EPCD | Warsaw, Poland | FC | 100% | Acqua di Parma Canada Inc. | Toronto, Canada | FC | 100% |
| EPCD CZ & SK | Prague, Czech Republic | FC | 100% | Acqua di Parma | London, United Kingdom | FC | 100% |
| EPCD RO Distribution | Bucharest, Romania | FC | 100% | Acqua di Parma Srl (Paris Branch) | Paris, France | FC | 100% |
| EPCD Hungaria | Budapest, Hungary | FC | 100% | Make Up For Ever | Paris, France | FC | 100% |
| LVMH P&C Kazakhstan | Almaty, Kazakhstan | FC | 100% | SCI Edison | Paris, France | FC | 100% |
| LVMH Perfumes e Cosmética | Lisbon, Portugal | FC | 100% | Make Up For Ever Academy China | Shanghai, China | FC | 100% |
| L Beauty Pte | Singapore | FC | 51% | Make Up For Ever | New York, USA | FC | 100% |
| PT L Beauty Brands | Jakarta, Indonesia | FC | 51% | Make Up For Ever Canada | Montreal, Canada | FC | 100% |
| L Beauty Luxury Asia | Taguig City, Philippines | FC | 51% | Make Up For Ever UK Limited | London, United Kingdom | FC | 100% |
| SCI Annabell | Paris, France | FC | 100% | Stella McCartney Beauty France | Paris, France | FC | 100% |
| Parfums Christian Dior UK | London, United Kingdom | FC | 100% | Stella McCartney Beauty UK | Hersham, United Kingdom | FC | 100% |
| L Beauty Vietnam | Ho Chi Minh City, Vietnam | FC | 51% | Stella McCartney Beauty US | New Jersey, USA | FC | 100% |
| SCI Rose Blue | Paris, France | FC | 100% | Kendo Holdings Inc. | California, USA | FC | 100% |
| PCD St Honoré | Paris, France | FC | 100% | Fenty Skin LLC | California, USA | FC | 50% |
| LVMH Perfumes & Cosmetics Macau | Macao, China | FC | 100% | Fenty Hair Products LLC | California, USA | FC | 50% |
| PCD Dubai General Trading | Dubai, United Arab Emirates | FC | 48% | Fenty Fragrance LLC | California, USA | FC | 50% |
| PCD Doha Perfumes & Cosmetics | Doha, Qatar | FC | 47% | Ole Henriksen of Denmark Inc. | California, USA | FC | 100% |
| Cristale | Paris, France | FC | 100% | SLF USA Inc. | California, USA | FC | 100% |
| Parfums Christian Dior | Rotterdam, Netherlands | FC | 100% | Susanne Lang Fragrance | Toronto, Canada | FC | 100% |
| Parfums Christian Dior S.A.B. | Brussels, Belgium | FC | 100% | BHUS Inc. | California, USA | FC | 100% |
| LVMH P&C Luxembourg | Luxembourg | FC | 100% | KVD Beauty LLC | California, USA | FC | 100% |
| Parfums Christian Dior (Ireland) | Dublin, Ireland | FC | 100% | Fenty Beauty LLC | California, USA | FC | 50% |
| Parfums Christian Dior Hellas | Athens, Greece | FC | 100% | Kendo Brands Ltd | Bicester, United Kingdom | FC | 100% |
| Parfums Christian Dior | Zurich, Switzerland | FC | 100% | Kendo Brands SAS | Boulogne-Billancourt, France | FC | 100% |
| Christian Dior Perfumes | New York, USA | FC | 100% | Kendo Hong Kong Limited | Hong Kong, China | FC | 100% |
| Parfums Christian Dior Canada | Montreal, Canada | FC | 100% | Buly France SAS | Paris, France | FC | 100% |
| LVMH P&C de Mexico | Mexico City, Mexico | FC | 100% | Buly UK Ltd | London, United Kingdom | FC | 100% |
| Parfums Christian Dior Japon | Tokyo, Japan | FC | 100% | Buly Italy Srl | Milan, Italy | FC | 100% |
| Parfums Christian Dior (Singapore) | Singapore | FC | 100% | Buly Japan KK | Tokyo, Japan | FC | 100% |
| Inalux | Paris, France | FC | 100% | Buly HK Limited | Hong Kong, China | FC | 100% |
| LVMH P&C Asia Pacific | Hong Kong, China | FC | 100% | WATCHES AND JEWELRY | | | |
| Fa Hua Frag. & Cosm. Taiwan | Taipei, Taiwan | FC | 100% | Fred Paris | Neuilly-sur-Seine, France | FC | 100% |
| P&C (Shanghai) | Shanghai, China | FC | 100% | Joallerie de Monaco | Monte Carlo, Monaco | FC | 100% |
| LVMH P&C Korea | Seoul, South Korea | FC | 100% | Fred | New York, USA | FC | 100% |
| Parfums Christian Dior Hong Kong | Hong Kong, China | FC | 100% | Fred Londres | Manchester, United Kingdom | FC | 100% |
| LVMH P&C Malaysia Sdn. Berhad | Petaling Jaya, Malaysia | FC | 100% | Fred Jewellery Trading LLC | Dubai, United Arab Emirates | FC | 100% |
| Fa Hua Fragrance & Cosmetic Co. | Hong Kong, China | FC | 100% | Fred Italia SRL | Milan, Italy | FC | 100% |
| Pardior | Mexico City, Mexico | FC | 100% | TAG Heuer International | La Chaux-de-Fonds, Switzerland | FC | 100% |
| Parfums Christian Dior Denmark | Copenhagen, Denmark | FC | 100% | LVMH W&J FZ LLC | Dubai, United Arab Emirates | FC | 100% |
| LVMH Perfumes & Cosmetics Group | Sydney, Australia | FC | 100% | LVMH Watch & Jewelry Thailand Ltd | Bangkok, Thailand | FC | 100% |
| Parfums Christian Dior | Sandvika, Norway | FC | 100% | TAG Heuer Korea Ltd | Seoul, South Korea | FC | 100% |
| Parfums Christian Dior | Stockholm, Sweden | FC | 100% | LVMH Relojeria y Joyeria España SA | Madrid, Spain | FC | 100% |
| LVMH Perfumes & Cosmetics (New Zealand) | Auckland, New Zealand | FC | 100% | LVMH Montres & Joallerie France | Paris, France | FC | 100% |
| Parfums Christian Dior Austria | Vienna, Austria | FC | 100% | LVMH Watch & Jewelry UK | Manchester, United Kingdom | FC | 100% |
| LVMH Profumi e Cosmetici Italia Srl | Milan, Italy | FC | 100% | LVMH Watch & Jewelry Canada | Richmond, Canada | FC | 100% |
| Cosmetics of France | Florida, USA | FC | 100% | LVMH Watch & Jewelry Singapore | Singapore | FC | 100% |
| LVMH Fragrance Brands Singapore | Singapore | FC | 100% | LVMH Watch & Jewelry Malaysia | Kuala Lumpur, Malaysia | FC | 100% |

| Company | Registered office | Method of consolidation | Ownership interest |
|---------------------------------------|------------------------------------|-------------------------|--------------------|
| Laurelton Jewelry, SRL | Bajos de Haina, Dominican Republic | FC | 100% |
| TCORD Holding Company LLC | Delaware, USA | FC | 100% |
| Tiffany Thailand Holdings I LLC | Delaware, USA | FC | 100% |
| Tiffany Thailand Holdings II LLC | Delaware, USA | FC | 100% |
| Laurelton-Reign Diamonds (Pty) Ltd | Windhoek, Namibia | FC | 100% |
| Laurelton Diamonds (Cambodia) Co. Ltd | Phnom Penh, Cambodia | FC | 100% |
| Orest Group SAS | Erstein, France | FC | 92% |
| Platinum Invest SAS | Erstein, France | FC | 92% |
| BD Product Manufacture SAS | Mamirolle, France | FC | 92% |

SELECTIVE RETAILING

| | | | |
|------------------------------------------------------|----------------------------------|----|------|
| DFS Guam L.P. | Tamuning, Guam | FC | 61% |
| LAX Duty Free Joint Venture 2000 | California, USA | FC | 46% |
| JFK Terminal 4 Joint Venture 2001 | New York, USA | FC | 49% |
| SFO Duty Free & Luxury Store Joint Venture | California, USA | FC | 46% |
| SFOIT Specialty Retail Joint Venture | California, USA | FC | 46% |
| DFS Merchandising Limited | Delaware, USA | FC | 61% |
| DFS Group LP | Delaware, USA | FC | 61% |
| DFS Korea Limited | Seoul, South Korea | FC | 61% |
| DFS Cotai Limitada | Macao, China | FC | 61% |
| DFS New Zealand Limited | Auckland, New Zealand | FC | 61% |
| DFS Australia Pty Limited | Sydney, Australia | FC | 61% |
| DFS Group Limited - USA | Delaware, USA | FC | 61% |
| DFS Venture Singapore (Pte) Limited | Singapore | FC | 61% |
| DFS Vietnam (S) Pte Ltd | Singapore | FC | 43% |
| New Asia Wave International (S) Pte Ltd | Singapore | FC | 43% |
| Ipp Group (S) Pte Ltd | Singapore | FC | 43% |
| DFS Van Don LLC | Van Don, Vietnam | FC | 61% |
| DFS Vietnam Limited Liability Company | Ho Chi Minh City, Vietnam | FC | 61% |
| DFS Venture Vietnam Company Limited | Ho Chi Minh City, Vietnam | FC | 61% |
| DFS (Cambodia) Limited | Phnom Penh, Cambodia | FC | 43% |
| DFS Singapore (Pte) Limited | Singapore | FC | 61% |
| DFS Middle East LLC | Abu Dhabi, United Arab Emirates | FC | 61% |
| DFS France SAS | Paris, France | FC | 61% |
| DFS Italia Srl | Venice, Italy | FC | 61% |
| DFS Holdings Limited | Hamilton, Bermuda | FC | 61% |
| DFS Okinawa KK | Okinawa, Japan | FC | 61% |
| DFS Saipan Limited | Saipan, Northern Mariana Islands | FC | 61% |
| Commonwealth Investment Company Inc. | Saipan, Northern Mariana Islands | FC | 58% |
| Kinkai Saipan LP | Saipan, Northern Mariana Islands | FC | 61% |
| DFS Liquor Retailing Limited | Delaware, USA | FC | 61% |
| Twenty-Seven Twenty Eight Corp. | Delaware, USA | FC | 61% |
| DFS Group Limited - HK | Hong Kong, China | FC | 61% |
| DFS Retail (Hainan) Company Limited | Haikou, China | FC | 61% |
| DFS Management Consulting (Shenzhen) Company Limited | Shenzhen, China | FC | 61% |
| DFS Commerce & Trade (Hainan) Co., Ltd | Hainan, China | FC | 61% |
| DFS Business Consulting (Shanghai) Co. Ltd | Shanghai, China | FC | 61% |
| JAL/DFS Co. Ltd | Chiba, Japan | EM | 25% |
| PT Sona Topas Tourism industry Tbk | Jakarta, Indonesia | EM | 28% |
| Central DFS Co. Ltd | Bangkok, Thailand | EM | 30% |
| Shenzhen DFG E-Commerce Co. Ltd | Shenzhen, China | EM | 13% |
| Sephora SAS | Neuilly-sur-Seine, France | FC | 100% |
| Sephora Greece SA | Athens, Greece | FC | 100% |
| Sephora Cosmetics Romania SA | Bucharest, Romania | FC | 100% |
| Sephora Cyprus Limited | Nicosia, Cyprus | FC | 100% |
| Sephora Cosmetics Ltd (Serbia) | Belgrade, Serbia | FC | 100% |
| Sephora Bulgaria EOOD | Sofia, Bulgaria | FC | 100% |
| Sephora Danmark ApS | Copenhagen, Denmark | FC | 100% |
| Sephora Sweden AB | Copenhagen, Denmark | FC | 100% |
| Sephora Switzerland SA | Geneva, Switzerland | FC | 100% |
| Sephora Germany GmbH | Düsseldorf, Germany | FC | 100% |
| Sephora UK | Northampton, United Kingdom | FC | 100% |
| Feelunike Holding Limited | St. Helier, Jersey | FC | 100% |
| Channel Island Commercial Group Limited | St. Helier, Jersey | FC | 100% |
| Feelunike International Limited | Nottingham, United Kingdom | FC | 100% |
| Ocapel Limited | St. Helier, Jersey | FC | 100% |
| Feelunike France SAS | Paris, France | FC | 100% |
| Sephora Luxembourg SARL | Luxembourg | FC | 100% |
| LVMH Iberia SL | Madrid, Spain | FC | 100% |
| Sephora Italia Srl | Milan, Italy | FC | 100% |
| Sephora Portugal Perfumaria Lda | Lisbon, Portugal | FC | 100% |
| Sephora Polska Sp. z o.o. | Warsaw, Poland | FC | 100% |
| Sephora Sro (Czech Republic) | Prague, Czech Republic | FC | 100% |
| Sephora Monaco SAM | Monte Carlo, Monaco | FC | 99% |
| Sephora Cosmetics España SL | Madrid, Spain | EM | 50% |
| Sephora Kozmetik AS (Turquie) | Istanbul, Turkey | FC | 100% |
| Sephora (Shanghai) Cosmetics Co. Ltd | Shanghai, China | FC | 81% |
| Sephora (Beijing) Cosmetics Co. Ltd | Beijing, China | FC | 81% |
| Sephora Xiangyang (Shanghai) Cosmetics Co. Ltd | Shanghai, China | FC | 81% |
| Sephora Hong Kong Limited | Hong Kong, China | FC | 100% |
| Le Bon Marché | Paris, France | FC | 100% |
| SEGEF | Paris, France | FC | 100% |
| Franck & Fils | Paris, France | FC | 100% |
| Sephora Moyen-Orient SA | Fribourg, Switzerland | FC | 70% |
| Sephora Middle East FZE | Dubai, United Arab Emirates | FC | 70% |
| Sephora Emirates LLC | Dubai, United Arab Emirates | FC | 70% |
| Sephora Bahrain WLL | Manama, Bahrain | FC | 53% |
| Sephora Qatar WLL | Doha, Qatar | FC | 63% |
| Sephora Arabia Limited | Jeddah, Saudi Arabia | FC | 70% |
| Sephora Kuwait Co. WLL | Kuwait City, Kuwait | FC | 59% |
| Sephora Holding South Asia | Singapore | FC | 100% |
| Sephora Singapore Pte Ltd | Singapore | FC | 100% |
| Beauty In Motion Sdn. Bhd. | Kuala Lumpur, Malaysia | FC | 100% |
| Sephora Cosmetics Private Limited (India) | New Delhi, India | FC | 100% |

| Company | Registered office | Method of consolidation | Ownership interest |
|---------------------------------------|---------------------------|-------------------------|--------------------|
| PT Sephora Indonesia | Jakarta, Indonesia | FC | 100% |
| Sephora (Thailand) Company (Limited) | Bangkok, Thailand | FC | 100% |
| Sephora Australia Pty Ltd | Sydney, Australia | FC | 100% |
| Sephora Digital Pte Ltd | Singapore | FC | 100% |
| Sephora Digital (Thailand) Ltd | Bangkok, Thailand | FC | 100% |
| LX Services Pte Ltd | Singapore | FC | 100% |
| PT MU and SC Trading (Indonesia) | Jakarta, Indonesia | FC | 100% |
| Sephora Services Philippines (Branch) | Manila, Philippines | FC | 100% |
| Sephora New Zealand Limited | Wellington, New Zealand | FC | 100% |
| Sephora Korea Ltd | Seoul, South Korea | FC | 100% |
| PT Cakradara Mulia Abadi | Jakarta, Indonesia | FC | 100% |
| 24 Sèvres | Paris, France | FC | 100% |
| Sephora USA Inc. | California, USA | FC | 100% |
| LGCS Inc. | New York, USA | FC | 100% |
| Sephora Beauty Canada Inc. | Toronto, Canada | FC | 100% |
| Sephora Puerto Rico LLC | California, USA | FC | 100% |
| S+ SAS | Neuilly-sur-Seine, France | FC | 100% |
| Sephora Mexico S. de R.L. de C.V. | Mexico City, Mexico | FC | 100% |
| Servicios Ziporah S. de R.L. de C.V. | Mexico City, Mexico | FC | 100% |
| Dotcom Group Comércio de Presentes SA | Rio de Janeiro, Brazil | FC | 100% |
| Avenue Hoche Varejista Limitada | São Paulo, Brazil | FC | 100% |

OTHER ACTIVITIES

| | | | |
|--------------------------------------------------------|-----------------------------------|----------------|------|
| Amicitia | New York, USA | FC | 51% |
| Lupicini | New York, USA | FC | 48% |
| 357 N. Beverly Drive LLC | New York, USA | FC | 100% |
| 1 Main Street East Hampton LLC | New York, USA | FC | 100% |
| East 56th and East 57th Street LLC | New York, USA | FC | 100% |
| Thelios Holdings LLC | New York, USA | FC | 100% |
| Pasticceria Confeetteria Cova | Milan, Italy | FC | 80% |
| Cova Mont拿破ione | Milan, Italy | FC | 80% |
| Cova France SAS | Paris, France | FC | 80% |
| Groupe Les Echos | Paris, France | FC | 100% |
| Museec | Paris, France | FC | 50% |
| Change Now | Vincennes, France | FC | 55% |
| Les Echos Management | Paris, France | FC | 100% |
| Radio Classique | Paris, France | FC | 100% |
| Mezzo | Paris, France | FC | 50% |
| Les Echos Medias | Paris, France | FC | 100% |
| SFPA | Paris, France | FC | 100% |
| Dematis | Paris, France | FC | 100% |
| Les Echos Légal | Paris, France | FC | 100% |
| Les Echos | Paris, France | FC | 100% |
| Pelham Media Ltd | London, United Kingdom | FC | 100% |
| WordAppeal | Paris, France | FC | 100% |
| Pelham Media SARL | Paris, France | FC | 100% |
| L'Eclaircur | Paris, France | FC | 100% |
| KCO Events | Paris, France | FC | 100% |
| Pelham Media Production | Paris, France | FC | 100% |
| Alto International SARL | Paris, France | FC | 100% |
| Happeningco SAS | Paris, France | FC | 100% |
| LVMH Moët Hennessy - Louis Vuitton ^(a) | Paris, France | Parent company | |
| Bayard (Shanghai) Investment and Consultancy Co. Ltd | Shanghai, China | FC | 100% |
| LVMH (Shanghai) Management & Consultancy Co. Ltd | Shanghai, China | FC | 100% |
| LVMH Korea Ltd | Seoul, South Korea | FC | 100% |
| LVMH South & South East Asia Pte Ltd | Singapore | FC | 100% |
| Alderande | Paris, France | FC | 56% |
| LVMH Group Treasury | Paris, France | FC | 100% |
| Sofidiv Art Trading Company | New York, USA | FC | 100% |
| Sofidiv Inc. | New York, USA | FC | 100% |
| Probinvest | Paris, France | FC | 100% |
| LVMH Publica | Brussels, Belgium | FC | 100% |
| Glacea | Luxembourg | FC | 100% |
| Naxara | Luxembourg | FC | 100% |
| Ufipar | Paris, France | FC | 100% |
| Pronos | Luxembourg | FC | 100% |
| EUPALINOS 1850 | Paris, France | FC | 100% |
| L. Courtagé Réassurance | Paris, France | FC | 100% |
| Mongoual SA | Paris, France | FC | 100% |
| SARL Daves Rue de la Paix | Paris, France | FC | 100% |
| SARL Daves Place des Etats-Unis | Paris, France | FC | 100% |
| SNC Hôtel Les Anémones | Courchevel, France | FC | 100% |
| Omega | Paris, France | FC | 100% |
| Anemone 1850 | Paris, France | FC | 100% |
| Société Montaigne Jean Goujion SAS | Paris, France | FC | 100% |
| Enable | Paris, France | FC | 100% |
| 26 Cambon | Paris, France | FC | 100% |
| Villa Foscarini Srl | Milan, Italy | FC | 100% |
| Vicuna Holding | Milan, Italy | FC | 100% |
| Gorgias | Luxembourg | FC | 100% |
| LC Investissements | Paris, France | FC | 51% |
| LVMH Representações Ltda | São Paulo, Brazil | FC | 100% |
| LVMH Investissements | Paris, France | FC | 100% |
| Ufinvest | Paris, France | FC | 100% |
| White 1921 Courchevel Société d'Exploitation Hôtelière | Courchevel, France | FC | 100% |
| Delta | Paris, France | FC | 100% |
| Société Immobilière Paris Savoie Les Tovets | Courchevel, France | FC | 100% |
| Investissement Hôtelier Saint Barth | Saint-Barthélemy, French Antilles | FC | 56% |
| Plage des Flamands | Paris, France | FC | 100% |
| P&C International | Paris, France | FC | 100% |
| Dajbog SA | Luxembourg | FC | 100% |
| LVMH Participations BV | Baarn, Netherlands | FC | 100% |
| LVMH Services BV | Baarn, Netherlands | FC | 100% |
| 2181 Kalakaua Holdings LLC | Texas, USA | EM | 50% |

CONSOLIDATED FINANCIAL STATEMENTS

Consolidated companies

| Company | Registered office | Method of consolidation | Ownership interest | Company | Registered office | Method of consolidation | Ownership interest |
|--------------------------------------------------------|-----------------------------------|-------------------------|--------------------|-----------------------------------------------------|-----------------------------------|-------------------------|--------------------|
| 2181 Kalakaua LLC | Texas, USA | EM | 50% | Belmond C.J. Dollar Limited | London, United Kingdom | FC | 100% |
| Polynomes | Paris, France | FC | 85% | Croisieres Ores SAS | Saint-Usage, France | FC | 100% |
| Breakfast Holdings Acquisition | New York, USA | FC | 100% | VSOE Voyages SA | Paris, France | FC | 100% |
| L Catterton Management | London, United Kingdom | EM | 20% | VSOE Deutschland GmbH | Cologne, Germany | FC | 100% |
| 449 North Beverly Drive | New York, USA | FC | 100% | Ireland Luxury Rail Tours Ltd | Dublin, Ireland | FC | 100% |
| Moët Hennessy | Paris, France | FC | 66% | Villa Margherita SpA | Florence, Italy | FC | 100% |
| Moët Hennessy International | Paris, France | FC | 66% | Charleston Partners Inc. | South Carolina, USA | FC | 100% |
| Osaka Fudosan Company | Tokyo, Japan | FC | 100% | La Samanna SAS | Marigot, Saint Martin | FC | 100% |
| Moët Hennessy Inc. | New York, USA | FC | 66% | Operadora de Hoteles Riviera Maya SA de CV | Riviera Maya, Mexico | FC | 100% |
| One East 57th Street LLC | New York, USA | FC | 100% | Plan Costa Maya SA de CV | Riviera Maya, Mexico | FC | 100% |
| Creare | Luxembourg | FC | 100% | Spa Residencial SA de CV | Riviera Maya, Mexico | FC | 99% |
| LVMH Moët Hennessy Louis Vuitton KK | Tokyo, Japan | FC | 100% | Società Agricola SGG Srl | Fiesole, Italy | FC | 100% |
| LVMH EU | Luxembourg | FC | 100% | Luxury Trains Switzerland AG | Zurich, Switzerland | FC | 100% |
| Marithé | Luxembourg | FC | 100% | Gambetta SAS | Paris, France | FC | 85% |
| Delphine | Paris, France | FC | 100% | Belmond (Shanghai) Management & Consultancy Co. Ltd | Shanghai, China | FC | 100% |
| Meadowland Florida LLC | New York, USA | FC | 100% | 360 N. Rodeo Drive LLC | Illinois, USA | FC | 100% |
| 461 North Beverly Drive | New York, USA | FC | 100% | Eastern & Oriental Express Ltd | Hamilton, Bermuda | FC | 100% |
| GIE CAPI3 | Paris, France | FC | 100% | E&O Services (Singapore) Pte Ltd | Singapore | FC | 100% |
| LVMH Miscellanées | Paris, France | FC | 100% | E&O Services (Thailand) Pte Ltd | Bangkok, Thailand | FC | 100% |
| Sofidiv UK Limited | London, United Kingdom | FC | 100% | Belmond Katanchel, S.A. de C.V. | Guajuatito, Mexico | FC | 100% |
| Primaè | Paris, France | FC | 100% | Belmond Sicily SpA | Florence, Italy | FC | 100% |
| LVMH Asia Pacific | Hong Kong, China | FC | 100% | Belmond Italia SpA | Genoa, Italy | FC | 100% |
| LVMH Canada | Toronto, Canada | FC | 100% | Hotel Caruso SpA | Florence, Italy | FC | 100% |
| LVMH Perfumes & Cosmetics Inc. | New York, USA | FC | 100% | Hotel Cipriani SpA | Venice, Italy | FC | 100% |
| LVMH Moët Hennessy Louis Vuitton Inc. | New York, USA | FC | 100% | Hotel Splendido SpA | Portofino, Italy | FC | 100% |
| Lafayette Art I LLC | New York, USA | FC | 100% | Villa San Michele SpA | Florence, Italy | FC | 100% |
| Island Cay Inc | New York, USA | FC | 100% | Luxury Trains Servizi Srl | Venice, Italy | FC | 100% |
| Halls Pond Exuma Ltd | Nassau, Bahamas | FC | 100% | Castello di Casole SpA | Querceto, Italy | FC | 100% |
| 598 Madison Leasing Corp. | New York, USA | FC | 100% | Castello di Casole Agricoltura SpA | Querceto, Italy | FC | 100% |
| Eutrope | Paris, France | FC | 100% | Belmond Spanish Holdings SL | Madrid, Spain | FC | 100% |
| 468 North Rodeo Drive | New York, USA | FC | 100% | Nomis Mallorcan Investments SA | Madrid, Spain | FC | 100% |
| Flavius Investissements | Paris, France | FC | 100% | Son Moragues SA | Deià, Spain | FC | 100% |
| LVMH BH Holdings LLC | New York, USA | FC | 100% | Reid's Hoteis Lda | Funchal, Portugal | FC | 100% |
| Rodeo Partners LLC | New York, USA | FC | 100% | Europe Hotel LLC | Saint Petersburg, Russia | FC | 100% |
| LBD Holding | Paris, France | FC | 100% | Belmond USA Inc | Delaware, USA | FC | 100% |
| LVMH M.J. Holdings Inc. | New York, USA | FC | 100% | 21 Club Inc. | New York, USA | FC | 100% |
| Arbelos Insurance Inc. | New York, USA | FC | 100% | Belmond Pacific Inc | Delaware, USA | FC | 100% |
| 1896 Corp. | New York, USA | FC | 100% | Belmond Reservation Services Inc | Delaware, USA | FC | 100% |
| 313-317 N. Rodeo LLC | New York, USA | FC | 100% | Charleston Centre LLC | South Carolina, USA | FC | 100% |
| 319-323 N. Rodeo LLC | New York, USA | FC | 100% | Charleston Place Holdings Inc | South Carolina, USA | FC | 100% |
| 420 N. Rodeo LLC | New York, USA | FC | 100% | El Encanto Inc | Delaware, USA | FC | 100% |
| 456 North Rodeo Drive | New York, USA | FC | 100% | Venice Simplon Orient Express Inc | Delaware, USA | FC | 100% |
| LVMH Services Limited | London, United Kingdom | FC | 100% | Belmond Cap Juluca Limited | Anguilla | FC | 100% |
| Moët Hennessy Investissements | Paris, France | FC | 66% | Belmond Holdings I Ltd | Hamilton, Bermuda | FC | 100% |
| LVMH Moët Hennessy Louis Vuitton BV | Baarn, Netherlands | FC | 100% | Belmond Peru Ltd | Hamilton, Bermuda | FC | 100% |
| LVMH Italia SpA | Milan, Italy | FC | 100% | Leisure Holdings Asia Ltd | Hamilton, Bermuda | FC | 100% |
| Investir Publications | Paris, France | FC | 100% | Vessel Holdings 2 Ltd | Hamilton, Bermuda | FC | 100% |
| Les Echos Solutions | Paris, France | FC | 100% | Belmond Anguilla Holdings LLC | Hamilton, Bermuda | FC | 100% |
| Les Echos Publishing | Paris, France | FC | 100% | Belmond Anguilla Member LLC | Hamilton, Bermuda | FC | 100% |
| Editio | Paris, France | FC | 100% | Belmond Anguilla Owner LLC | Hamilton, Bermuda | FC | 100% |
| EuroArts Music International | Berlin, Germany | FC | 100% | Belmond Interfin Ltd | Hamilton, Bermuda | FC | 100% |
| Wansquare | Paris, France | FC | 100% | Belmond Ltd | Hamilton, Bermuda | FC | 100% |
| Agence d'Événements Culturels | Paris, France | FC | 55% | Gametrackers (Botswana) (Pty) Ltd | Maun, Botswana | FC | 100% |
| Opinion Way SAS | Paris, France | FC | 76% | Game Viewers (Pty) Ltd | Maun, Botswana | FC | 100% |
| Tamaris Holding | Paris, France | EM | 50% | Xaxaba Camp (Pty) Ltd | Gaborone, Botswana | FC | 100% |
| LVMH Hotel Management | Paris, France | FC | 100% | Phoenix Argente SA | Marigot, Saint Martin | FC | 100% |
| Société d'Exploitation Hôtelière de la Samaritaine | Paris, France | FC | 100% | CSN Immobiliaria SA de CV | San Miguel de Allende, Mexico | FC | 100% |
| Société d'Exploitation Hôtelière Isle de France | Saint-Barthélemy, French Antilles | FC | 56% | OEH Operadora San Miguel SA de CV | San Miguel de Allende, Mexico | FC | 100% |
| Société d'Investissement Cheval Blanc | Saint-Barthélemy, French Antilles | FC | 56% | CSN Real Estate 1SA de CV | San Miguel de Allende, Mexico | FC | 100% |
| Saint Barth Isle de France | Saint-Barthélemy, French Antilles | FC | 100% | OEH Servicios San Miguel SA de CV | San Miguel de Allende, Mexico | FC | 100% |
| Société Cheval Blanc Saint-Tropez | Saint-Tropez, France | FC | 100% | Miraflores Ventures Ltd SA de CV | Riviera Maya, Mexico | FC | 99% |
| Villa Jacquemone | Saint-Tropez, France | FC | 100% | Belmond Brasil Hoteis SA | Foz do Iguaçu, Brazil | FC | 100% |
| 33 Hoche | Paris, France | FC | 100% | Companhia Hoteis Palace SA | Rio de Janeiro, Brazil | FC | 98% |
| Royal Van Lent Shipyard BV | Kaag, Netherlands | FC | 100% | Iguassu Experiences Agencia de Turismo Ltda | Foz do Iguaçu, Brazil | FC | 100% |
| Tower Holding BV | Kaag, Netherlands | FC | 100% | Belmond Brasil Servicos Hoteleiros SA | Rio de Janeiro, Brazil | FC | 100% |
| Green Bell BV | Kaag, Netherlands | FC | 100% | Robisi Empreendimentos e Participacoes SA | Rio de Janeiro, Brazil | EM | 50% |
| Gebr. Olie Beheer BV | Waddinxveen, Netherlands | FC | 100% | Signature Boutique Ltda | Rio de Janeiro, Brazil | FC | 100% |
| Van der Loo Yachinteriors BV | Waddinxveen, Netherlands | FC | 100% | CSN (San Miguel) Holdings Ltd | Tortola, British Virgin Islands | FC | 100% |
| Red Bell BV | Waddinxveen, Netherlands | FC | 100% | Grupo Conceptos SA | Road Town, British Virgin Islands | FC | 100% |
| De Voogt Naval Architects BV | Kaag, Netherlands | FC | 100% | Miraflores Ventures Ltd | Road Town, British Virgin Islands | FC | 100% |
| Feadship Holland BV | Haarlem, Netherlands | EM | 49% | Belmond Peru Management SA | Lima, Peru | FC | 100% |
| Feadship America Inc. | Amsterdam, Netherlands | EM | 49% | Belmond Peru SA | Lima, Peru | FC | 100% |
| OGMNL BV | Florida, USA | EM | 49% | Ferrocarril Transandinio SA | Lima, Peru | EM | 50% |
| Firstship BV | Nieuw-Lekkerland, Netherlands | EM | 49% | Perurail SA | Lima, Peru | EM | 50% |
| RVL Holding BV | Amsterdam, Netherlands | EM | 49% | Peru Belmond Hotels SA | Lima, Peru | EM | 50% |
| Le Jardin d'Acclimatation | Kaag, Netherlands | FC | 100% | Peru Experiences Belmond SA | Lima, Peru | EM | 50% |
| Türkisblo S.A. | Paris, France | FC | 80% | Belmond Japan Ltd | Tokyo, Japan | FC | 100% |
| Montaigne 1 BV | Luxembourg | FC | 100% | Belmond Pacific Ltd | Hong Kong, China | FC | 100% |
| Pallados Overseas Holding | Amsterdam, Netherlands | FC | 100% | Belmond China Ltd | Hong Kong, China | FC | 100% |
| 75 Sloane Street Services Limited | London, United Kingdom | FC | 100% | Belmond Hong Kong Ltd | Hong Kong, China | FC | 100% |
| Belmond (UK) Limited | London, United Kingdom | FC | 100% | Hosia Company Ltd | Hong Kong, China | FC | 100% |
| Belmond Dollar Treasury Limited | London, United Kingdom | FC | 100% | Belmond Hotels Singapore Pte Ltd | Singapore | FC | 100% |
| Belmond Finance Services Limited | London, United Kingdom | FC | 100% | Belmond (Thailand) Company Ltd | Bangkok, Thailand | FC | 100% |
| Belmond Management Limited | London, United Kingdom | FC | 100% | Fine Resorts Co. Ltd | Bangkok, Thailand | FC | 100% |
| Belmond Sterling Treasury Limited | London, United Kingdom | FC | 100% | Samui Island Resort Co. Ltd | Koh Samui, Thailand | FC | 100% |
| Blanc Restaurants Limited | London, United Kingdom | FC | 100% | Khmer Angkor Hotel Co. Ltd | Siem Reap, Cambodia | FC | 99% |
| Great Scottish and Western Railway Holdings Limited | London, United Kingdom | FC | 100% | Société Hôtelière de Pho Vao | Luang Prabang, Laos | FC | 69% |
| The Great Scottish and Western Railway Company Limited | London, United Kingdom | FC | 100% | Myanmar Cruises Ltd | Yangon, Myanmar | FC | 100% |
| Horatio Properties Limited | London, United Kingdom | FC | 100% | Myanmar Hotels & Cruises Ltd | Yangon, Myanmar | FC | 100% |
| Island Hotel (Madeira) Limited | London, United Kingdom | FC | 100% | PT Bali Resort & Leisure Co. Ltd | Bali, Indonesia | FC | 100% |
| Mount Nelson Hotel Limited | London, United Kingdom | FC | 100% | Exclusive Destinations (Pty) Ltd | Cape Town, South Africa | FC | 100% |
| La Residencia Limited | London, United Kingdom | FC | 100% | Fraser's Helmsley Properties (Pty) Ltd | Cape Town, South Africa | FC | 100% |
| Reid's Hotel Madeira Limited | London, United Kingdom | FC | 100% | Mount Nelson Commercial Properties (Pty) Ltd | Cape Town, South Africa | FC | 100% |
| VSOE Holdings Limited | London, United Kingdom | FC | 100% | Mount Nelson Residential Properties (Pty) Ltd | Cape Town, South Africa | FC | 100% |
| Venice Simplon-Orient-Express Limited | London, United Kingdom | FC | 100% | LVMH Client Services | Paris, France | FC | 100% |
| | | | | LVMH Gaia | Paris, France | FC | 100% |
| | | | | LVMH Happening SAS | Paris, France | FC | 100% |
| | | | | LVMHappening LLC | New York, USA | FC | 100% |

Companies not included in the scope of consolidation

| Company | Registered office | Method of consolidation | Ownership interest | Company | Registered office | Method of consolidation | Ownership interest |
|---------------------------------|--------------------|-------------------------|--------------------|----------------------------|------------------------|-------------------------|--------------------|
| Le Parisien Libéré | Saint-Ouen, France | FC | 100% | Assouline Inc. | New York, USA | EM | 49% |
| Team Diffusion | Saint-Ouen, France | FC | 100% | Aristote in NY Inc. | New York, USA | EM | 49% |
| Team Media | Paris, France | FC | 100% | Aristote in OC Inc. | New York, USA | EM | 49% |
| Société Nouvelle SICAVIC L.P.M. | Paris, France | FC | 100% | Assouline UK Ltd | London, United Kingdom | EM | 49% |
| LP Management | Paris, France | FC | 100% | Assouline Italy SRL | Venice, Italy | EM | 49% |
| Editions Assouline SAS | Paris, France | EM | 49% | Assouline PB LLC | New York, USA | EM | 49% |
| Assouline Publishing Inc. | New York, USA | EM | 49% | Magasins de la Samaritaine | Paris, France | FC | 99% |

FC: Fully consolidated.

EM: Accounted for using the equity method.

JV: Joint venture company with Diageo: only the Moët Hennessy activity is consolidated. See also Notes 1.7 and 1.27 for the revenue recognition policy for these companies.

(a) LVMH is a Societas Europaea (SE). Its registered office is located at 22 avenue Montaigne, 75008 Paris, France. The term of the Company is 99 years as of January 1, 2017, i.e. until December 31, 2115.

COMPANIES NOT INCLUDED IN THE SCOPE OF CONSOLIDATION

| Company | Registered office | Ownership interest | Company | Registered office | Ownership interest |
|--------------------------------------------------|------------------------|--------------------|------------------------------------------|------------------------------|--------------------|
| Société d'Exploitation Hôtelière de Saint-Tropez | Paris, France | 100% | Augesco | Paris, France | 50% |
| Société Nouvelle de Libraire et de l'Édition | Paris, France | 100% | Folio St. Barths | New York, USA | 100% |
| Samos 1850 | Paris, France | 100% | Editions Croque Futur | Paris, France | 40% |
| BRN Invest NV | Baarn, Netherlands | 100% | LVMH Luxury Ventures Advisors | Paris, France | 100% |
| Toiltech | Paris, France | 90% | Sofpar 154 | Paris, France | 100% |
| Sephora Macao Limited | Macao, China | 100% | Sofpar 159 | Paris, France | 100% |
| Sofpar 116 | Paris, France | 100% | Sofpar 160 | Paris, France | 100% |
| Sofpar 125 | Paris, France | 100% | Sofpar 161 | Paris, France | 100% |
| Sofpar 126 | Paris, France | 100% | Sofpar 162 | Paris, France | 100% |
| Sofpar 127 | Paris, France | 100% | Sofpar 163 | Paris, France | 100% |
| Sofpar 128 | Bourg-de-Péage, France | 100% | Sofpar 164 | Paris, France | 100% |
| Sofpar 132 | Paris, France | 100% | Sofpar 165 | Paris, France | 100% |
| Nona Source | Paris, France | 100% | Biocréation Cosmetic | Saintigny, France | 60% |
| Sofpar 135 | Paris, France | 100% | Blu Himalaya SL | Bétera, Spain | 55% |
| Sofpar 136 | Paris, France | 100% | Verdeveleno SL | Bétera, Spain | 55% |
| Sofpar 137 | Paris, France | 100% | Tracking Leather SL | Bétera, Spain | 55% |
| Sofpar 138 | Paris, France | 100% | Samarinda Trading SL | Bétera, Spain | 55% |
| Sofpar 139 | Paris, France | 100% | Verdeveleno Italia SRL | Santa Croce sull'Arno, Italy | 55% |
| Sofpar 141 | Paris, France | 100% | Verlos Pte Ltd | Singapore | 55% |
| Sofpar 142 | Paris, France | 100% | Pt Verlos Indonesia Leather | Bali, Indonesia | 55% |
| Sofpar 144 | Paris, France | 100% | Heng Long Italy | Pieve a Nievole, Italy | 100% |
| Heristoria | Paris, France | 100% | Renato Menegatti Srl | Villaverla, Italy | 100% |
| Moët Hennessy Wines & Spirits | Paris, France | 100% | Zhongshan Orest Industries | Zhongshan, China | 100% |
| LVMH Holdings Inc. | New York, USA | 100% | MGV International | Hong Kong, China | 100% |
| Prolepsis Investment Ltd | London, United Kingdom | 100% | Oriots Finance SAS | Paris, France | 100% |
| Innovación en Marcas de Prestigio SA | Mexico City, Mexico | 65% | Financière Abysses SAS | Paris, France | 100% |
| MS 33 Expansion | Paris, France | 100% | Hamard Vitau SAS | Paris, France | 100% |
| Shinsegae International Co. Ltd LLC | Paris, France | 51% | Atelier Bleu Platine SARL | Paris, France | 100% |
| Crystal Pumpkin | Florence, Italy | 99% | Alain Foubert SAS | Paris, France | 100% |
| Groupement Forestier des Bois de la Celle | Cognac, France | 65% | JAO - Joaillerie Assistée par Ordinateur | Paris, France | 76% |

The companies which are not included in the scope of consolidation are either entities that are inactive and/or being liquidated, or entities whose individual or collective consolidation would not have a significant impact on the Group's main aggregates.

STATUTORY AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders' Meeting of LVMH Moët Hennessy Louis Vuitton SE,

1. Opinion

In compliance with the engagement entrusted to us by your Shareholders' Meeting, we have audited the accompanying consolidated financial statements of LVMH Moët Hennessy Louis Vuitton SE for the fiscal year ended December 31, 2023.

In our opinion, the consolidated financial statements give a true and fair view of the Group's assets, liabilities and financial position as of December 31, 2023 and of the results of its operations for the fiscal year then ended in accordance with International Financial Reporting Standards as adopted by the European Union.

The audit opinion expressed above is consistent with our report to the Performance Audit Committee.

2. Basis for our opinion

Audit framework

We conducted our audit in accordance with professional standards applicable in France. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the section of our report entitled "Statutory Auditors' responsibilities for the audit of the consolidated financial statements".

Independence

We conducted our audit engagement in compliance with the independence rules provided by the French Commercial Code (*Code de commerce*) and the French Code of Ethics (*Code de déontologie*) for Statutory Auditors, for the period from January 1, 2023 to the date of our report. We did not provide any prohibited non-audit services referred to in Article 5 (1) of Regulation (EU) No. 537/2014.

3. Justification of assessments – Key audit matters

In accordance with the requirements of Articles L. 821-53 and R. 821-180 of the French Commercial Code (*Code de commerce*) relating to the justification of our assessments, we inform you of the key audit matters relating to risks of material misstatement which, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the fiscal year, as well as how we addressed those risks.

These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon. We do not provide a separate opinion on specific items of the consolidated financial statements.

Valuation of fixed assets, in particular intangible assets

Risk identified

As of December 31, 2023, the value of the Group's fixed assets totaled 92.6 billion euros. These fixed assets mainly comprise brands, trade names and goodwill recognized on external growth transactions; property, plant and equipment (land, vineyard land, buildings, and fixtures and fittings at stores and hotels in particular); and right-of-use assets.

We considered the valuation of these fixed assets – in particular intangible assets (brands, trade names and other intangible assets with indefinite useful lives, as well as goodwill) – to be a key audit matter, due to their significance in the Group's financial statements and because the determination of their recoverable amount, which is usually based on each Maison's discounted forecast cash flows, requires the use of assumptions, estimates and other forms of judgment, as specified in Notes 1.16 and 5 to the consolidated financial statements.

Our response

The Group tests these assets for impairment, as described in Notes 1.16 and 5 to the consolidated financial statements. In this context, we assessed the methods used to perform these impairment tests and focused our work primarily on the Maisons most affected by the negative changes in the current business environment, or where the carrying amount of intangible assets represents a high multiple of profit from recurring operations. In the context of our audit of the consolidated financial statements, our work, carried out in conjunction with our valuation experts, consisted in particular in:

- obtaining an understanding of the methods used to perform these impairment tests and assessing the relevance of the measurement method used by the Group with regard to the applicable accounting standard;
- reconciling the components of the carrying amount of the Maisons used to conduct impairment tests with the consolidated financial statements;
- assessing the reasonableness of the future cash flows used:
 - by analyzing the relevance and consistency of the process used to produce these estimates by comparing results with previous forecasts, and
 - by comparing the Maisons' business plans on which these cash flows were based with the budgets and forecasts approved by management as well as the market outlook;
- assessing the reasonableness, with regard to market data, of the perpetual growth rates and discount rates used for each Maison;
- conducting our own sensitivity analyses on the growth rates, margins and discount rates used to calculate value in use;
- corroborating the recoverable amounts estimated by comparison with recent similar transactions with the analyses provided and available market data;
- assessing the appropriateness of the information disclosed in the notes to the consolidated financial statements.

Valuation of inventories and work in progress

Risk identified

As of December 31, 2023, the gross value of inventories and work in progress and the total amount of impairment of inventories and work in progress came to 26,124 million euros and 3,172 million euros, respectively, as presented in Note 11 to the consolidated financial statements.

The success of the Group's products depends among other factors on its ability to identify new trends as well as changes in behaviors and tastes, enabling it to offer products that meet consumers' expectations. The Group determines the amount of impairment of inventories and work in progress on the basis of sales prospects in its various markets or due to product obsolescence, as specified in Note 1.18 to the consolidated financial statements.

We considered the valuation and impairment of inventories and work in progress to constitute a key audit matter since the aforementioned projections and any resulting impairment are intrinsically dependent on assumptions, estimates and other forms of judgment made by the Group, as indicated in Note 1.6 to the consolidated financial statements. Furthermore, inventories are present at a large number of subsidiaries, and determining their gross value and impairment depends in particular on estimated returns and on the monitoring of internal margins, which are eliminated in the consolidated financial statements unless and until inventories are sold to non-Group clients.

Our response

As part of our procedures, we analyzed sales prospects as estimated by the Group in light of past performance and the most recent budgets in order to assess the resulting impairment amounts. Where applicable, we assessed the assumptions made for the recognition of non-recurring impairment.

We also assessed the consistency of internal margins eliminated in the consolidated financial statements, by assessing in particular the margins generated with the various distribution subsidiaries and comparing them to the elimination percentage applied.

We assessed the appropriateness of the information disclosed in the notes to the consolidated financial statements.

Provisions for contingencies, losses and uncertain tax positions

Risk identified

The Group's activities are carried out worldwide, within what is often an imprecise regulatory framework that is different for each country, changes over time and applies to areas ranging from product composition and packaging to the income tax computation and relations with the Group's partners (distributors, suppliers, shareholders in subsidiaries, etc.). Within this context, the Group's activities may give rise to risks, disputes or litigation, and the Group's entities in France and abroad may be subject to tax inspections and, in certain cases, to rectification claims from local administrations.

As indicated in Notes 1.21 and 20 to the consolidated financial statements:

- provisions for contingencies and losses correspond to the estimate of the impact on assets and liabilities of risks, disputes, or actual or probable litigation arising from the Group's activities;
- non-current liabilities related to uncertain tax positions include an estimate of the risks, disputes and actual or probable litigation related to the income tax computation, in accordance with IFRIC 23.

We considered provisions for contingencies, losses and uncertain tax positions to constitute a key audit matter due to the significance of the amounts concerned (1,498 million euros and 1,438 million euros, respectively, as of December 31, 2023), the importance of monitoring ongoing regulatory changes and the level of judgment involved in evaluating these provisions in the context of a constantly evolving international regulatory environment.

Our response

In the context of our audit of the consolidated financial statements, our work consisted in particular in:

- assessing the procedures implemented by the Group to identify and catalogue all risks, disputes, litigation and uncertain tax positions;
- obtaining an understanding of the risk analysis performed by the Group and the corresponding documentation and, where applicable, reviewing written confirmations from external advisors;
- assessing – with our experts, tax specialists in particular – the main risks identified and assessing the assumptions made by Group management to estimate the amount of the provisions and of liabilities related to uncertain tax positions;
- carrying out a critical review of analyses relating to the use of provisions for contingencies and losses, and of liabilities related to uncertain tax positions, prepared by the Group;
- assessing – with our tax specialists – the evaluations drawn up by the Group's Tax Department relating to the consequences of changes in tax laws;
- assessing the appropriateness of information relating to these risks, disputes, litigation and uncertain tax positions disclosed in the notes to the financial statements.

4. Specific verifications

In accordance with professional standards applicable in France, we also performed the specific verifications required by laws and regulations of the information concerning the Group provided in the *Management Report of the Board of Directors*.

We have no matters to report as to this information's fair presentation and its consistency with the consolidated financial statements.

We attest that the consolidated statement of non-financial performance provided for by Article L. 225-102-1 of the French Commercial Code (*Code de commerce*) is included in the information concerning the Group provided in the Management Report, with the proviso that, in accordance with the provisions of Article L. 823-10 of said code, we have verified neither the fair presentation nor the consistency with the consolidated financial statements of the information contained in this statement, which must be subject to a report by an independent third party.

5. Other verifications or information required by laws and regulations

Presentation format for the consolidated financial statements to be included in the Annual Financial Report

In accordance with the professional standards governing the procedures to be carried out by the Statutory Auditor on parent company and consolidated financial statements presented in the European Single Electronic Format, we also checked compliance with this format as defined by Commission Delegated Regulation (EU) 2019/815 of December 17, 2018 in the presentation of the consolidated financial statements to be included in the Annual Financial Report mentioned in Article L. 451-1-2 I of the French Monetary and Financial Code (*Code monétaire et financier*), prepared under the responsibility of the Chief Financial Officer, a member of the Executive Committee, under delegation from the Chairman and Chief Executive Officer. As this concerned consolidated financial statements, our work included checking the compliance of the tags used for these accounts with the format defined by the aforementioned regulation.

On the basis of our work, we concluded that the presentation of the consolidated financial statements to be included in the Annual Financial Report complies, in all material respects, with the European Single Electronic Format.

Due to the technical limitations inherent in block tagging the consolidated financial statements according to the European Single Electronic Format, it is possible that the content of certain tags in the notes may not be displayed in exactly the same way as in the accompanying consolidated financial statements.

In addition, it is not our responsibility to check that the consolidated financial statements actually included by your Company in the Annual Financial Report filed with the AMF correspond to those on which we performed our work.

Appointment of the Statutory Auditors

We were appointed as Statutory Auditors of LVMH Moët Hennessy Louis Vuitton SE by the shareholders at the Shareholders' Meetings held on April 21, 2022 (for Deloitte & Associés) and April 14, 2016 (for Mazars).

As of December 31, 2023, Deloitte & Associés was in the second year of its engagement and Mazars was in its eighth consecutive year.

6. Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards as adopted by the European Union and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, for disclosing any matters related to going concern, and for using the going concern basis of accounting unless it is expected to liquidate the Company or to cease operations.

The Performance Audit Committee is responsible for monitoring the financial reporting process and the effectiveness of internal control and risk management systems and where applicable, internal audit, regarding accounting and financial reporting procedures.

The consolidated financial statements have been approved by the Board of Directors.

7. Statutory Auditors' responsibilities for the audit of the consolidated financial statements

Objectives and audit approach

Our role is to issue a report on the consolidated financial statements. Our objective is to obtain reasonable assurance as to whether the consolidated financial statements taken as a whole are free from material misstatement. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with professional standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As specified in Article L. 821-55 of the French Commercial Code (*Code de commerce*), our statutory audit does not include assurance on the viability or the quality of management of your Company.

As part of an audit conducted in accordance with professional standards applicable in France, the Statutory Auditor exercises professional judgment throughout the audit. The Statutory Auditor also:

- identifies and assesses the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; designs and performs audit procedures responsive to those risks; and obtains audit evidence considered to be sufficient and appropriate to provide a basis for its opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or overriding internal control;
- obtains an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control;
- assesses the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management in the consolidated financial statements;
- assesses the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. This assessment is based on the audit evidence obtained up to the date of its audit report. However, future events or conditions may cause the Company to cease to continue as a going concern. If the Statutory Auditor concludes that a material uncertainty exists, there is a requirement to draw attention in the audit report to the related disclosures in the consolidated financial statements or, if such disclosures are not provided or inadequate, to issue a qualified or adverse audit opinion;
- assesses the overall presentation of the consolidated financial statements and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- obtains sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the scope of consolidation to express an opinion on the consolidated financial statements. The Statutory Auditor is responsible for the direction, supervision and performance of the audit of the consolidated financial statements and for the opinion expressed on these financial statements.

Report to the Performance Audit Committee

We submit a report to the Performance Audit Committee which includes in particular a description of the scope of the audit and the audit program implemented, as well as the results of our audit. We also report any significant deficiencies in internal control regarding the accounting and financial reporting procedures that we have identified.

Our report to the Performance Audit Committee includes the risks of material misstatement that, in our professional judgment, were of most significance in the audit of the consolidated financial statements for the fiscal year and which are therefore the key audit matters that we are required to describe in this report.

We also provide the Performance Audit Committee with the declaration provided for in Article 6 of Regulation (EU) No. 537/2014, confirming our independence within the meaning of the rules applicable in France such as they are set out in particular by Articles L. 821-27 to L. 821-34 of the French Commercial Code (*Code de commerce*) and in the French Code of Ethics (*Code de déontologie*) for Statutory Auditors. We discuss any risks that may reasonably be thought to bear on our independence, and the related safeguards, with the Performance Audit Committee.

The Statutory Auditors

Paris-La Défense, February 7, 2024

French original signed by

| | | | |
|---------------------------|------------------------------|---------------------------------|------------------------------|
| Mazars | | Deloitte & Associés | |
| Isabelle Sapet Partner | Simon Beillevaire Partner | Guillaume Troussicot Partner | Bénédicte Sabadie Partner |

This is a free translation into English of the Statutory Auditors' report on the consolidated financial statements of the Company issued in French. It is provided solely for the convenience of English-speaking users. This Statutory Auditors' report includes information required under European regulations and French law, such as information about the appointment of the Statutory Auditors and the verification of information concerning the Group presented in the Management Report. This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.

LVMH

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www.lvmh.com